



# GREATER SHEPPARTON CITY COUNCIL ADOPTED BUDGET 2017/2018

COUNCIL PLAN IN ACTION



GREATER  
SHEPPARTON

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## Mayor's Introduction

The Councillors and I are pleased to release the Budget 2017/2018 to the Community. This budget builds on our Council Plan 2017-2021 vision which focuses on the following five key areas:

- Leadership and Governance
- Social
- Economic
- Built
- Environment.

The Council Plan 2017-2021 (Year 1), sets out our strategic plan to deliver our vision over the full term of the Council. As this is the first year of the current Council term, the focus over the next year will be on planning and design activities to deliver our current commitments.

The proposed budget details the resources required over the next year to fund the large range of services we provide to the community. It also includes details of capital expenditure allocations to improve and renew our City's physical infrastructure, buildings and operational assets as well as funding proposals for a range of operating projects.

As Councillors, it is our job to listen to community sentiment and understand your priorities. During and following the Councillor elections in 2016, we have consistently heard that Council's services are valued by the community, and that Council also needs to be financially responsible and keep its rates as low as possible. In response, Council has continued an enterprise wide approach to identify savings or alternative sources of income to provide increased value for money to ratepayers. Council will, continue to focus on identifying sustainable cost savings that will enable it to deliver high quality, responsive and accessible services to the community.

The proposed budget proposes a rate increase of 2.0 per cent. This is in line with the Fair Go Rates Systems (FGRS) which has capped rates increases by Victorian Councils. Council has elected not to apply to the Essential Services Commission (ESC) for a variation. Focus has been placed on identifying operational savings and efficiencies to align with the proposed 2.0 per cent increase.



In this budget we have allocated funding of \$31.44 million for asset renewals, upgrades and expansions. The proposed budget also funds \$7.95 million for new assets. Highlights of the capital program include:

- Roads (\$13.67 million) – including roads to recovery projects, roads for renewal programs, sealing, resheeting and Balaclava/ Verney/ New Dookie Road
- Waste management (\$6.5 million) - including the construction Cosgrove 3 landfill
- Buildings (\$6.04 million) - including the construction of the new Shepparton Art Museum
- Recreation, Leisure and Community Facilities (\$3.93 million) – including the implementation of the Victoria Park Lake Master Plan and St Georges Rd Retail Precinct Streetscape improvements.

Our focus for the next year is to continue to deliver on the projects and services that make our Municipality a great place to live in and respond to the challenges we are currently facing. These projects include;

- construction of Cosgrove 3 landfill
- construction of the new Shepparton Art Museum
- increasing investment in the maintenance of our ageing community and infrastructure assets.

Borrowings have been supported to fund major long term community infrastructure rather than rates revenue. This budget includes \$6 million in new borrowings to continue the construction of Cosgrove 3 Landfill.

The proposed budget was developed through a rigorous process of consultation and review and Council endorses it as financially responsible. I encourage you to read the remainder of this document, in conjunction with our revised Council Plan 2017-2021.

**Cr Dinny Adem**  
**MAYOR**



## Executive Summary

Council has prepared a Budget for 2017/2018 which is aligned to the vision in the Council Plan 2017-2021. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community, and do this within the rate increase mandated by the State Government.

The underlying financial principles of this budget and for the organisation going forward are to:

- a) generate an operating surplus
- b) fully fund asset renewals
- c) borrow responsibly.

All 3 principles have been applied in the 2017/2018 budget which is a significant achievement.

This Budget projects a surplus of \$7.2 million for 2017/2018, however, it should be noted that the adjusted underlying result is a deficit of \$0.6 million after adjusting for capital grants and contributions (refer Sections 5 and 9.1). The adjusted underlying deficit is impacted by half of the 2017/2018 Federal Financial Assistance Grant income being received early in June 2017 (\$5.91m).



### 1. Key things we are funding:

- a) Ongoing delivery of services to the Greater Shepparton community a net cost of of \$56.03 million. These services are summarised in Section 2.
- b) Continued investment in Infrastructure assets (\$28.58 million) primarily for renewal works. This includes roads (\$13.67 million); waste management (\$6.5 million); recreational, leisure and community facilities (\$3.93 million); kerb and channel (\$1.15 million); parks, open space and streetscapes (\$1.13 million); drainage (\$0.67 million); bridges (\$0.66 million); footpaths and cycleways (\$0.58 million); and aerodromes (\$0.3 million). The Statement of Capital Works can be found in Section 3 and further details on the capital works budget can be found in Sections 6 and 11.

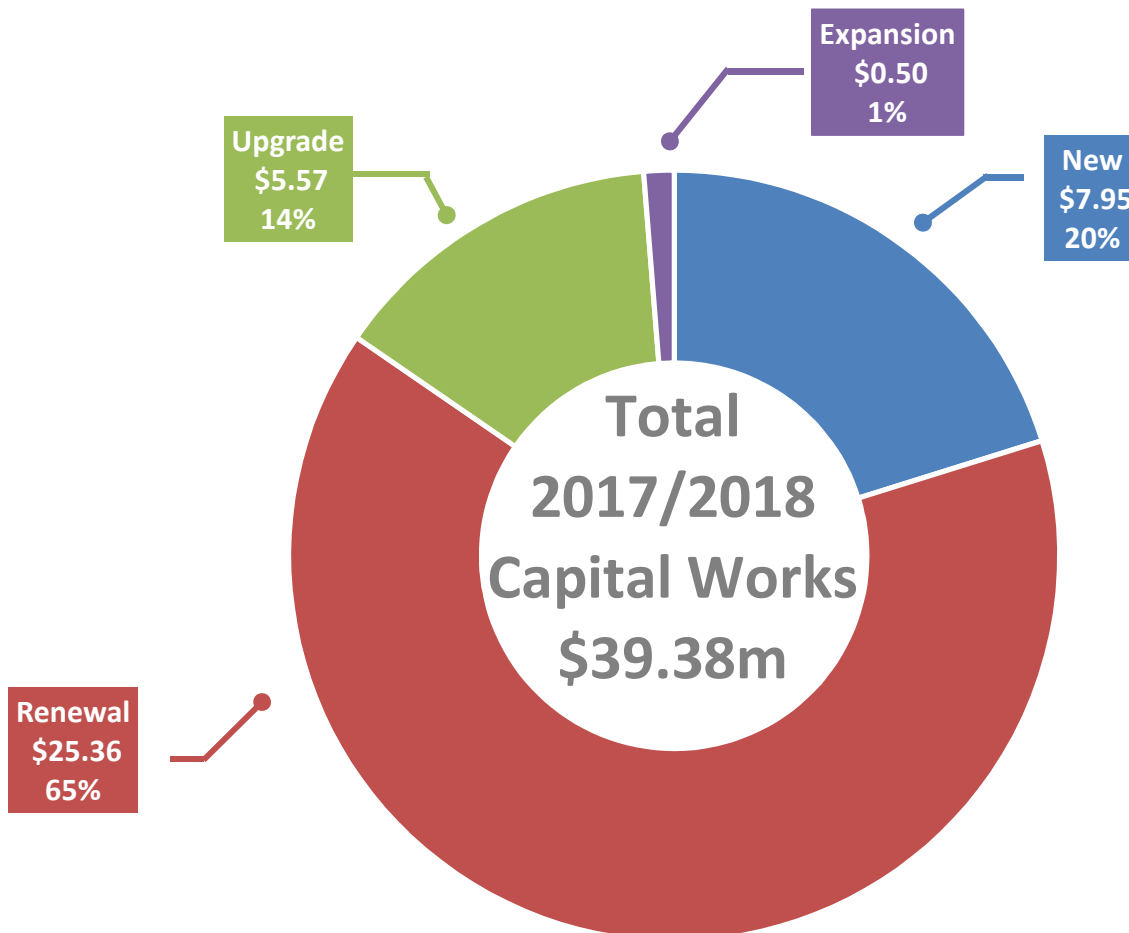
### 2. The Rate Rise

- a) The average rate will rise by 2.0 per cent in line with the order by the Minister for Local Government on 19 December 2016 under the Fair Go Rates System.
- b) Key drivers
  - i. To fund ongoing service delivery – business as usual (balanced with greater service demands from residents)
  - ii. To fund renewal of infrastructure and community assets
  - iii. To cope with growth in the population of Victorian residents (2.2 per cent in the last year)
  - iv. To cope with cost shifting from the State Government
  - v. To cope with a reduction in funding from the Commonwealth Government via the Victoria Grants Commission caused by their freezing of indexation of the grant
- c) This is not a revaluation year. Valuations will be as per the General Revaluation dated 1 January 2016 (as amended by supplementary valuations).
- d) The waste service charge incorporating kerbside collection and recycling will increase by 2.1% per property.
- e) Note that for every \$100 in taxes paid by Victorian residents, rates make up approximately \$3.50. The other \$96.50 goes to the State and Federal Governments.  
(Refer Section 7 for further Rates and Charges details.)

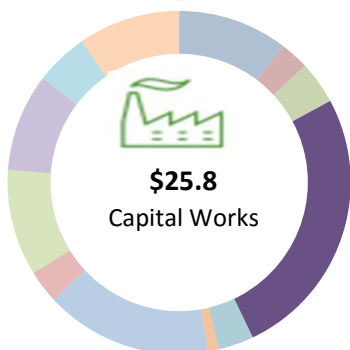
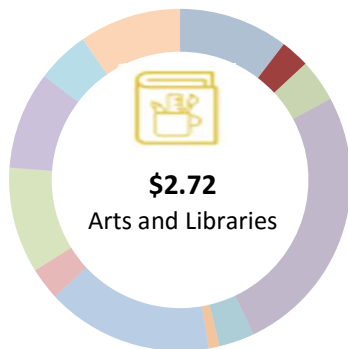
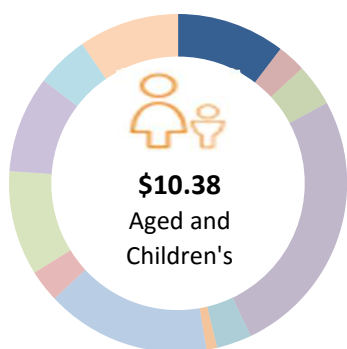
### 3. Key Statistics

The following provides a statistical snapshot of the 2017/2018 budget:

Total Revenue:	\$127.92 million (2016/2017 forecast = \$134.95 million)
Total Expenditure:	\$120.71 million (2016/2017 forecast = \$115.25 million)
Accounting Result:	\$7.2 million surplus (2016/2017 forecast = \$19.7 million surplus) (Refer Income Statement in Section 3)
Adjusted Underlying operating result:	\$0.6 million deficit (2016/2017 forecast = \$13.17 million surplus) (Refer Analysis of operating Budget in section 9.1)
Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital, from being allocated to cover operating expense.	
Cash Result:	\$1.45 million surplus (2016/2017 forecast = \$4.66 million surplus ) (Refer Statement of Cash Flow in Section 3)
This is the net funding result after considering the funding requirement to meet loan principal repayments and the reserve transfers	
Total Capital Works Program:	\$39.38 million (2016/2017 forecast = \$42.01 million) - \$24.62 million from Council operations - \$6 million from borrowings - \$8.76 million from external grants and contributions



Below provides an indication of how Council allocates its expenditure across the main services it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.





## **5. State and Federal Budget wish list**

Council will continue to advocate for:

- a) Minor Works and Facilities programs for bus shelters at the Maude St bus interchange
- b) Vic Roads - Pedestrian crossing at the Maude St bus interchange
- c) Building Better Regions Fund - Maude St bus interchange
- d) Re-purpose GV Link

## **6. Cost Shifting**

Cost shifting occurs when Commonwealth and State programs transfer responsibilities to local government with insufficient funding or grants which don't keep pace with delivery costs.

### *Type 1: Cost Shifting for Specific Services*

- a) Home and Community Care (HACC)
- b) Library Services
- c) Maternal and Child Health
- d) School Crossing Supervision

### *Type 2: Loss of funding in General*

- e) Freeze on indexation of the federal financial assistance grants
- f) Discontinuance of the Community Support Program Fund for Family Day Care program

### *Type 3: Statutory fee that prohibits full cost recovery*

- g) Increases to Planning fees still do not cover costs

### *Type 4: Levies*

- h) State Government landfill levy
- i) Animal registration levy

### *Type 5: Statutory requirements lead to increased costs*

- j) New national policy of 15 hours kinder for four-year olds

## **7. Population Growth**

Council's population is forecast to grow from 62,784 in 2013 to over 80,000 by 2031.

**Peter Harriott**  
CEO

## Budget Reports

The following reports include all statutory disclosures of information and are supported by the analysis contained in sections 8 to 12 of this report.

This section includes the following reports and statements in accordance with the Local Government Act 1989 and the Local Government Model Financial Report.

- 1 Links to Council Plan
- 2 Services and service indicators
- 3 Financial statements
- 4 Financial performance indicators
- 5 Grants and borrowings
- 6 Detailed list of capital works
- 7 Rates and charges





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Identity Boutique

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# 1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Greater Shepparton 2030), medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

## 1.1 Planning and accountability framework

The Strategic Resource Plan, is part of and prepared in conjunction with the Council Plan, and is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, taking into account the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.

Source: Department of Environment, Land, Water and Planning (Formerly the Department of Transport, Planning and Local Infrastructure)



In addition to the above, Council has a long term plan (Greater Shepparton 2030) which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the Annual Budget process.

## 1.2 Our purpose

### Our vision

Greater Shepparton, Greater Future, a thriving economy in the foodbowl of Victoria with excellent lifestyles, innovative agriculture, a diverse community and abundant opportunities.

### Our values

Greater Shepparton City Council has a clear strength in the bond and affinity between its Councillors, the community and staff. Staff support the community leadership and governance role of Councillors, and work together to achieve the commitments of the Council Plan. Having all Greater Shepparton City Council staff practise the following organisational values enhance the quality of this partnership:

- **Leadership** - Promote Leadership, by setting an example that encourages others to strive for positive community outcomes.
- **Integrity** - Act with integrity, honesty, responsibility, transparency and accountability.
- **Respect** - Treat all people with respect, showing consideration to and appreciation of others including their cultural backgrounds and beliefs and always seek to understand different points of view.
- **Innovation** - Committed to being innovative, by seeking continuous improvement through the application of new ideas.
- **Teamwork** - Strive to work in an environment that fosters teamwork, through understanding we all represent and make decisions on behalf of the community of Greater Shepparton.

## 1.3 Strategic objectives

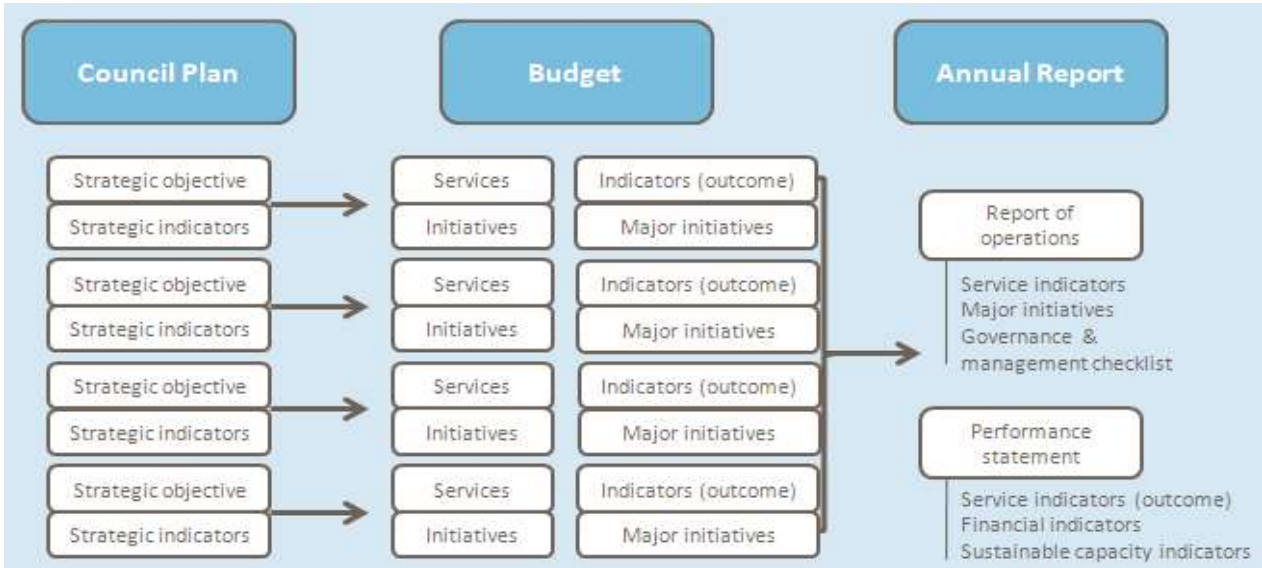
Council delivers activities and initiatives under 5 major service categories. Each contributes to the achievement of one of the five Strategic Objectives as set out in the Council Plan for the 2017 - 2021 years. The following table lists the five Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
Leadership and Governance	Provide strong civic leadership, advocacy and good governance in the operation of Greater Shepparton City Council.
Social	Develop resilient, inclusive, healthy communities that make Greater Shepparton a safe and harmonious place to live, work, learn and play.
Economic	Build a thriving, resilient economy where Greater Shepparton is recognised as a competitive place to invest and grow business.
Built	Provide and support appealing relevant infrastructure that makes Greater Shepparton an attractive, liveable regional city.
Environment	Enhance and protect the clean, green environment that makes Greater Shepparton the unique place it is.



## 2. Services and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2017/2018 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council’s operations. Council is required by legislation to identify initiatives, major initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

## 2.1 Strategic Objective 1: Leadership and Governance

Provide strong civic leadership, advocacy and good governance in the operation of Greater Shepparton City Council.

### Services

Program	Description of services provided	Expenditure
		(Revenue) Net Cost \$'000
Corporate Governance	Provide internal consultation, advice and support to Councillors, the Chief Executive Officer and all Council officers.	2,541 (1) <b>2,540</b>
Corporate Services Management	Lead and manage Council's Corporate Services Directorate.	295 0 <b>295</b>
Councillor Management and Support	Provide the support mechanisms that enable Councillors to operate within the relevant legislation and to provide a framework to enable setting the strategic direction for Council.	512 0 <b>512</b>
Customer Service	Support Council's vision through ensuring that our citizen's enquiries and issues are acknowledged, understood and, where possible, resolved at the first point of contact.	868 0 <b>868</b>
Financial Services	Maintain accountability for all financial transactions of the Council, develop the annual budget and quarterly budget reviews, implement and monitor internal control procedures, maintain efficient financial accounting systems and records, and produce the statutory annual accounts.	8,057 (11,045) <b>(2,988)</b>
Information and Communications Technology	Maintain, develop and implement Council's hardware and software requirements.	3,301 0 <b>3,301</b>
Infrastructure Management	Provide leadership and strategic direction regarding the provision of infrastructure maintenance and capital works.	326 0 <b>326</b>
Marketing and Communications	Facilitate clear and consistent communication ensuring members of the community are fully aware, informed and engaged in Council activities.	1,463 0 <b>1,463</b>
People and Development	Assist the organisation in the effective recruitment, development, management and retention of staff.	2,947 0 <b>2,947</b>
Procurement	Provide advice and assistance to all areas of the organisation on procuring and contracting goods and services for the Council.	319 0 <b>319</b>

Program	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
Rates and Valuations	Administer all of the statutory rating and valuation services for ratepayers in a timely and meaningful manner.	1,101 (366) <b>735</b>
Risk Management	Provide a structure and framework to manage organisational risk, and manage the internal and external audit functions for the organisation.	1,582 (93) <b>1,489</b>
Sustainable Development Management	Oversee the management of the Building, Planning, Economic Development and Environment departments.	310 0 <b>310</b>

### Major Initiatives

- 1) Strategic Service Planning across all areas of the organisation.

### Initiatives

- 2) Property valuations in time for the 2018/2019 rating year.

### Service Performance Outcome Indicators

The following indicators outlines how we intend to measure achievement of the Leadership & Governance service objectives.

Service	Indicator	Performance Measure	Computation
Corporate Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community.



## 2.2 Strategic Objective 2: Social

We will improve liveability through social and recreational opportunities, a range of inclusive community services and activities, and valuing our diversity.

### Services

Program	Description of services provided	Expenditure
		(Revenue) Net Cost \$'000
Access and Inclusion	Work towards ensuring all residents and visitors of Greater Shepparton have access to Council facilities and events, through compliance with legislation and striving toward exceeding these requirements.	66 <u>0</u> <b>66</b>
Active Living Management and Coordination	Operations of Aquamoves, seasonal pools, indoor sports stadiums, SPC KidsTown and the Connection venues and a range of Health Promotion programs and activities such as Activities in the Park.	535 <u>0</u> <b>535</b>
Commonwealth Home Support Program	Provide assessment and in home support for Greater Shepparton residents over the age of 65 years.	3,762 <u>(3,603)</u> <b>159</b>
Animal Management and Local Laws	Supports the community through provision of a number of services that support our animal community and its owners and regulate the municipality through Council's Local Laws.	1,397 <u>(707)</u> <b>691</b>
Arboriculture Services	Deliver Arboriculture management and maintenance services for all trees on Council managed properties.	1,072 <u>(25)</u> <b>1,047</b>
Building Services	Administration and enforcement of the Building Regulations under Section 212 of the Building Act.	667 <u>(760)</u> <b>(93)</b>
Building Works	Undertake the maintenance of Council owned and controlled buildings to support service delivery to citizens, to community groups and organisations, and ensure safety of staff and users through full compliance with building code regulations.	2,052 <u>0</u> <b>2,052</b>
Cemeteries	Deliver management and horticulture maintenance services for the Pine Lodge and Kialla West cemeteries.	248 <u>(248)</u> <b>0</b>
Civic Presentation	Delivery of cleaning and maintenance services to public toilets, the Mall and central business districts in town and suburbs. Includes the provision of building, playground, lighting and furniture maintenance services to the Parks, Sports and Recreation department.	697 <u>0</u> <b>697</b>
Community Facilities	Support and maintain the North Shepparton Community Hub and the Youth Club Hall.	50 <u>(24)</u> <b>26</b>
Community Management	Appropriately administer the Greater Shepparton City Council Community Directorate.	326 <u>0</u> <b>326</b>

Program	Description of services provided	Expenditure
		(Revenue) Net Cost \$'000
Community Strengthening	Bring together a number of diverse programs to build strong sustainable and resilient communities across Greater Shepparton.	1,673 (60) <b>1,612</b>
DHHS Under 65	Provide assessment and in home support for Greater Shepparton residents under the age of 65 years with a disability.	694 (700) <b>(6)</b>
Disability and Positive Ageing Support	Promote positive events and programs for Greater Shepparton's disabled and ageing residents.	146 (131) <b>15</b>
Early Childhood Education	Provide high quality education and care for children from birth to school entry in specialist/purpose built facilities.	8,509 (7,737) <b>772</b>
Emergency Management	Administer the Municipal Emergency Management Plan, including community recovery.	165 (120) <b>45</b>
Healthy Community Programs	Provide a range of programs and activities facilitating a number of actions of the current Municipal Public Health Plan and contributing to the overall health and well-being of Greater Shepparton.	458 (105) <b>353</b>
Indoor Sports	Operation and maintenance of the Shepparton Sports Stadium, Tatura Community Activity Centre and the lease of the Mooroopna Sports Stadium.	354 (245) <b>109</b>
Library	Greater Shepparton City Council is a member of the Goulburn Valley Regional Library Corporation (GVRLC) which delivers a range of library and other services including outreach programs. GVRLC is a separate Corporation and is contracted to provide library services with the borders of Greater Shepparton, Moira and Strathbogie municipalities.	1,653 0 <b>1,653</b>
Maternal and Child Health	Deliver the State Government Key Ages and Stages schedule of developmental checks for children from birth until school entry. Provide support and education to parents in the early years of their children's lives.	1,486 (714) <b>772</b>
Native Vegetation	Deliver horticulture maintenance to native open space areas, water bodies, wetlands and road side services. Includes provisions of landscaping and irrigation system maintenance services.	699 0 <b>699</b>
Neighbourhood Management	Lead, manage and oversee the successful delivery of all functions of the Neighbourhoods Department.	820 (92) <b>728</b>
Parks	Deliver horticulture maintenance to parks, public open spaces, aquatic facilities and childcare centres.	2,592 0 <b>2,592</b>
Performing Arts and Conventions	Encourage participation and enjoyment of the Performing Arts in the community both at Riverlinks Venues (Westside PAC and Eastbank PAC) and throughout Greater Shepparton and to maximise the usage of the Council owned and operated Centres.	2,617 (1,467) <b>1,149</b>
Planning	Provide statutory planning services, development facilitation and administration and enforcement of the planning scheme including the assessment and approval of development applications.	3,116 (978) <b>2,138</b>
Regional Aquatic Centre	Operation and management of Greater Shepparton's regional aquatic centre and gym Aquamoves.	3,630 (3,102) <b>527</b>

Program	Description of services provided	Expenditure
		(Revenue) Net Cost \$'000
Rural Outdoor Pools	Provide seasonal swimming pools at Mooroopna, Merrigum and Tatura as well as financial support to the committee management Murchison swimming pool.	390 <u>(63)</u> <b>327</b>
Senior Citizens Centres	Provide capital and operational support to Greater Shepparton's Senior Citizen centres	31 <u>(40)</u> <b>(9)</b>
Shepparton Art Museum	Holds a growing collection of exemplary Contemporary Australian art and one of Australia's most significant ceramic collections along with a painting and works on paper collection.	1,325 <u>(323)</u> <b>1,002</b>
Sports Facilities	Deliver horticulture maintenance services to sports fields and recreation reserves. This includes specialist turf management for high profile sports venues and day to day maintenance of more than 25 community sports fields.	1,117 <u>0</u> <b>1,117</b>
Sport, Recreation and Open Space Strategic Services	Deliver administration, project management and strategic planning support.	987 <u>(213)</u> <b>774</b>
Water and Energy	The sustainable management of water and energy demands for all Parks, Sport and Recreation service areas. Includes the management and maintenance of irrigation systems.	1,314 <u>0</u> <b>1,314</b>
Youth	Work with the agencies currently services to young people in Greater Shepparton to ensure opportunities for education, work and social engagement are maximised.	319 <u>(87)</u> <b>232</b>

### Major Initiatives

- 3) Construction of the new Shepparton Art Museum.

### Initiatives

- 4) Periodical review of Local Laws.

## Service Performance Outcome Indicators

The following indicator outlines how we intend to measure achievement of the Social service objectives.

Service	Indicator	Performance Measure	Computation
Maternal and Child Health	Participation	Participation in MCH key ages and stages visits. (Percentage of children attending the MCH key ages and stages visits).	$(\text{Number of actual MCH visits} / \text{Number of expected MCH visits}) \times 100$
Maternal and Child Health	Participation	Participation in MCH key ages and stages visits by Aboriginal children. (Percentage of Aboriginal children attending the MCH key ages and stages visits).	$(\text{Number of actual MCH visits for Aboriginal children} / \text{Number of expected MCH visits for Aboriginal children}) \times 100$
Libraries	Participation	Active library members. (Percentage of the municipal population that are active library members).	$(\text{Number of active library members} / \text{municipal population}) \times 100$
Pool Facilities (Regional Aquatic Centre)	Utilisation	Utilisation of pool facilities (The number of visits to pool facilities per head of municipal population).	$\text{Number of visits to pool facilities} / \text{Municipal population}$
Animal Management	Health and Safety	Animal management prosecutions (Number of successful animal management prosecutions).	Number of successful animal management prosecutions.
Food Safety (Environmental Health)	Health and Safety	Critical and major non-compliance notifications. (percentage of critical and major non-compliance notifications that are followed up by Council).	$(\text{Number of critical non-compliance notifications about a food premises followed up} / \text{Number of critical non-compliance notifications and major non-compliance about food premises}) \times 100$

### 2.3 Strategic Objective 3: Economic

We will promote economic growth through working with existing businesses and industries, encouraging new business development and diversification, attracting and supporting education within our city, and strengthening the agricultural industry.

#### Services

Program	Description of services provided	Expenditure
		(Revenue) Net Cost \$'000
Business and Industry Development	Identify opportunities to retain, diversify and grow existing business and jobs, and to encourage new investment. Lobby other tiers of government for assistance to provide infrastructure and services commensurate with a growing regional municipality.	1,076 <u>(108)</u> <b>968</b>
Business Centre	Greater Shepparton City Council promotes the growth of Business in our region by providing support with office accommodation, industrial space, business support, meeting facilities, and phone/fax and training services. Providing these services at competitive rates enables businesses to minimise start-up costs, creating an impetus for entrepreneurialism and growth. The Business Centre rents space on a month to month basis, without requiring tenants to enter into a long-term lease. It is also flexible in its configuration and structure to allow tenants to expand and contract the space they occupy as needed. The environment is professional and allows the tenant's business to be part of a wider community thus gaining support from like-minded enterprises.	250 <u>(185)</u> <b>64</b>
Events	Promote Greater Shepparton as a vibrant destination, maximising visitation to the region and increasing the length of stay through the development of sustainable events, as a leading regional sports events destination and reduce economic leakage by presenting a range of diverse events to engage local audiences.	2,068 <u>(431)</u> <b>1,637</b>
Holiday Park	Continue to provide tourist services with suitably meet the needs of visitors to the municipality including the Victoria Lake Holiday Park.	377 <u>(506)</u> <b>(129)</b>
Saleyards	Provide a state-of-the-art selling facility with an emphasis on providing a safe environment for clients, agents, staff and stock.	1,163 <u>(1,617)</u> <b>(454)</b>

Program	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
Shepparton Show Me	A comprehensive marketing program with the objective of enticing people to come to Shepparton, utilise the city's services, attend an event or festival, dine, stay overnight and shop at local businesses.	620 0 <b>620</b>
SPC Ardmona Kids Town	Greater Shepparton's Regional Adventure Playground (including the Connection) - provides an important facility for local residents to enhance their health and wellbeing and is a key contributor to regional tourism.	660 (461) <b>199</b>
Strategic Asset Management	Facilitate asset management planning through the provision of accurate, timely and meaningful asset information. This enables the effective management of infrastructure based on its condition to support the delivery of services to the community.	1,386 (72) <b>1,314</b>
Tourism	Promote Greater Shepparton as a vibrant destination and maximise visitation to the region, and increase length of stay through the development of sustainable attractions and experiences.	932 (33) <b>899</b>

### Major Initiatives

No major initiatives identified.

### Initiatives

5) Continued lobbying of the Minister of public transport for infrastructure improvements to passenger rail services from Shepparton to Melbourne

### Service Performance Outcome Indicators

The following indicator measures achievement of the Economic service objectives. This indicator has been identified by Local Government Victoria as being an optional indicator for 2017/2018.

Service	Indicator	Performance Measure	Computation
Economic Development (Business and Industry Development)	Economic Activity	Change in number of businesses (Percentage change in the number of businesses with an ABN in the municipality).	(Number of businesses with an ABN in the municipality at the end of the financial year less they number of businesses at the start of the financial year / Number of businesses with an ABN in the municipality at the start of the financial year) x 100

## 2.4 Strategic Objective 4: Built

We will provide and maintain urban and rural infrastructure to support the development and liveability of our communities.

### Services

Program	Description of services provided	Expenditure
		(Revenue) Net Cost \$'000
Aerodrome Management	Provide a service to Shepparton and the regional community with the provision of air ambulance transport, charter flights, commercial pilot training, recreation flying and onsite aeronautical maintenance.	90 <u>(162)</u> <b>(72)</b>
Concrete Works	Deliver maintenance and renewal programs for Council's path network and its kerb and channel infrastructure, to ensure maximum functionality, safety for the public, and preservation of the assets.	973 <u>0</u> <b>973</b>
Development Team	Works closely with developers and others to facilitate land use and development across the municipality through the planning permit process.	2,475 <u>(765)</u> <b>1,710</b>
Drainage Works	Undertake maintenance work of urban and rural drainage systems to provide maximum functionality and ensure asset preservation into the future.	793 <u>0</u> <b>793</b>
Fleet and Stores	Manage Council's plant and fleet to meet current and future needs in a cost efficient and effective manner. To manage Council's stores, purchasing and material stock.	2,879 <u>(4,634)</u> <b>(1,755)</b>
Investigation Design	Town Planning investigate and design Council's capital budget program.	892 <u>(0)</u> <b>892</b>
Parking Enforcement	Carry out regulatory functions governed by several Acts and regulations and other activities including parking enforcement, collection of money from parking meters and ticket machines, and school crossing supervisions at 23 locations.	1,243 <u>(2,117)</u> <b>(875)</b>
Projects Administration	Provide a consolidated unit across the Projects department.	397 <u>(1,506)</u> <b>(1,108)</b>
Regulatory Maintenance	Undertake maintenance and renewal of road signage and roadside furniture, fire plugs, street lighting and street furniture to ensure appropriate levels of service and convenience to road users and members of the public, as well as ensuring appropriate and compliant safety standards are being met.	1,028 <u>0</u> <b>1,028</b>

Program	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
Road Works	Undertake maintenance and renewal programs on Council's sealed and unsealed road network to ensure our roads provide safe and efficient travel for citizens, support industry and tourism, and meet all necessary compliance obligations under the Road Management Act.	4,096 0 <b>4,096</b>
Works and Waste Administration	Provide management and administrative support to the Department in its endeavours to deliver quality services to citizens, and pick up some miscellaneous but essential services, where there is no logical fit within other programs.	1,548 (75) <b>1,473</b>

### Major Initiatives

6) Continued lobbying of the Minister for Roads to provide funding to commence stage 1 of the Shepparton bypass.

### Initiatives

No minor initiatives identified.

### Service Performance Outcome Indicators

The following indicators outlines how we intend to measure achievement of the Built service objectives.

Service	Indicator	Performance Measure	Computation
Statutory Planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were upheld in favour of the Council).	(Number of VCAT decisions that upheld Council's decision in relation to a planning application / Number of decisions in relation to planning applications subject to review by VCAT) x 100.
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads).	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.



## 2.5 Strategic Objective 5: Environment

We will continue to value our heritage, open spaces and natural environments, maintaining and enhancing them, and enabling greater access for people to connect with our environment.

Services		Expenditure (Revenue) Net Cost \$'000
Program	Description of services provided	
Environmental Health	Regulatory functions governed by several Acts and Regulations and various Health Promotion activities.	1,289 (413) <b>876</b>
Environmental Management	Facilitate sustainable environment growth and development within Greater Shepparton.	1,454 (319) <b>1,135</b>
Waste and Resource Recovery	Manage Council's waste services and facilities including landfills, transfer stations, kerbside services and litter bins.	12,371 (6,165) <b>6,206</b>

### Major Initiatives

- 7) Implement the 'One Tree per Child' program which will see 17,000 native indigenous plants planted in 2017/2018.

### Initiatives

- 8) Climate Adaption Plan implementation which will see the installation of solar panels on selected Council buildings.  
 9) RiverConnect rubbish reduction program designed to help reduce rubbish dumping within the municipality.  
 10) Electronic vehicle study in partnership with 9 other Victorian Councils.

### Service Performance Outcome Indicators

The following indicators outlines how we intend to measure achievement of the Natural service objectives.

Service	Indicator	Performance Measure	Computation
Food Safety (Environmental Health)	Health and Safety	Critical and major non-compliance notifications. (Percentage of critical and major non-compliance notifications that are followed up by Council).	(Number of critical non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance about food premises) x 100
Waste Collection (Waste and Resource Recovery)	Waste Diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that are diverted from landfill).	(Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins) x 100

## 2.6 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2017/2018 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 8) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

## 2.7 Reconciliation with budgeted operating result

	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
Leadership and Governance	12,117	23,621	11,504
Social	23,423	44,971	21,548
Economic	5,119	8,533	3,414
Built	7,155	16,414	9,259
Environment	8,217	15,114	6,897
<b>Total services and initiatives</b>	<b>56,031</b>	<b>108,653</b>	<b>52,622</b>
Other non-attributable	21,947		
<b>Deficit before funding sources</b>	<b>77,978</b>		
<b>Funding sources:</b>			
Rates & charges	(74,417)		
Capital grants & contributions	(10,762)		
<b>Total funding sources</b>	<b>(85,179)</b>		
<b>Surplus for the year</b>	<b>(7,201)</b>		

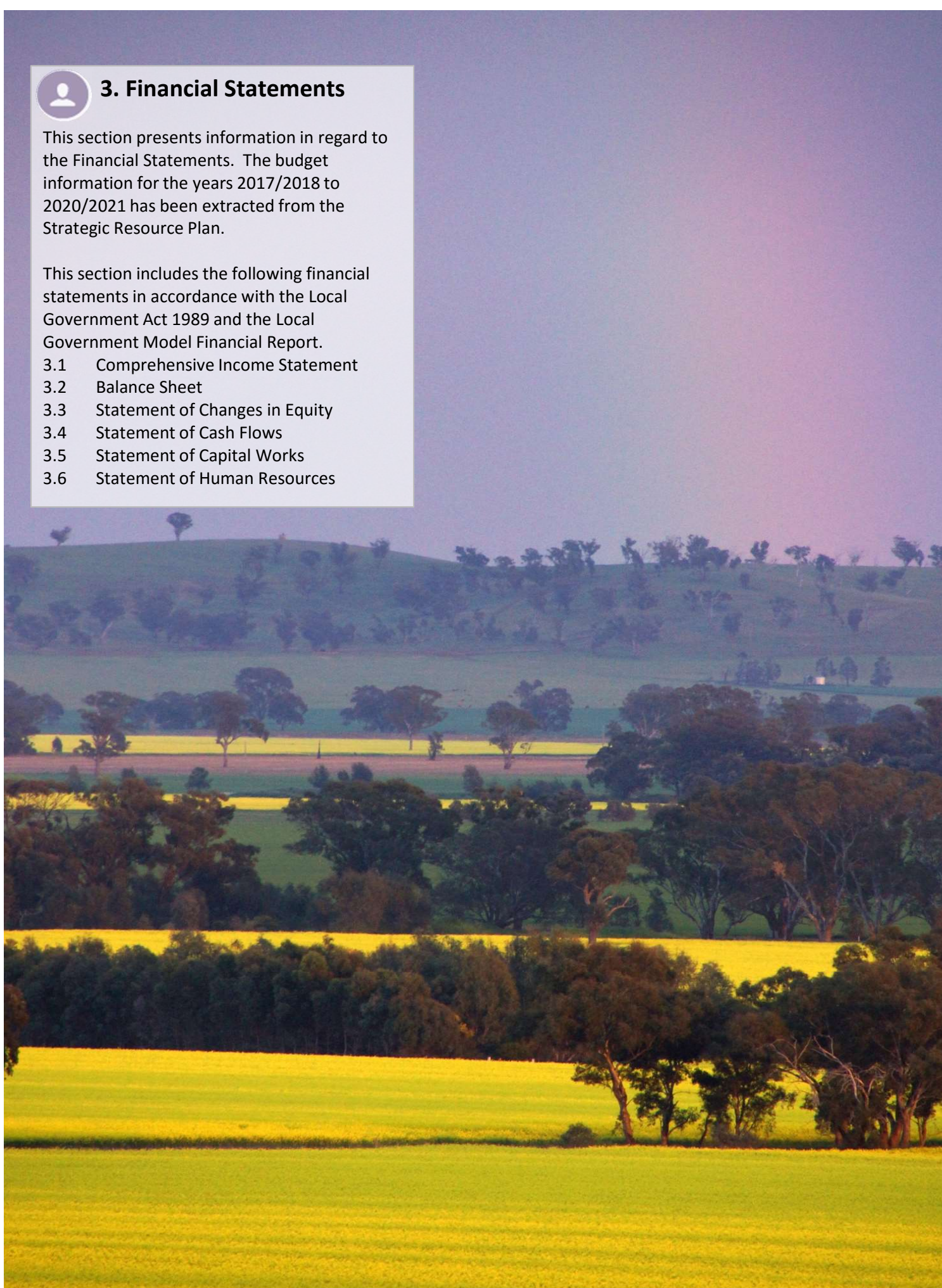


### 3. Financial Statements

This section presents information in regard to the Financial Statements. The budget information for the years 2017/2018 to 2020/2021 has been extracted from the Strategic Resource Plan.

This section includes the following financial statements in accordance with the Local Government Act 1989 and the Local Government Model Financial Report.

- 3.1 Comprehensive Income Statement
- 3.2 Balance Sheet
- 3.3 Statement of Changes in Equity
- 3.4 Statement of Cash Flows
- 3.5 Statement of Capital Works
- 3.6 Statement of Human Resources



### 3.1 Comprehensive Income Statement

For the four years ending 30 June 2021

	Forecast	Budget 2017/18 \$'000	Strategic Resource Plan		
	Actual		Projections		
	2016/17 \$'000		2018/19 \$'000	2019/20 \$'000	2020/21 \$'000
<b>Income</b>					
Rates and charges	71,852	74,417	75,955	77,526	79,128
Statutory fees and fines	3,541	3,751	3,827	3,903	3,981
User Fees	17,524	19,666	20,256	20,864	21,490
Grants - operating	28,717	16,946	23,087	23,317	23,551
Grants - capital	7,845	6,851	11,871	8,100	7,100
Contributions - monetary	2,514	2,602	2,500	2,500	2,500
Contributions - non-monetary	2,000	2,000	2,000	2,000	2,000
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	(420)	539	555	572	589
Other income	1,373	1,143	1,011	1,018	1,025
<b>Total income</b>	<b>134,946</b>	<b>127,916</b>	<b>141,062</b>	<b>139,800</b>	<b>141,364</b>
<b>Expenses</b>					
Employee costs	45,878	47,980	48,939	49,918	50,916
Materials and services	45,542	48,537	43,484	43,919	44,358
Bad and doubtful debts	144	144	154	169	169
Depreciation and amortisation	22,420	22,486	23,161	23,856	24,571
Borrowing costs	960	1,223	1,583	1,955	1,983
Other expense	307	345	357	369	382
<b>Total expenses</b>	<b>115,250</b>	<b>120,715</b>	<b>117,678</b>	<b>120,186</b>	<b>122,379</b>
<b>Surplus/(deficit) for the year</b>	<b>19,696</b>	<b>7,201</b>	<b>23,384</b>	<b>19,613</b>	<b>18,984</b>
<b>Other comprehensive income</b>					
<b>Items that will not be reclassified to surplus or deficit in future periods:</b>					
Net asset revaluation increment /(decrement)	0	14,822	0	0	11,328
Share of other comprehensive income of associates and joint ventures	0	0	0	0	0
<b>Items that may be reclassified to surplus or deficit in future periods</b>	0	0	0	0	0
<b>Total comprehensive result</b>	<b>19,696</b>	<b>22,023</b>	<b>23,384</b>	<b>19,613</b>	<b>30,312</b>

### 3.2 Balance Sheet

For the four years ending 30 June 2021

	Forecast	Budget 2017/18 \$'000	Strategic Resource Plan		
	Actual		Projections		
	2016/17 \$'000		2018/19 \$'000	2019/20 \$'000	2020/21 \$'000
<b>Assets</b>					
<b>Current assets</b>					
Cash and cash equivalents	17,934	19,384	27,841	27,538	32,989
Trade and other receivables	5,966	6,377	7,030	7,016	7,069
Other financial assets	22,043	13,226	5,952	7,142	8,570
Inventories	74	74	74	74	74
Non-current assets classified as held for sale	0	0	0	0	0
Other assets	1,230	1,230	1,230	1,230	1,230
<b>Total current assets</b>	<b>47,247</b>	<b>40,291</b>	<b>42,127</b>	<b>42,999</b>	<b>49,932</b>
<b>Non-current assets</b>					
Trade and other receivables	0	0	0	0	0
Investments in associates and joint ventures	1,493	1,493	1,493	1,493	1,493
Property, infrastructure, plant & equipment	1,040,623	1,073,331	1,100,127	1,119,298	1,141,950
Investment property	0	0	0	0	0
Intangible assets	973	973	973	973	973
<b>Total non-current assets</b>	<b>1,043,089</b>	<b>1,075,797</b>	<b>1,102,593</b>	<b>1,121,764</b>	<b>1,144,416</b>
<b>Total assets</b>	<b>1,090,336</b>	<b>1,116,088</b>	<b>1,144,720</b>	<b>1,164,764</b>	<b>1,194,348</b>
<b>Liabilities</b>					
<b>Current liabilities</b>					
Trade and other payables	10,040	8,786	8,348	8,429	8,532
Trust funds and deposits	3,093	3,094	3,094	3,094	3,094
Provisions	9,932	9,932	9,932	9,932	9,932
Interest-bearing loans and borrowings	953	1,291	1,645	1,827	1,983
<b>Total current liabilities</b>	<b>24,018</b>	<b>23,103</b>	<b>23,019</b>	<b>23,282</b>	<b>23,541</b>
<b>Non-current liabilities</b>					
Provisions	6,485	6,485	6,485	6,485	6,485
Interest-bearing loans and borrowings	18,605	23,250	28,583	28,750	27,763
<b>Total non-current liabilities</b>	<b>25,090</b>	<b>29,735</b>	<b>35,068</b>	<b>35,235</b>	<b>34,248</b>
<b>Total liabilities</b>	<b>49,108</b>	<b>52,838</b>	<b>58,087</b>	<b>58,517</b>	<b>57,789</b>
<b>Net assets</b>	<b>1,041,227</b>	<b>1,063,250</b>	<b>1,086,633</b>	<b>1,106,247</b>	<b>1,136,559</b>
<b>Equity</b>					
Accumulated surplus	343,613	350,814	374,197	393,811	412,795
Reserves	697,614	712,436	712,436	712,436	723,764
<b>Total equity</b>	<b>1,041,227</b>	<b>1,063,250</b>	<b>1,086,633</b>	<b>1,106,247</b>	<b>1,136,559</b>

### 3.3 Statement of Changes in Equity

For the four years ending 30 June 2021

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000
<b>2017</b>			
Balance at beginning of the financial year	1,021,532	323,917	697,614
Surplus/(deficit) for the year	19,696	19,696	0
Net asset revaluation increment/(decrement)	0	0	0
Transfer to other reserves	0	0	0
Transfer from other reserves	0	0	0
<b>Balance at end of the financial year</b>	<b>1,041,227</b>	<b>343,613</b>	<b>697,614</b>
<b>2018</b>			
Balance at beginning of the financial year	1,041,227	343,613	697,614
Surplus/(deficit) for the year	7,201	7,201	0
Net asset revaluation increment/(decrement)	14,822	0	14,822
Transfer to other reserves	0	0	0
Transfer from other reserves	0	0	0
<b>Balance at end of the financial year</b>	<b>1,063,250</b>	<b>350,814</b>	<b>712,436</b>
<b>2019</b>			
Balance at beginning of the financial year	1,063,250	350,814	712,436
Surplus/(deficit) for the year	23,384	23,384	0
Net asset revaluation increment/(decrement)	0	0	0
Transfer to other reserves	0	0	0
Transfer from other reserves	0	0	0
<b>Balance at end of the financial year</b>	<b>1,086,634</b>	<b>374,198</b>	<b>712,436</b>
<b>2020</b>			
Balance at beginning of the financial year	1,086,634	374,198	712,436
Surplus/(deficit) for the year	19,613	19,613	0
Net asset revaluation increment/(decrement)	0	0	0
Transfer to other reserves	0	0	0
Transfer from other reserves	0	0	0
<b>Balance at end of the financial year</b>	<b>1,106,247</b>	<b>393,811</b>	<b>712,436</b>
<b>2021</b>			
Balance at beginning of the financial year	1,106,247	393,811	712,436
Surplus/(deficit) for the year	18,984	18,984	0
Net asset revaluation increment/(decrement)	11,328	0	11,328
Transfer to other reserves	0	0	0
Transfer from other reserves	0	0	0
<b>Balance at end of the financial year</b>	<b>1,136,559</b>	<b>412,795</b>	<b>723,764</b>

### 3.4 Statement of Cash Flows

	Forecast		Strategic Resource Plan		
	Actual	Budget	Projections		
	2016/17	2017/18	2018/19	2019/20	2020/21
	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>					
Rates and charges	71,852	74,087	75,513	77,435	79,002
Statutory fees and fines	3,541	3,735	3,804	3,899	3,975
User fees	17,524	19,579	20,139	20,841	21,456
Grants - operating	28,717	16,871	22,952	23,291	23,513
Grants - capital	7,845	6,821	11,802	8,091	7,089
Contributions - monetary	2,514	2,602	2,500	2,500	2,500
Interest received	743	652	657	667	673
Other receipts	630	474	333	347	345
Employee costs	(47,445)	(48,601)	(49,171)	(49,875)	(50,862)
Materials and services	(45,686)	(47,580)	(43,689)	(43,881)	(44,310)
Other payments	(307)	(1,935)	(359)	(369)	(382)
<b>Net cash provided by/(used in) operating activities</b>	<b>39,928</b>	<b>26,706</b>	<b>44,482</b>	<b>42,947</b>	<b>42,998</b>
<b>Cash flows from investing activities</b>					
Payments for property, infrastructure, plant and equipment	(42,524)	(39,384)	(49,000)	(42,100)	(35,000)
Proceeds from sale of property, infrastructure, plant and equipment	2,047	1,551	1,598	1,645	1,695
Proceeds from investments	5,000	8,817	7,274	(1,190)	(1,428)
<b>Net cash provided by/ (used in) investing activities</b>	<b>(35,477)</b>	<b>(29,016)</b>	<b>(40,128)</b>	<b>(41,645)</b>	<b>(34,733)</b>
<b>Cash flows from financing activities</b>					
Finance costs	(960)	(1,223)	(1,583)	(1,955)	(1,983)
Proceeds from borrowings	4,436	6,000	7,000	2,000	1,000
Repayment of borrowings	(3,269)	(1,017)	(1,313)	(1,651)	(1,830)
<b>Net cash provided by/(used in) financing activities</b>	<b>207</b>	<b>3,760</b>	<b>4,104</b>	<b>(1,606)</b>	<b>(2,813)</b>
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>	<b>4,658</b>	<b>1,450</b>	<b>8,458</b>	<b>(304)</b>	<b>5,452</b>
Cash and cash equivalents at the beginning of the financial year	13,276	17,934	19,384	27,841	27,538
<b>Cash and cash equivalents at the end of the financial year</b>	<b>17,934</b>	<b>19,384</b>	<b>27,841</b>	<b>27,538</b>	<b>32,989</b>

### 3.5 Statement of Capital Works

For the four years ending 30 June 2021

	Forecast		Strategic Resource Plan		
	Actual	Budget	Projections		
	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000
<b>Property</b>					
Land	0	20			
Land improvements	5,484	1,064			
Buildings	2,595	6,044			
Heritage buildings	0	0			
Building improvements	0	0			
Leasehold improvements	0	0			
<b>Total property</b>	<b>8,079</b>	<b>7,128</b>			
<b>Plant and equipment</b>					
Heritage plant and equipment	0	0			
Plant, machinery and equipment	2,359	2,256			
Fixtures, fittings and furniture	604	159			
Computers and telecommunications	881	260			
Library books	0	0			
<b>Total plant and equipment</b>	<b>3,844</b>	<b>2,675</b>			
<b>Infrastructure</b>					
Roads	11,356	13,666			
Kerb and channel	0	1,145			
Bridges	110	657			
Footpaths and cycleways	397	579			
Drainage	826	670			
Recreational, leisure and community facilities	6,081	3,930			
Waste management	10,683	6,500			
Parks, open space and streetscapes	592	1,133			
Aerodromes	38	300			
Off street car parks	0	0			
Other infrastructure	3	0	49,000	42,100	35,000
<b>Total infrastructure</b>	<b>30,086</b>	<b>28,581</b>	<b>49,000</b>	<b>42,100</b>	<b>35,000</b>
Project Management Office	0	1,000			
<b>Total capital works expenditure</b>	<b>42,010</b>	<b>39,384</b>	<b>49,000</b>	<b>42,100</b>	<b>35,000</b>
<b>Represented by:</b>					
New asset expenditure	15,133	7,946	15,925	13,683	10,000
Asset renewal expenditure	23,974	25,364	25,725	22,103	23,000
Asset upgrade expenditure	2,903	5,575	3,675	3,158	1,000
Asset expansion expenditure	0	498	3,675	3,158	1,000
<b>Total capital works expenditure</b>	<b>42,010</b>	<b>39,384</b>	<b>49,000</b>	<b>42,100</b>	<b>35,000</b>



### 3.6 Statement of Human Resources

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2016/17	2017/18	2018/19	2019/20	2020/21
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs - operating	45,878	47,980	48,939	49,918	50,916
Employee costs - capital	769	1,403	1,468	1,498	1,527
<b>Total staff expenditure</b>	<b>46,647</b>	<b>49,382</b>	<b>50,407</b>	<b>51,416</b>	<b>52,443</b>
<b>Staff numbers</b>	<b>EFT</b>	<b>EFT</b>	<b>EFT</b>	<b>EFT</b>	<b>EFT</b>
Employees	542.3	577.4	580.3	583.2	586.1
<b>Total staff numbers</b>	<b>542.3</b>	<b>577.4</b>	<b>580.3</b>	<b>583.2</b>	<b>586.1</b>

The 2016/2017 employee numbers are actual equivalent full time as of March 2017 and do not include vacant positions. The 2017/2018 budget was prepared on the assumption that Council has full complement of staff to the approved EFT levels. To allow for natural staff turnover, total salary and related expenses were decreased by 2 per cent across the Council to recognise the possible savings from staff vacancies during the year.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2017/18 \$'000	Comprises	
		Permanent Full Time \$'000	Permanent Part Time \$'000
		Community	14,613
Corporate Services	10,010	8,798	1,212
Infrastructure	13,275	13,012	263
Sustainable Development	6,276	4,907	1,369
<b>Total permanent staff expenditure</b>	<b>44,173</b>	<b>34,007</b>	<b>10,166</b>
Casuals and other expenditure	3,806		
Capitalised labour costs	1,403		
<b>Total expenditure</b>	<b>49,382</b>		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included

Department	Budget 2017/18 FTE	Comprises	
		Permanent Full Time FTE	Permanent Part Time FTE
		Community	177.4
Corporate Services	110.2	95	15.2
Infrastructure	162.3	159	3.3
Sustainable Development	63.8	49.2	14.6
<b>Total</b>	<b>513.7</b>	<b>383.2</b>	<b>130.5</b>
Casuals and other	45.9		
Capitalised labour costs	17.8		
<b>Total staff</b>	<b>577.4</b>		



## 4. Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Measure	Notes	Forecast			Strategic Resource Plan			Trend + / o / -
			Actual 2015/16	Actual 2016/17	Budget 2017/18	Projections 2018/19 2019/20 2020/21			
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	-9.0%	10.3%	-0.5%	7.8%	7.8%	8.0%	+
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	2	186.0%	196.7%	174.4%	183.0%	184.7%	212.1%	+
Unrestricted cash	Unrestricted cash / current liabilities		136.0%	133.3%	119.1%	119.6%	118.2%	116.9%	-
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	27.0%	27.2%	33.0%	39.8%	39.4%	37.6%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		2.0%	5.9%	3.0%	3.8%	4.7%	4.8%	+
Indebtedness	Non-current liabilities / own source revenue		26.0%	26.6%	30.0%	34.7%	34.1%	32.4%	+
Asset renewal	Asset renewal expenditure / depreciation	4	82.0%	106.9%	112.8%	111.1%	92.6%	93.6%	-
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	5	60.0%	55.1%	60.3%	55.6%	57.3%	57.8%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.7%	0.8%	0.8%	0.8%	0.8%	0.8%	o
<b>Efficiency</b>									
Expenditure level	Total expenditure / no. of property assessments		\$4,141	\$3,806	\$3,953	\$3,854	\$3,936	\$4,008	+
Revenue level	Residential rate revenue / No. of residential property assessments		\$1,803	\$1,877	\$1,888	\$1,914	\$1,942	\$1,969	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		13.0%	9.9%	8.7%	8.7%	8.7%	8.7%	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

## Notes to indicators

**1 Adjusted underlying result** – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.

**2 Working Capital** - The proportion of current liabilities represented by current assets. Working capital is forecast to decrease in the 2017/2018 financial year largely due to the early receipt of the Federal Financial Assistance Grants in June 2017 of \$5.91 million. The trend in later years is to remain steady at an acceptable level.

**3 Debt compared to rates** - Trend indicates Council's increasing reliance on debt against its annual rate revenue through redemption of long term debt.

**4 Asset renewal** - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

**5 Rates concentration** - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become less reliant on rate revenue compared to all other revenue sources.

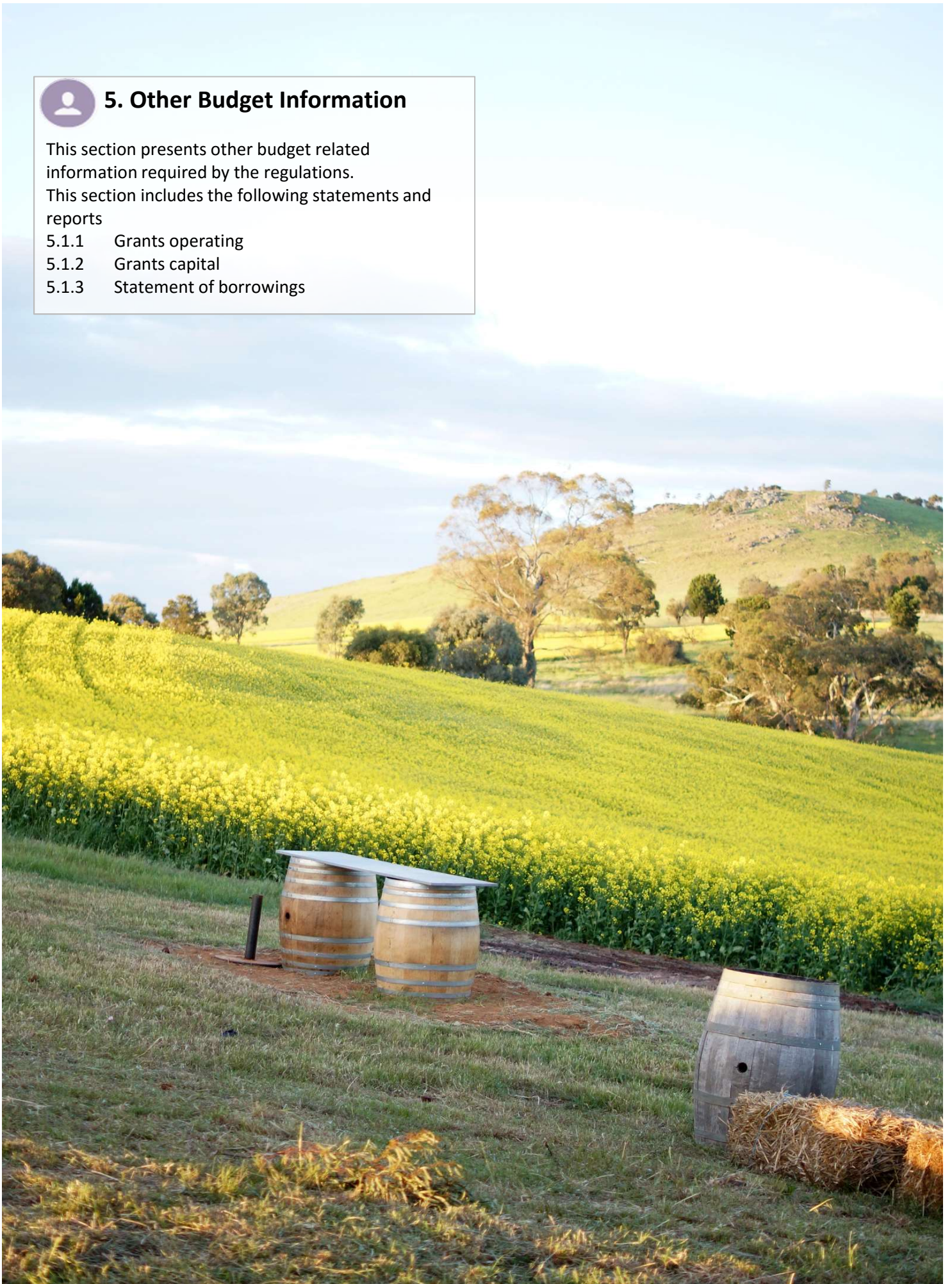


## 5. Other Budget Information

This section presents other budget related information required by the regulations.

This section includes the following statements and reports

- 5.1.1 Grants operating
- 5.1.2 Grants capital
- 5.1.3 Statement of borrowings



### 5.1.1 Grants operating (\$11.77 million decrease)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to decrease by 41 per cent or \$11.77 million compared to 2016/2017. A list of operating grants by type and source, classified into recurrent and non-recurrent, is included below.

Grants - Operating	Forecast		
	Actual 2016/17 \$'000	Budget 2017/18 \$'000	Variance (Fav)/Unfav \$'000
<b>Recurrent - Commonwealth Government</b>			
Federal Financial Assistance Grants - General	13,029	4,406	8,623
Federal Financial Assistance Grants - General	4,428	1,506	2,922
Commonwealth Home Support Program	486	443	44
DHHS Under 65	515	500	15
Disability & Positive Ageing Support	125	129	(4)
Early Childhood Education	2,798	2,573	225
Neighbourhood Management	10	0	10
Waste and Resource Recovery	13	0	13
<b>Recurrent - State Government</b>			
Commonwealth Home Support Program	2,580	2,656	(75)
DHHS Under 65	185	110	75
Disability & Positive Ageing Support	3	3	0
Early Childhood Education	1,732	1,771	(39)
Emergency Management	120	120	0
Environmental Health	146	34	112
Environmental Management	168	0	168
Neighbourhood Management	92	92	0
Parking Enforcement	80	113	(33)
Senior Citizens Centres	29	20	9
Shepparton Art Museum	120	223	(103)
Youth	23	20	3
<b>Total recurrent grants</b>	<b>26,681</b>	<b>14,717</b>	<b>11,963</b>

Grants - Operating (continued)	Forecast		Variance (Fav)/Unfav \$'000
	Actual	Budget	
	2016/17 \$'000	2017/18 \$'000	
<b>Non-recurrent - Commonwealth Government</b>			
Environmental Health	45	40	5
Events	18	0	18
Environmental Management	6	0	6
<b>Non-recurrent - State Government</b>			
Active Living Management and Coordination	3	0	3
Business Centre	0	15	(15)
Commonwealth Home Support Program	208	0	208
Community Strengthening	1	51	(50)
Development Team	0	500	(500)
Early Childhood Education	367	381	(14)
Environmental Management	75	78	(3)
Events	51	63	(12)
Healthy Communities Programs	29	80	(51)
Maternal and Child Health	713	713	0
Native Vegetation	4	0	4
Performing Arts and Conventions	125	125	0
Planning	132	0	132
Rates and Valuations	60	62	(2)
Shepparton Art Museum	125	59	66
Waste and Resource Recovery	4	4	0
Youth	69	57	12
<b>Total non-recurrent grants</b>	<b>2,036</b>	<b>2,228</b>	<b>(192)</b>
<b>Total operating grants</b>	<b>28,717</b>	<b>16,946</b>	<b>11,771</b>

Increases in specific operating grant funding reflect expected increased demand for these services. The decrease in Federal Financial Assistance Grant funding, distributed through the Victorian Grants Commission (VGC), results from receiving \$5.91 million of the 2017/2018 grant allocations in June 2017.

### 5.1.2 Grants capital (\$0.99 million decrease)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has decreased by 13 per cent or \$0.99 million compared to the 2016/2017 forecast actual. Section 6, "Analysis of Capital Budget" includes a more detailed analysis of the grants and contributions expected to be received during the 2017/2018 year. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below.

Grants - Capital	Forecast	Budget	Variance
	Actual 2016/17 \$'000	2017/18 \$'000	(Fav)/Unfav \$'000
<b>Recurrent - Commonwealth Government</b>			
Roads to Recovery	4,881	2,958	1,922
<b>Total recurrent grants</b>	<b>4,881</b>	<b>2,958</b>	<b>1,922</b>
<b>Non-recurrent - Commonwealth Government</b>			
Parks, open space and street scapes	60	0	60
Buildings	0	1,000	(1,000)
Roads	1,134	1,250	(116)
<b>Non-recurrent - State Government</b>			
Buildings	101	1,009	(908)
Recreational, leisure and community	1,510	634	876
Fixture, fittings and furniture	146	0	146
Land improvements	14	0	14
<b>Total non-recurrent grants</b>	<b>2,964</b>	<b>3,893</b>	<b>(929)</b>
<b>Total capital grants</b>	<b>7,845</b>	<b>6,851</b>	<b>993</b>

### 5.1.3 Statement of Borrowings

The table below shows information on borrowings specifically required by the regulations.

	2016/17	2017/18
	\$	\$
Total amount borrowed as at 30 June of the prior year	18,391	19,558
Total amount proposed to be borrowed	4,436	6,000
Total amount projected to be redeemed	(3,269)	(1,017)
Total amount of borrowings as at 30 June	19,558	24,541



## 6. Capital Works Program

This section presents a listing of the capital works projects that will be undertaken for the 2017/2018 year.

The capital works projects are grouped by class and include the following:

- New works for 2017/2018
- Works carried forward (re-budgeted) from the 2016/2017 year.

### 6.1 New works

Capital Works Area	Project cost \$'000	Asset expenditure type				Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Land</b>									
Purchase 287 Doyles Rd Orrvale	20	20						20	
<b>Total Land</b>	<b>20</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20</b>	<b>0</b>
<b>Land Improvements</b>									
Shell Service Station Remediation	500		500					500	
Small Town Entry Signage	25	25						25	
<b>Total Land Improvements</b>	<b>525</b>	<b>25</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>525</b>	<b>0</b>
<b>Buildings</b>									
New Shepparton Art Museum (SAM)	3,000	3,000				2,000	1,750	(750)	
Building Renewals	1,000		1,000					1,000	
Stage 1 Maude Street (Plaza/Bus Interchange)	1,000		1,000					1,000	
Public Toilet Replacement Program	500		500					500	
Large Site Solar Powered Generation	224	224						224	
Tallygaroopna Men's Shed	90		90			9		81	
Eastbank Centre Refurbishment - Concept Design	50			50				50	
Tatura Museum Extension - Detailed Design	10				10			10	
<b>Total Buildings</b>	<b>5,874</b>	<b>3,224</b>	<b>2,590</b>	<b>50</b>	<b>10</b>	<b>2,009</b>	<b>1,750</b>	<b>2,115</b>	<b>0</b>
<b>TOTAL PROPERTY</b>	<b>6,419</b>	<b>3,269</b>	<b>3,090</b>	<b>50</b>	<b>10</b>	<b>2,009</b>	<b>1,750</b>	<b>2,660</b>	<b>0</b>



Capital Works Area	Project cost \$'000	Asset expenditure type				Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>PLANT AND EQUIPMENT</b>									
<b>Plant, Machinery and Equipment</b>									
Motor Vehicles and Plant	2,256		2,256					2,256	
<b>Total Plant, Machinery and Equipment</b>	<b>2,256</b>	<b>0</b>	<b>2,256</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,256</b>	<b>0</b>
<b>Fixtures, Fittings and Furniture</b>									
Festive Decorations	69	69						69	
Outdoor Furniture and Signage	50		50					50	
Shepparton Art Museum - Acquisitions	40	40					40		
<b>Total Fixtures, Fittings and Furniture</b>	<b>159</b>	<b>109</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40</b>	<b>119</b>	<b>0</b>
<b>Computers and Telecommunications</b>									
Information Technology Replacement	200		200					200	
eApprovals Software	60	60						60	
<b>Total Computers and Telecommunications</b>	<b>260</b>	<b>60</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>260</b>	<b>0</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>2,675</b>	<b>169</b>	<b>2,506</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40</b>	<b>2,635</b>	<b>0</b>
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
Balaclava / Verney / New Dookie Road Intersection	2,331			2,331		1,250		1,081	
Road Sealing Program	1,875		1,875					1,875	
Welsford Street Upgrade	1,161			1,161				1,161	
Gravel Resheeting	1,100		1,100					1,100	
Shepparton Alternate Route	886		886					886	
Roads for Renewal - MSTP Stabilisation	850		850					850	
Roads for Renewal - MSTP Asphalt Works	700		700					700	
Welsford Street and Knight Street Upgrade - Stage 3 and Detailed Design for Stage 4	475			475				475	
Seven Creeks Estate - Intersection with GV Highway	470	470						470	
Roads for Renewal - Reseal Preparation Works	450		450					450	
Roads to Recovery - 2018/2019 Grant	0		0			1,479		(1,479)	
Roads to Recovery - Campbell St	386		386			386		0	
Roads to Recovery - Archer St North	288		288			288			

Capital Works Area	Project cost \$'000	Asset expenditure type				Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
Roads to Recovery - Stewart St	199	199				199			
Roads to Recovery - North St	176	176				176			
Nixon Street Carpark	165	165					93	72	
Roads to Recovery - Archer St South	107	107				107			
Roads to Recovery - Fryers St	105	105				105			
Roads to Recovery - Wyndham Service Rd	102	102				102			
Roads to Recovery - Lightfoot St	74	74				74			
Roads to Recovery - Norton Ave	43	43				43			
Accessible Parking Bay Program	40	40						40	
Pedestrian Facilities Program DDA	20			20				20	
Safer Routes to School	20	20						20	
<b>Total Roads</b>	<b>12,022</b>	<b>695</b>	<b>7,340</b>	<b>3,987</b>	<b>0</b>	<b>4,208</b>	<b>93</b>	<b>7,721</b>	<b>0</b>
<b>Kerb and Channel</b>									
Kerb and Channel Renewal	1,100	1,100						1,100	
Wren Street, Toolamba - Design	45	45						45	
<b>Total Kerb and Channel</b>	<b>1,145</b>	<b>45</b>	<b>1,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,145</b>	<b>0</b>
<b>Bridges</b>									
Toolamba Bridge	436	436						436	
Locky's Bridge	221	221						221	
<b>Total Bridges</b>	<b>657</b>	<b>0</b>	<b>657</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>657</b>	<b>0</b>
<b>Footpaths and Cycleways</b>									
Footpath Missing Links	150				150			150	
Bicycle Strategy Works	120				120			120	
Tatura - 10kms Walking / Cycling Loop	107				107			107	
Shared Path Extension (RiverConnect)	90				90			90	
Shared Path Renewal	35	35						35	
Footpath Renewals	30	30						30	
<b>Total Footpaths and Cycleways</b>	<b>532</b>	<b>0</b>	<b>65</b>	<b>0</b>	<b>467</b>	<b>0</b>	<b>0</b>	<b>532</b>	<b>0</b>
<b>Drainage</b>									
North Growth Corridor - Drainage Design and Landscape Plan	250	250						250	

Capital Works Area	Project cost \$'000	Asset expenditure type				Funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Marlboro Drive - Shared Drainage	250	250						250	
Seven Creeks Estate Wetland Planting	90			90				90	
Drainage Replacement	50			50				50	
Pit Renewal	30		30					30	
<b>Total Drainage</b>	<b>670</b>	<b>500</b>	<b>30</b>	<b>140</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>670</b>	<b>0</b>
<b>Recreational, Leisure and Community Facilities</b>									
Victoria Park Lake Master Plan Implementation	370			370				370	
Kialla Park Recreation Reserve Multi-Purpose Oval Lighting	338	338				100		238	
Merrigum Pool - Splash Equipment	325	325				200	10	115	
St Georges Road Retail Precinct Streetscape and Amenity Improvements	322	322				209		113	
BMX Track Lighting	314	314					18	296	
BMX 8 Start Hill and Track Upgrade	302			302		100		202	
Sports Infrastructure	180		180					180	
Sports Precinct - Recirculation Pump	160	160						160	
Playground Installation and Border Renewals	150		150					150	
Tallygaroopna Power Upgrade	150			150				150	
Community Football Complex Security Lighting	150	150						150	
Mt Major Walking Track - Dookie - Construction	121	121				25		96	
Small Town Recreation Space - SPOT	110			110				110	
Australian Botanical Gardens - Shepparton	100	100						100	
Athletic Facility Long/Triple Jump Pits Renewal	85		85					85	
Irrigation Renewals	80		80					80	
Our Sporting Future	60	60						60	
Joe Ford Drive, Tatura - Playground	60	60						60	
Aquamoves - Splash Park Equipment Renewals	50		50					50	
Shade Structures	50	50						50	

Capital Works Area	Project cost \$'000	Asset expenditure type				Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
Dhurringile BBQ and Shelter	35	35						35	
Recreational Vehicle (RV) Dump Point	35	35						35	
Aquamoves - Dive Blocks Renewal	32		32					32	
Aquamoves - New Shade Structure	30	30						30	
Mooroopna Rural Outdoor Pool - Pool Base Repainting	23		23					23	
Tatura Rural Outdoor Pool - Pool Base Repainting	23		23					23	
KidsTown - Small / Medium Slides Renewal	20		20					20	
KidsTown - Playground Swing Renewal	15		15					15	
<b>Total Rec, Leisure and Comm'y Facilities</b>	<b>3,690</b>	<b>2,100</b>	<b>658</b>	<b>932</b>	<b>0</b>	<b>634</b>	<b>28</b>	<b>3,028</b>	<b>0</b>
<b>Waste Management</b>									
Cosgrove 3 Cell 1 Construction	3,577		3,577						3,577
Cosgrove 3 Subgrade Construction	2,078		2,078						2,078
Cosgrove 2 Cell 4 Construction	640		640					415	225
Cosgrove 3 Infrastructure Design	120		120						120
Cosgrove Clay Pit Royalties and Works	85		85					85	
<b>Total Waste Management</b>	<b>6,500</b>	<b>0</b>	<b>6,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>6,000</b>
<b>Parks, Open Space and Streetscapes</b>									
Trees	300	200	100					300	
Maude St Mall Options Design	250		250					250	
Parks	180		180					180	
One Tree Per Child Program	93	93						93	
Wetland and Native Infrastructure Renewal	60		60					60	
<b>Total Parks, Open Space and Streetscapes</b>	<b>883</b>	<b>293</b>	<b>590</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>883</b>	<b>0</b>
<b>Aerodromes</b>									
Aerodrome Renewal	111		111					111	
<b>Total Aerodromes</b>	<b>111</b>	<b>0</b>	<b>111</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>111</b>	<b>0</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>26,211</b>	<b>3,633</b>	<b>17,052</b>	<b>5,059</b>	<b>467</b>	<b>4,842</b>	<b>121</b>	<b>15,247</b>	<b>6,000</b>
<b>Project Management Office</b>	<b>1,000</b>	159	687	133	21			1,000	
<b>TOTAL NEW CAPITAL WORKS 2017/2018</b>	<b>36,304</b>	<b>7,230</b>	<b>23,334</b>	<b>5,242</b>	<b>498</b>	<b>6,851</b>	<b>1,911</b>	<b>21,542</b>	<b>6,000</b>

## 6.2 Works re-budgeted from the 2016/2017 year

Capital Works Area	Project cost \$'000	Asset expenditure type				Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
GSRSP Main Pavilion	539	539						539	
Senior Citizens Upgrade	130			130				130	
Kialla Park Building Works	40			40				40	
<b>TOTAL PROPERTY</b>	<b>709</b>	<b>539</b>	<b>0</b>	<b>170</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>709</b>	<b>0</b>
<b>INFRASTRUCTURE</b>									
Welsford Street Upgrade	532		532					532	
Shepparton Alternate Route	114		114					114	
Verney Road Reconstruction	745		745					745	
Maude St Mall Activation	250		250					250	
Fraser Street Mall Toilet	200		200					200	
Aerodrome Renewal	189		189					189	
Balaclava/Verney/Dookie Intersection	163			163				163	
Seven Creeks Estate	90	90						90	
Lake Bartlett Circuit Path	47	47						47	
Deakin Reserve Female Change Room	40	40						40	
<b>TOTAL INFRASTRUCTURE</b>	<b>2,370</b>	<b>177</b>	<b>2,030</b>	<b>163</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,370</b>	<b>0</b>
<b>TOTAL RE-BUDGETED WORKS 2016/2017</b>	<b>3,079</b>	<b>716</b>	<b>2,030</b>	<b>333</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,079</b>	<b>0</b>
<b>TOTAL CAPITAL WORKS PROGRAM</b>	<b>39,384</b>	<b>7,946</b>	<b>25,364</b>	<b>5,575</b>	<b>498</b>	<b>6,851</b>	<b>1,911</b>	<b>24,621</b>	<b>6,000</b>

### 6.3 Summary

Capital Works Area	Project cost \$'000	Asset expenditure type				Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY	7,334	3,920	3,179	225	10	2,009	1,750	3,575	
PLANT AND EQUIPMENT	2,745	171	2,575				40	2,705	
INFRASTRUCTURE	29,304	3,856	19,610	5,349	488	4,842	121	18,341	6,000
<b>TOTAL CAPITAL WORKS</b>	<b>39,384</b>	<b>7,946</b>	<b>25,364</b>	<b>5,575</b>	<b>498</b>	<b>6,851</b>	<b>1,911</b>	<b>24,621</b>	<b>6,000</b>



## 7. Rates and Charges

This section presents information about rates and charges which the Act and the Regulations require to be disclosed in the Council's annual budget.

### 7. Rates and charges

Rates and charges are an important source of revenue, accounting for over 50 per cent of the total revenue received by Council annually. Planning for future rate increases has therefore historically been an important component of the Strategic Resource Planning process. The State Government, however, have introduced the Fair Go Rates System (FGRS) which sets out the maximum amount councils may increase rates in a year. For 2017/2018 the FGRS cap has been set at 2 per cent. The cap applies to total income generated from general rates and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Greater Shepparton community.

In order to achieve Council's objectives while maintaining service levels and a strong capital expenditure program, rates revenue from general rates and the municipal charge will increase by 2 per cent in line with the rate cap, and the kerbside waste and recycling charges by 2.1 per cent. This will raise total rate and charges income for 2017/2018 of \$73.46 million, excluding supplementaries and interest.

#### 7.1 The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2016/17 cents/\$CIV	2017/18 cents/\$CIV	Change
Residential Unimproved Land	0.00498716	0.00508452	2.0%
Residential Improved Land	0.00498716	0.00508452	2.0%
Farm Land	0.00448845	0.00457607	2.0%
Rural Residential Land	0.00498716	0.00508452	2.0%
Commercial Unimproved Land	0.00997433	0.01016904	2.0%
Commercial Improved 1 Land*	0.01082214	0.01103341	2.0%
Commercial Improved 2 Land	0.00997433	0.01016904	2.0%
Industrial Unimproved Land	0.00997433	0.01016904	2.0%
Industrial Improved 1 Land*	0.01017381	0.01037243	2.0%
Industrial Improved 2 Land	0.00997433	0.01016904	2.0%
Cultural and Recreational Land	0.00364013	0.00371119	2.0%

\*Commercial Improved 1 Land and Industrial Improved 1 Land contribute to the funding for Shepparton Show Me.

**7.2 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year**

Type or class of land	2016/17 \$	2017/18 \$	Change
Residential Unimproved Land	671,997	685,116	2.0%
Residential Improved Land	27,923,352	28,468,489	2.0%
Farm Land	6,355,021	6,479,079	2.0%
Rural Residential Land	4,305,685	4,389,743	2.0%
Commercial Unimproved Land	384,700	392,210	2.0%
Commercial Improved 1 Land	9,173,961	9,353,058	2.0%
Commercial Improved 2 Land	1,027,974	1,048,042	2.0%
Industrial Unimproved Land	432,647	441,092	2.0%
Industrial Improved 1 Land	3,544,800	3,614,002	2.0%
Industrial Improved 2 Land	1,279,048	1,304,017	2.0%
Cultural and Recreational Land	49,564	50,532	2.0%
<b>Total amount to be raised by general rates</b>	<b>55,148,749</b>	<b>56,225,380</b>	<b>2.0%</b>

^It should be noted that the rates and charges for 2016/2017 have been adjusted for supplementary rates received during the 2016/2017 financial year on a full year rate or annualised basis. Whilst properties subjected to supplementary rates have received pro-rata rate accounts, the above rate figures are based on the income that would have been received if the accounts were for a full twelve month period.

**7.3 The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year**

Type or class of land	2016/17	2017/18	Change
Residential Unimproved Land	787	834	6%
Residential Improved Land	21,623	21,871	1%
Farm Land	2,928	2,929	0%
Rural Residential Land	2,383	2,337	(2%)
Commercial Unimproved Land	68	70	3%
Commercial Improved 1 Land	1,412	1,422	1%
Commercial Improved 2 Land	305	307	1%
Industrial Unimproved Land	96	94	(2%)
Industrial Improved 1 Land	542	539	(1%)
Industrial Improved 2 Land	119	124	4%
Cultural and Recreational Land	16	7	(56%)
<b>Total number of assessments</b>	<b>30,279</b>	<b>30,534</b>	<b>0.8%</b>



#### 7.4 The basis of valuation to be used is the Capital Improved Value (CIV)

#### 7.5 The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2016/17 \$	2017/18 \$	Change
Residential Unimproved Land	125,980,400	134,745,400	7.0%
Residential Improved Land	5,499,174,800	5,599,048,800	1.8%
Farm Land	1,415,775,000	1,415,861,000	0.0%
Rural Residential Land	868,916,000	863,354,000	(0.6%)
Commercial Unimproved Land	38,928,000	38,569,000	(0.9%)
Commercial Improved 1 Land	818,042,000	847,703,000	3.6%
Commercial Improved 2 Land	102,116,000	103,062,000	0.9%
Industrial Unimproved Land	39,721,000	43,376,000	9.2%
Industrial Improved 1 Land	342,866,000	348,424,000	1.6%
Industrial Improved 2 Land	127,652,000	128,234,000	0.5%
Cultural and Recreational Land	14,277,000	13,616,000	(4.6%)
<b>Total value of land</b>	<b>9,393,448,200</b>	<b>9,535,993,200</b>	<b>1.5%</b>

Independent valuations as at 1 January 2016 will be used for the 2017/2018 rating year.

#### 7.6 The municipal charge under section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2016/17 \$	Per Rateable Property 2017/18 \$	Change
Municipal	256	262	2.3%

#### 7.7 The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2016/17 \$	2017/18 \$	Change
Municipal	7,663,360	7,842,970	2.3%

#### 7.8 The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2016/17 \$	Per Rateable Property 2017/18 \$	Change
80L Waste / Recyclables Service Charge	176	179	1.7%
120L Waste / Recyclables Service Charge	234	239	2.1%
240L Waste / Recyclables Service Charge	390	400	2.6%
120L or 240L Green Organic Waste Service Charge	81	82	1.2%
120L or 240L Recyclables Only Service Charge	81	82	1.2%
<b>Total</b>	<b>962</b>	<b>982</b>	<b>2.1%</b>

**7.9 The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year**

Type of Charge	2016/17 \$	2017/18 \$	Change
80L Waste / Recyclables Service Charge	1,883,728	1,915,837	1.7%
120L Waste / Recyclables Service Charge	1,912,950	1,953,825	2.1%
240L Waste / Recyclables Service Charge	3,563,820	3,655,200	2.6%
120L or 240L Green Organic Waste Service Charge	1,818,126	1,840,572	1.2%
120L or 240L Recyclables Only Service Charge	22,923	23,206	1.2%
<b>Total</b>	<b>9,201,547</b>	<b>9,388,640</b>	<b>2.0%</b>

**7.10 The estimated total amount to be raised by all rates and charges compared with the previous financial year**

Type of Charge	2016/17 \$	2017/18 \$	Change
General rates	55,148,749	56,225,380	2.0%
Municipal charge	7,663,360	7,842,970	2.3%
<b>Sub Total General Rates</b>	<b>62,812,109</b>	<b>64,068,350</b>	<b>2.0%</b>
Kerbside collection and recycling	9,201,547	9,388,640	2.0%
<b>Sub Total Rates and charges</b>	<b>72,013,656</b>	<b>73,456,990</b>	<b>2.0%</b>
Supplementary Rates (estimated)		734,225	1.0%
Interest		225,000	
<b>Rates and charges</b>	<b>72,013,656</b>	<b>74,416,215</b>	<b>3.3%</b>

**7.11 Any significant changes that may affect the estimated amounts to be raised by rates and charges**

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2017/2018: estimated \$734,225, 2016/2017: estimated \$641,743)
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa;
- Changes of use of land such that residential land becomes business land and vice versa.

## 7.12 Differential rates

### Rates to be levied

A general rate of 0.508452% (0.00508452 cents in the dollar of CIV) for all rateable Residential Unimproved Land

A general rate of 0.508452% (0.00508452 cents in the dollar of CIV) for all rateable Residential Improved Land

A general rate of 0.457607% (0.00457607 cents in the dollar of CIV) for all rateable Farm Land

A general rate of 0.508452% (0.00508452 cents in the dollar of CIV) for all rateable Rural Residential Land

A general rate of 1.016904% (0.01016904 cents in the dollar of CIV) for all rateable Commercial Unimproved Land

A general rate of 1.103341% (0.01103341 cents in the dollar of CIV) for all rateable Commercial Improved 1 Land

A general rate of 1.016904% (0.01016904 cents in the dollar of CIV) for all rateable Commercial Improved 2 Land

A general rate of 1.016904% (0.01016904 cents in the dollar of CIV) for all rateable Industrial Unimproved Land

A general rate of 1.037243% (0.01037243 cents in the dollar of CIV) for all rateable Industrial Improved 1 Land

A general rate of 1.016904% (0.01016904 cents in the dollar of CIV) for all rateable Industrial Improved 2 Land

A general rate of 0.371119% (0.00371119 cents in the dollar of CIV) for all rateable Cultural and Recreational Land

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

## RESIDENTIAL UNIMPROVED LAND

### Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

### Types and Classes:

Rateable land having the relevant characteristics described below:

- i. is unimproved land but which, by reason of its locality and zoning under the relevant Planning Scheme, would – if developed – be or be likely to be used primarily for residential purposes; and
- ii. is on which no building permit for the construction of a new dwelling or other building designed or adapted for permanent occupation has been issued under the *Building Act 1993* prior to the expiry of the rating year.

### Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is set at 100 per cent of the residential improved land rate.

### Geographic Location:

Wherever located within the municipal district.

### Use of Land:

Any use permitted under the relevant Planning Scheme.

### Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

### Types of Buildings:

This category applies to an unimproved class of land only.

## RESIDENTIAL IMPROVED LAND

### **Objective:**

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

### **Types and Classes:**

Rateable land that is primarily used for residential purposes; meaning rateable land upon which is erected a private dwelling, flat or unit which is used primarily for residential purposes as defined under the relevant Planning Scheme.

### **Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which the Council considers is necessary to achieve the objectives specified above.

### **Geographic Location:**

Wherever located within the municipal district.

### **Use of Land:**

Any use permitted under the relevant Planning Scheme.

### **Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

### **Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2016/2017 rating year.

## RURAL RESIDENTIAL LAND

### **Objective:**

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

### **Types and Classes:**

Rateable land having the relevant characteristics described below:

- i. is sized between 0.4ha and 20ha in rural, semi-rural or bushland setting; and
- ii. includes a single residential dwelling; and
- iii. where primary production uses and associated improvements are secondary to the value of the residential home site and associated residential improvements.

### **Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 100 per cent of the residential improved land rate.

### **Geographic Location:**

Wherever located within the municipal district.

### **Use of Land:**

Any use permitted under the relevant Planning Scheme.

### **Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

### **Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2016/2017 rating year.

## FARM LAND

### **Objective:**

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

### **Types and Classes:**

Rateable land having the relevant characteristics described below:

Any land which is "farm land" within the meaning of Section 2(1) of the *Valuation of Land Act 1960*.

**Farm land** means any rateable land-

- a) that is not less than 2 hectares in area; and
- b) that is used primarily for grazing (including agistment), dairying, pig-farming, poultry-farming, fish-farming, tree-farming, bee-keeping, viticulture, fruit-growing or the growing of crops of any kind or for any combination of those
- c) that is used by a business-
  - i. that has significant and substantial commercial purpose or character; and
  - ii. that seeks to make a profit on a continued basis from its activities on the land; and
  - iii. that is making a profit from its activities on the land, or has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way it is operating.

### **Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 90 per cent of the residential improved land rate.

### **Geographic Location:**

Wherever located within the municipal district.

### **Use of Land:**

Any use permitted under the relevant Planning Scheme.

### **Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

### **Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2016/2017 rating year.

## COMMERCIAL UNIMPROVED LAND

### Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

### Types and Classes:

Rateable land having the relevant characteristics described below:

- i. is unimproved land but which, by reason of its locality and zoning under the relevant Planning Scheme, would – if developed – be or be likely to be used primarily for the sale of goods or services or other commercial purposes; and
- ii. is on which no building permit for the construction of a new building designed or adapted for permanent occupation has been issued under the *Building Act 1993* prior to the expiry of the rating year.

### Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 200 per cent of the residential improved land rate.

### Geographic Location:

Wherever located within the municipal district.

### Use of Land:

Any use permitted under the relevant Planning Scheme.

### Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

### Types of Buildings:

This category applies to an unimproved class of land only.



## COMMERCIAL IMPROVED 1 LAND

### Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services
4. The promotion of business in urban Shepparton

### Types and Classes:

Rateable land that is used primarily for, or is capable of use primarily for the sale of goods or services.

### Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 217 per cent of the residential improved land rate.

### Geographic Location:

Located within the urban Shepparton location bounded by –

- The Goulburn River to the west
- Wanganui Road and Ford Road to the north, but including the Goulburn Valley Highway to the Barmah-Shepparton Road
- The Shepparton Heavy Vehicle By-Pass to the east, but including Benalla Road to Davies Drive
- River Road to the south.

### Use of Land:

Any use permitted under the relevant Planning Scheme.

### Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

### Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2016/2017 rating year.

## COMMERCIAL IMPROVED 2 LAND

### Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

### Types and Classes:

Rateable land that is used primarily for or is capable of use primarily for the sale of goods or services.

### Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 200 per cent of the residential improved land rate.

### Geographic Location:

Located outside the urban Shepparton location bounded by –

- The Goulburn River to the west
- Wanganui Road and Ford Road to the north, but including the Goulburn Valley Highway to the Barmah-Shepparton Road
- The Shepparton Heavy Vehicle By-Pass to the east, but including Benalla Road to Davies Drive
- River Road to the south.

### Use of Land:

Any use permitted under the relevant Planning Scheme.

### Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

### Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2016/2017 rating year.

## INDUSTRIAL UNIMPROVED LAND

### Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

### Types and Classes:

Rateable land having the relevant characteristics described below:

- a) is unimproved land but which, by reason of its locality and zoning under the relevant Planning Scheme, would – if developed – be or be likely to be used primarily for industrial purposes; and
- b) is on which no building permit for the construction of a new building designed or adapted for permanent occupation has been issued under the *Building Act 1993* prior to the expiry of the rating year.

### Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 200 per cent of the residential improved land rate.

### Geographic Location:

Wherever located within the municipal district.

### Use of Land:

Any use permitted under the relevant Planning Scheme.

### Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

### Types of Buildings:

This category applies to an unimproved class of land only.

## INDUSTRIAL IMPROVED 1 LAND

### **Objective:**

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services
4. The promotion of business in urban Shepparton

### **Types and Classes:**

Rateable land that is used primarily for or is capable of, use primarily for industrial purposes, which includes manufacturing, processing, repairing and servicing.

### **Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 204 per cent of the residential improved land rate.

### **Geographic Location:**

Located within the urban Shepparton location bounded by –

- The Goulburn River to the west
- Wanganui Road and Ford Road to the north, but including the Goulburn Valley Highway to the Barmah-Shepparton Road
- The Shepparton Heavy Vehicle By-Pass to the east, but including Benalla Road to Davies Drive
- River Road to the south.

### **Use of Land:**

Any use permitted under the relevant Planning Scheme.

### **Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

### **Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2016/2017 rating year.

## INDUSTRIAL IMPROVED 2 LAND

### **Objective:**

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

### **Types and Classes:**

Rateable land that is used primarily for, or is capable of, use primarily for industrial purposes, which includes manufacturing, processing, repairing and servicing.

### **Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 200 per cent of the residential improved land rate.

### **Geographic Location:**

Located outside the urban Shepparton location bounded by –

- The Goulburn River to the west
- Wanganui Road and Ford Road to the north, but including the Goulburn Valley Highway to the Barmah-Shepparton Road
- The Shepparton Heavy Vehicle By-Pass to the east, but including Benalla Road to Davies Drive
- River Road to the south.

### **Use of Land:**

Any use permitted under the relevant Planning Scheme.

### **Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

### **Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2016/2017 rating year.

## Budget Analysis

The following reports provide detailed analysis to support and explain the budget reports in the previous section.

This section includes the following analysis and information.

- 8 Summary of financial position
- 9 Analysis of operating budget
- 10 Analysis of budgeted cash position
- 11 Analysis of capital budget
- 12 Analysis of budgeted financial position



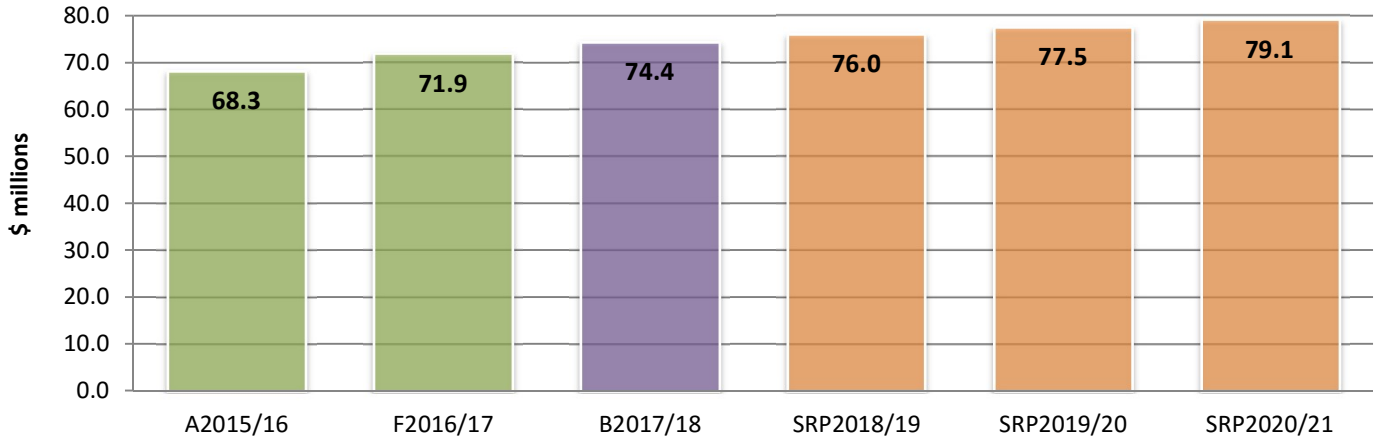


## 8. Summary of Financial Position

Council has prepared a Budget for the 2017/2018 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay. Key budget information is provided below about the rate increase, operating result, services, cash and investments, capital works, financial position, financial sustainability and strategic objectives of the Council.

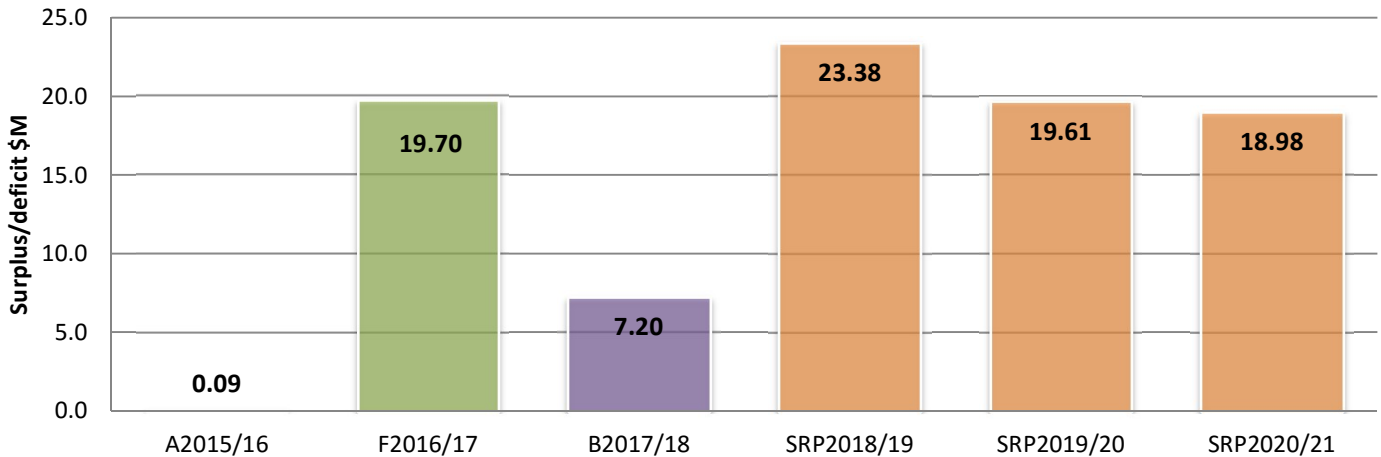
A= Actual F= Forecast B= Budget SRP= Strategic Resource Plan estimates

### 8.1 Rates and charges



It is proposed that the average rates increase of 2.0 per cent for the 2017/2018 year, raising total rates of \$74.44 million, including \$0.73 million generated from supplementary rates. This rate increase is in line with the rate cap set by the Minister for Local Government (the rate increase for the 2016/2017 year was 2.5 per cent). Refer Section 7.

### 8.2 Operating result

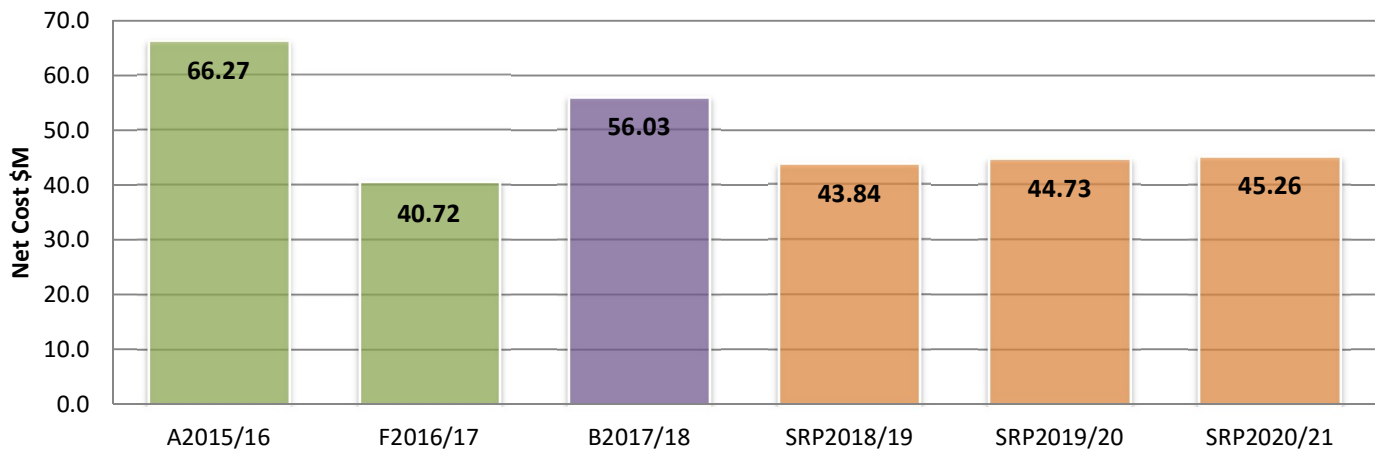


The expected operating result for the 2017/2018 year is a surplus of \$7.2 million, which is a decrease of \$12.49 million over 2016/2017. The forecast operating result for the 2016/2017 year is a surplus of \$19.7 million. The adjusted underlying result, which excludes items such as non-recurrent capital grants and non-cash contributions is a deficit of \$0.6 million which is an decrease of \$13.77 million over 2016/2017 - refer to section 9.1 for further information.

\* This indicator is impacted by the early receipt of the Federal Financial Assistance Grant of \$5.91 million in June 2017.

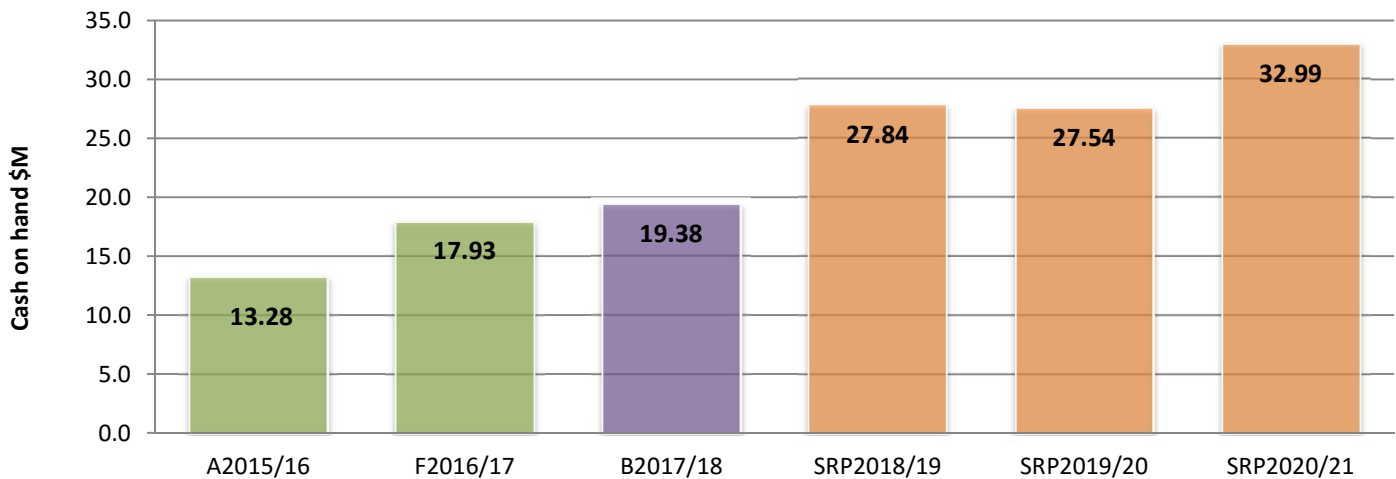


### 8.3 Services



The net cost of services delivered to the community for the 2017/2018 year is expected to be \$56.03 million which is an increase of \$15.31 million over 2016/2017. A key influencing factor in the development of the 2017/2018 budget has been the community consultation for the 2017/2018 - 2020/2021 Council Plan. For the 2017/2018 year, service levels have been maintained and a number of initiatives proposed. (The forecast net cost of the 2016/2017 year is \$40.72 million).

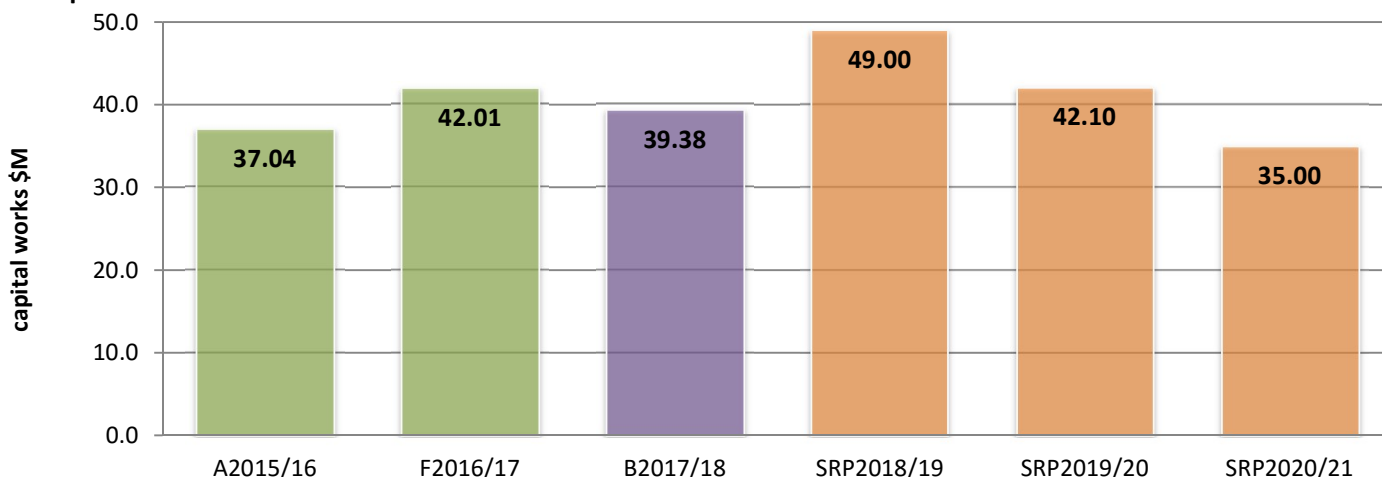
### 8.4 Cash and investments



Cash and investments are expected to increase by \$1.45 million during the year to \$19.38 million as at 30 June 2018. The increase in cash and investments is in line with Council's Strategic Resource Plan. (Cash and investments are forecast to be \$17.93 million as at 30 June 2017).

Refer also Section 3 for the Statement of Cash Flows and Section 10 for an analysis of the cash position.

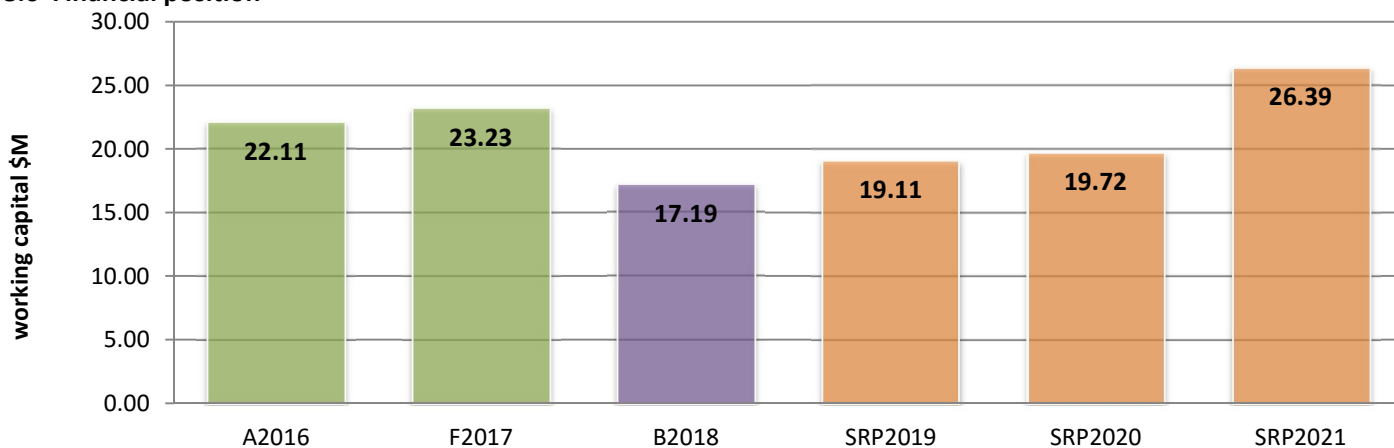
### 8.5 Capital works



The capital works program for the 2017/2018 year is expected to be \$39.38 million. Of the capital funding required, \$6.85 million will come from external grants, \$1.91 million from contributions, \$6 million from borrowings, with the balance of \$24.62 million from Council cash. The capital expenditure program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project. (Capital works is forecast to be \$42.01 million for the 2016/2017 year).

Refer also Section 3.5 for the Statement of Capital Works and Section 11 for an analysis of the capital budget.

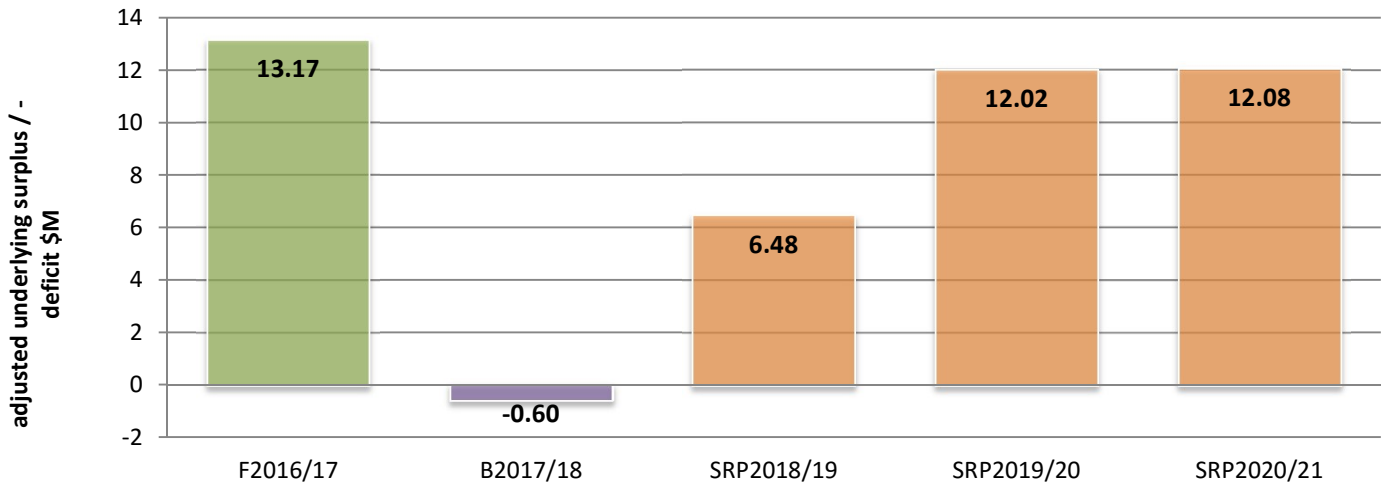
### 8.6 Financial position



The financial position is expected to improve with net assets (net worth) to increase by \$22.02 million to \$10.63 million. Additionally net current assets (working capital) will reduce by \$6.04 million to \$17.19 million as at 30 June 2018. This is mainly due to the use of cash reserves to fund the capital works program. (Total equity is forecast to be \$10.41 million as at 30 June 2017).

Refer also Section 3.2 for the Balance Sheet and Section 12 for an analysis of the budgeted financial position.

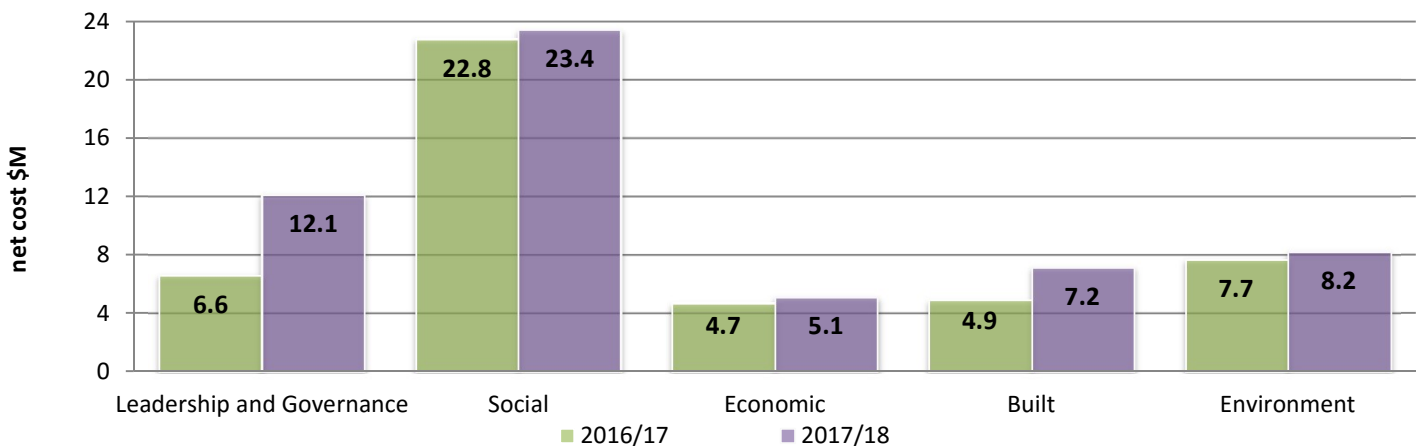
### 8.7 Financial sustainability



A high level Strategic Resource Plan for the years 2017/2018 to 2020/2021 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council’s strategic objectives as specified in the Council Plan. The adjusted underlying result, which is a measure of financial sustainability, shows a decreasing deficit over the four year period.

\* This indicator is impacted by the early receipt of the Federal Financial Assistance Grant of \$5.91 million in June 2017.

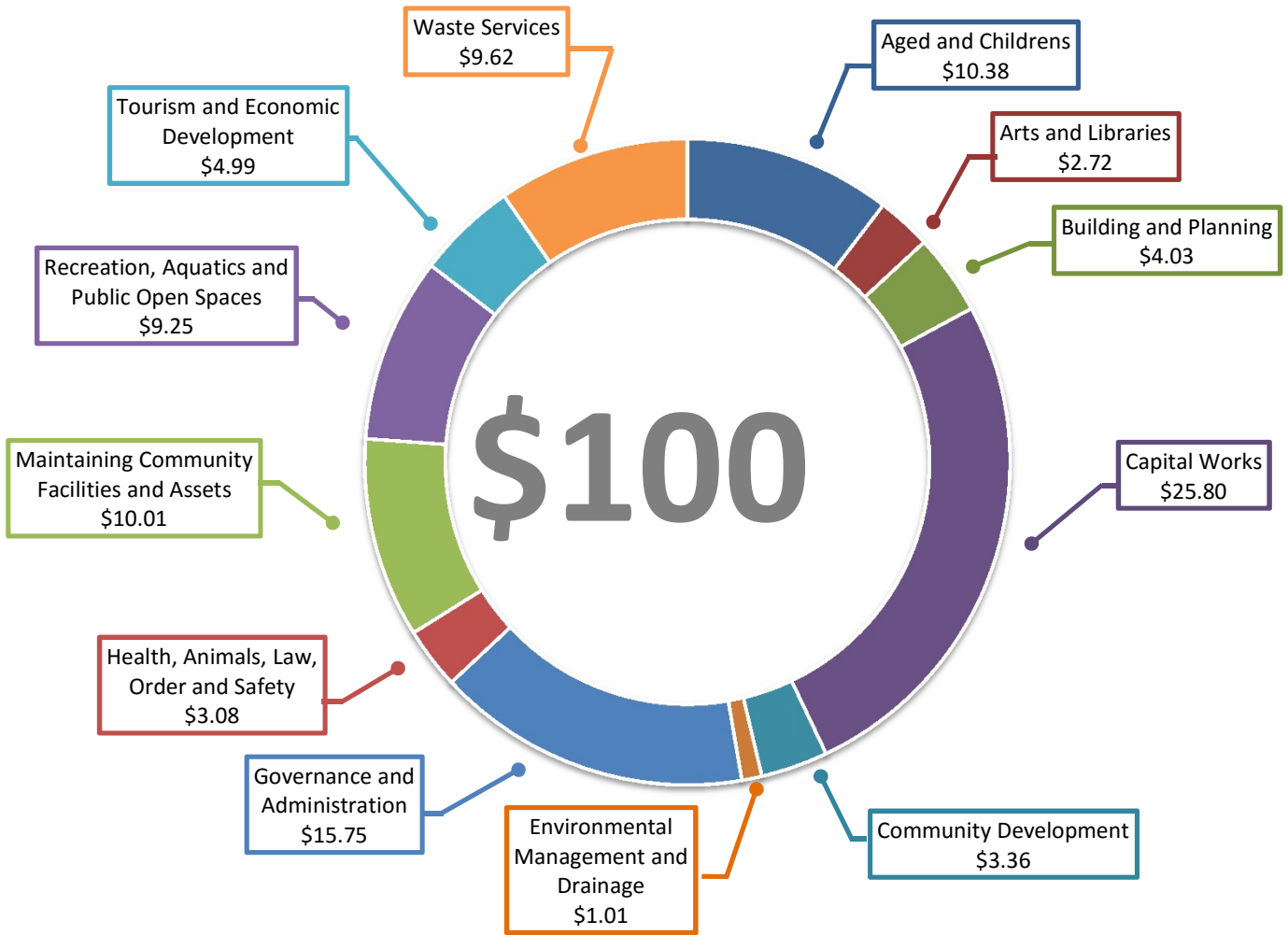
### 8.8 Strategic objectives



The Annual Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the budget to achieve the strategic objectives as set out in the Council Plan for the 2017/2018 year.

The services that contribute to these objectives are set out in Section 2.

## 8.9 Council expenditure allocations



The above chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.



## 9. Analysis of Operating Budget

This section analyses the operating budget including expected income and expenses of the Council for the 2017/2018 year.

### 9.1 Budgeted income statement

	Ref	Forecast Actual 2016/17 \$'000	Budget 2017/18 \$'000	Variance (Fav)/Unfav \$'000
Total income	9.2	134,946	127,916	7,030
Total expenses	9.3	(115,250)	(120,715)	5,464
<b>Surplus (deficit) for the year</b>		<b>19,696</b>	<b>7,201</b>	<b>12,494</b>
Grants –non-recurrent capital	9.2.6	(2,964)	(3,893)	(929)
Contributions - non-monetary assets		(2,000)	(2,000)	0
Capital contributions - other sources	9.2.4	(1,563)	(1,911)	(348)
<b>Adjusted underlying surplus (deficit)</b>		<b>13,169</b>	<b>(602)</b>	<b>13,771</b>

#### 9.1.1 Adjusted underlying deficit (\$13.77 million decrease)

The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. The adjusted underlying result for the 2017/2018 year is a deficit of \$0.6 million which is a decrease of \$13.77 million from the 2016/2017 year. In calculating the adjusted underlying result, Council has excluded grants received for capital purposes which are non-recurrent and capital contributions from other sources. Contributions of non-monetary assets are also excluded as the value of assets assumed by Council is dependent on the level of development activity each year.

#### 9.1.2 Adjusted underlying deficit - Greater Shepparton calculation (\$12.81 million decrease)

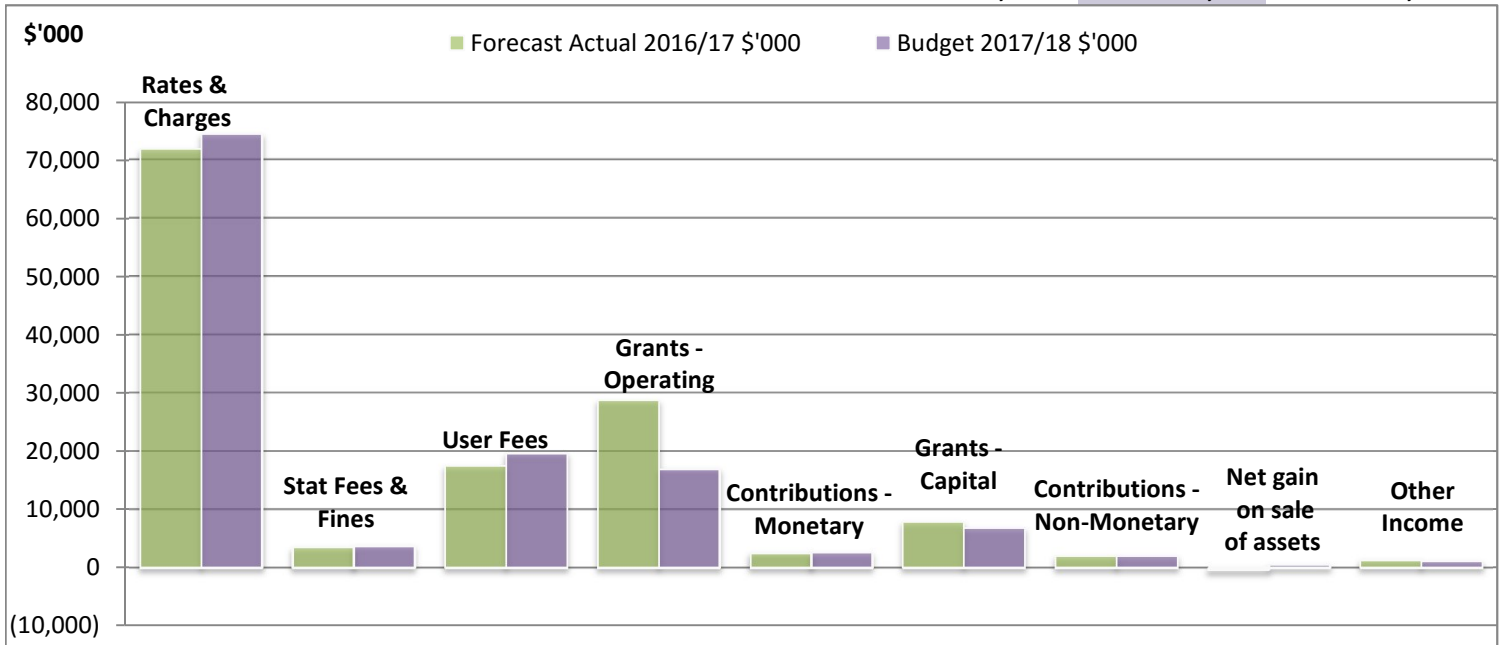
In assessing true operating performance, Greater Shepparton City Council utilises a more complete calculation of Adjusted Underlying Surplus. Where the Local Government (Planning and Reporting) Regulations 2014 excludes only non-recurrent capital grants, non-monetary contributions and capital contributions, Greater Shepparton also excludes recurrent capital grants and the new gain/loss on disposal of assets. The calculation fully removes all impacts of non-operating (capital) items from the income statement.

This has been impacted by the early receipt of the Federal Financial Assistance Grant of \$5.91 million in June 2017.

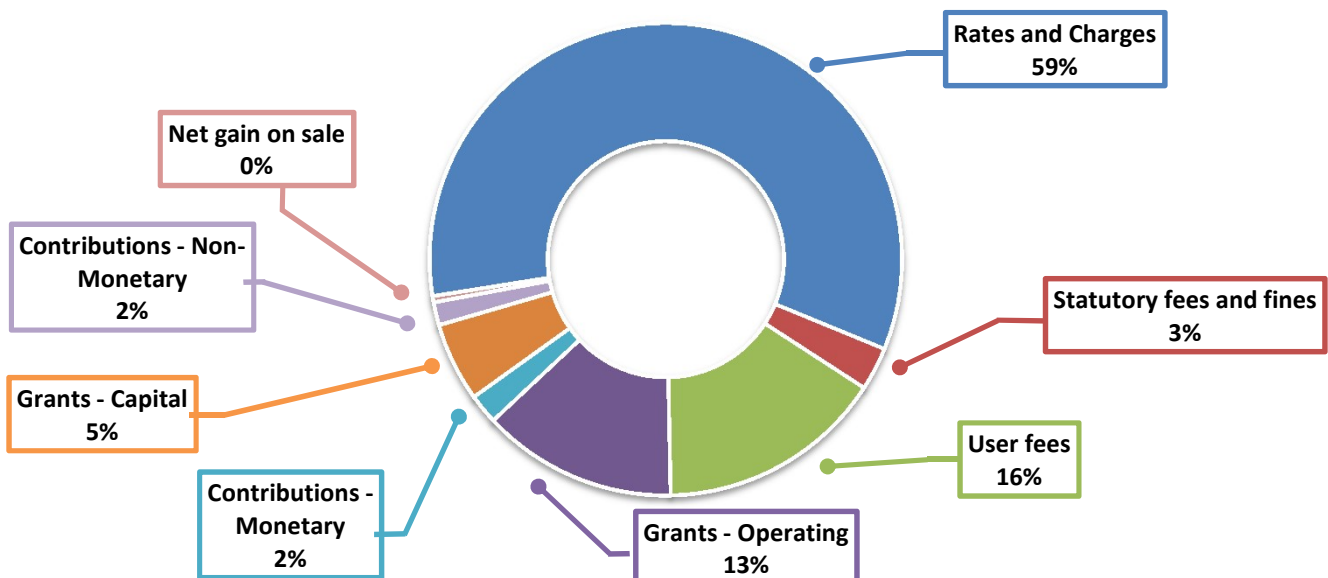
	Forecast Actual 2016/17 \$'000	Budget 2017/18 \$'000	Variance (Fav)/Unfav \$'000
Total income	(134,946)	(127,916)	7,030
Total expenses	115,250	120,715	5,464
<b>Surplus (deficit) for the year</b>	<b>19,696</b>	<b>7,201</b>	<b>12,494</b>
Grants - Capital	(7,845)	(6,851)	993
Contributions - Monetary - Capital	(1,563)	(1,911)	(348)
Contributions - Non-monetary	(2,000)	(2,000)	0
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	420	(539)	(959)
<b>Operating surplus (deficit)</b>	<b>8,708</b>	<b>(4,100)</b>	<b>12,808</b>

## 9.2 Income

Income Types	Ref	Forecast		Variance (Fav)/Unfav \$'000
		Actual 2016/17 \$'000	Budget 2017/18 \$'000	
Rates and Charges	9.2.1	71,852	74,417	(2,565)
Statutory Fees and Fines	9.2.2	3,541	3,751	(210)
User Fees	9.2.3	17,524	19,666	(2,143)
Grants - Operating	5.1.1	28,717	16,946	11,771
Grants - Capital	5.1.2	7,845	6,851	993
Contributions - Monetary	9.2.4	2,514	2,602	(88)
Contributions - Non-Monetary		2,000	2,000	0
Net Gain/Loss on Disposal of Property, Infrastructure, Plant & Equip.		(420)	539	(959)
Other Income	9.2.5	1,373	1,143	230
<b>Total Income</b>		<b>134,946</b>	<b>127,916</b>	<b>7,030</b>



### Budgeted Income 2017/2018



### 9.2.1 Rates and charges (\$2.56 million increase)

It is proposed that income raised by all rates and charges be increased by 3.6 per cent or \$2.56 million over 2016/2017 to \$74.42 million. This includes an increase in general rates income and the Municipal Charge of 2 per cent (as per the 2.0 per cent rate cap); kerbside collection and recycling of 2 per cent; and forecasts supplementary rates to increase by \$0.09 million over 2016/2017 to \$0.73 million.

Section 7. Rates and Charges - includes a more detailed analysis of the rates and charges to be levied for 2017/2018 and the rates and charges specifically required by the Regulations.

### 9.2.2 Statutory fees and fines (\$0.21 million increase)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are forecast to increase by 5.9 per cent or \$0.21 million compared to 2016/2017. The main areas contributing to the increase are:

Program Area	Forecast			
	Actual	Budget	Variance	Variance
	2016/17	2017/18	(Fav)/Unfav	(Fav)/Unfav
	\$'000	\$'000	\$'000	%
Planning	597	754	(157)	(26%)
DHHS Under 65	50	90	(40)	(79%)
Animal Management/Local Laws	543	559	(16)	(3%)

The increase in Planning is related to increased income from planning permits and DPCD statutory fees due to revised statutory fee structure from 2016/2017; increase in DHHS Under 65 is related to under 65 respite and domestic assistance; and the increase in Animal Management/Local Laws is related to increases in animal registrations.

A detailed listing of statutory fees is included in Appendix A.

### 9.2.3 User fees (\$2.14 million increase)

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include the use of leisure, entertainment and other community facilities and the provision of community services such as family day care and home help services. In setting the budget, the key principle for determining the level of user charges has been to ensure market comparability and benchmarking against like businesses.

User charges are projected to increase by 12.2 per cent or \$2.14 million over 2016/2017. The main areas contributing to the increase are:

Program Area	Forecast			
	Actual	Budget	Variance	Variance
	2016/17	2017/18	(Fav)/Unfav	(Fav)/Unfav
	\$'000	\$'000	\$'000	%
Waste and Resource Recovery	4,183	5,900	(1,717)	(41%)
Early Childhood Education	2,204	3,000	(795)	(36%)
Performing Arts and Conventions	1,161	1,282	(120)	(10%)

The increase in Waste and Resource Recovery relates to an increase in user charges volume at Cosgrove Landfill compared to 2016/2017 which had restrictions to available airspace; increase in Early Childhood Education is due to an increase in fee paying users of Arthur Dickman, Nancy Vibert and Frank Pullar childcare centres; and increase in Performing Arts and Conventions relates to increased use of Eastbank Performing Arts Centre.

A detailed listing of fees and charges is included in Appendix A.

### 9.2.4 Contributions - monetary (\$0.09 million increase)

Contributions relate to monies paid by various community sources towards capital and operating expenses. This includes contributions from developers in regard to public sport and recreation, drainage and car parking in accordance with planning permits issued for property development.

Contributions are projected to increase by 3.5 per cent or \$0.09 million compared to 2016/2017.

### 9.2.5 Other income (\$0.23 million decrease)

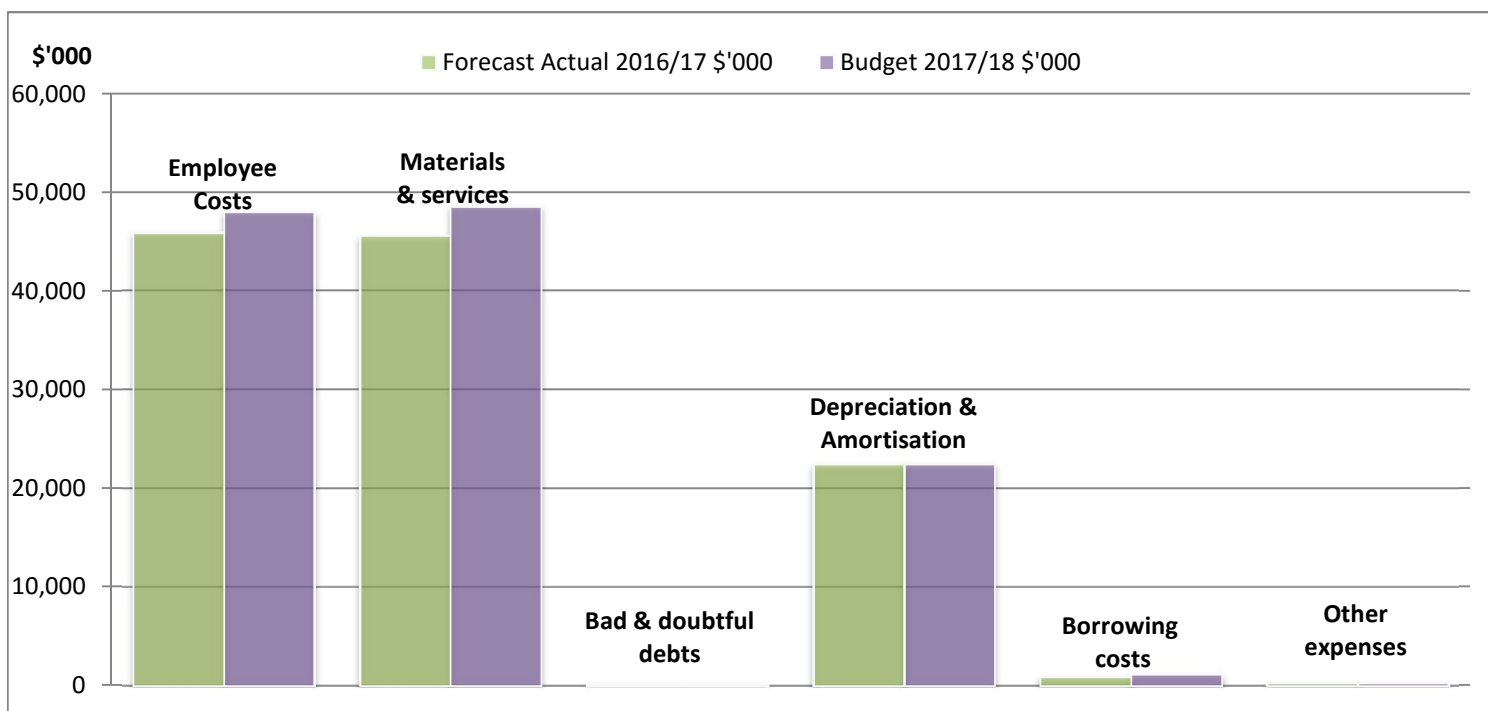
Other income relates to a range of items such as interest revenue on investments and rental income items.

Other income is forecast to decrease by 16.8 per cent or \$0.23 million compared to 2016/2017. This decrease is partly due to an expected decrease in leases and rental income in Strategic Assets; a decrease in section 173 agreements in Planning; and a decrease in investment interest income in Finance and Rates.

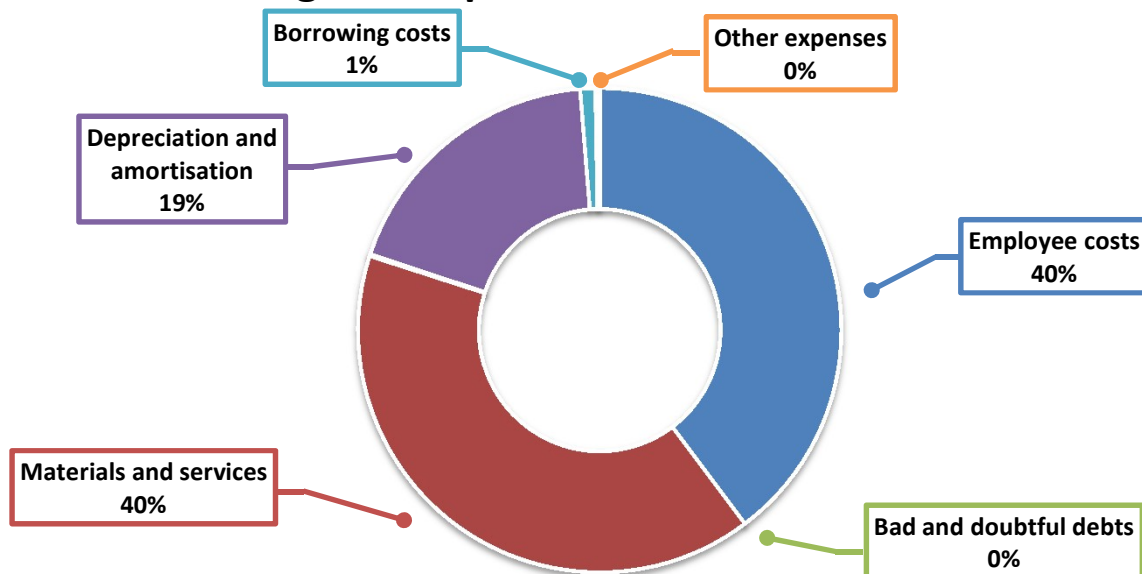


### 9.3 Expenses

Expense Types	Ref	Forecast	Budget	Variance
		Actual 2016/17 \$'000	2017/18 \$'000	(Fav)/Unfav \$'000
Employee costs	9.3.1	45,878	47,980	2,102
Materials and services	9.3.2	45,542	48,537	2,995
Bad and doubtful debts		144	144	0
Depreciation and amortisation	9.3.3	22,420	22,486	66
Borrowing costs	9.3.4	960	1,223	263
Other expenses		307	345	39
<b>Total expenses</b>		<b>115,250</b>	<b>120,715</b>	<b>5,464</b>



### Budgeted Expenses 2017/2018



### 9.3.1 Employee costs (\$2.1 million increase)

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc.

Employee costs are forecast to increase by 4.6 per cent or \$2.1 million compared to 2016/2017. This increase relates to three key factors:

- Council's Enterprise Bargaining Agreement (EBA) which is currently under negotiation
- Anticipated non EBA wages growth of 0.5 per cent or \$0.05 million due mainly to small increases in staff numbers
- The 2017/2018 budget was prepared on the assumption that Council has full complement of staff to the approved EFT level. 2016/2017 figures were taken as at March 2017 and do not include vacant positions.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2017/18 \$'000	Comprises	
		Permanent Full Time \$'000	Permanent Part Time \$'000
Community	14,613	7,290	7,323
Corporate Services	10,010	8,798	1,212
Infrastructure	13,275	13,012	263
Sustainable Development	6,276	4,907	1,369
<b>Total permanent staff expenditure</b>	<b>44,173 *</b>	<b>34,007</b>	<b>10,166</b>
Casuals and other expenditure	3,806		
Capitalised labour costs	1,403		
<b>Total expenditure</b>	<b>49,382</b>		

\* Includes vacancy factor of 2%

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget FTE	Comprises	
		Permanent Full Time	Permanent Part Time
Community	177.4	80	97.4
Corporate Services	110.2	95	15.2
Infrastructure	162.3	159	3.3
Sustainable Development	63.8	49.2	14.6
<b>Total</b>	<b>513.7</b>	<b>383.2</b>	<b>130.5</b>
Casuals and other	45.9		
Capitalised labour costs	17.8		
<b>Total staff</b>	<b>577.4</b>		

The most significant increases in employee costs by service unit are summarised below:

Department	Service Unit	Forecast	Budget	Variance
		Actual 2016/17 \$'000	2017/18 \$'000	(Fav)/Unfav \$'000
Corporate Services	People and Development	1,065	1,338	273
Corporate Services	Corporate Governance	1,529	1,742	213
Corporate Services	Marketing and Communications	840	948	108
Corporate Services	Animal Management/Local	739	844	105
Infrastructure	Parks	1,500	1,616	115
Infrastructure	Works and Waste	1,077	1,229	151
Infrastructure	Strategic Assets Management	769	925	156
Infrastructure	Projects Administration	155	263	108
Infrastructure	Sports Facilities	434	537	103
Infrastructure	Arboriculture Services	237	337	100
Sustainable Development	Planning	1,400	1,757	357
Sustainable Development	Environment	421	543	122

### 9.3.2 Materials and services (\$3 million increase)

Materials and services include the purchases of consumables, corporate expenses, payments to contractors for the provision of services and utility costs. Materials and services are forecast to increase by 6.6 per cent or \$3 million compared to 2016/2017.

External contracts are forecast to increase by 18.6 per cent or \$3.18 million compared to 2016/2017. This mainly relates to non-recurrent items in the budget such as:

\$660,000 - Mooroopna West Growth Corridor - Mclsacc road and Echuca road interstecton

\$500,000 - Ford road and Goulburn Valley Highway traffic signalling

\$300,000 - Mooroopna West Growth Corridor - Midland Highway interstecton

\$285,000 - Lifestyle Villages bridge

\$250,000 - Doyles Road roundabout landscaping

\$150,000 - Sewven Creeks and Goulburn Valley Highway intersection

### 9.3.3 Depreciation and amortisation (\$0.07 million increase)

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. Depreciation is projected to increase by 0.3 per cent or \$0.07 million compared to 2016/2017. Refer to Section 6. 'Analysis of Capital Budget' for a more detailed analysis of Council's capital works program for the 2017/2018 year.

### 9.3.4 Borrowing costs (\$0.26 million increase)

Borrowing costs relate to interest charges by financial institutions on funds borrowed. Borrowing costs are projected to increase by 27.4 per cent or \$0.26 million which results from the increase in borrowings from 2016/2017.



## 10. Analysis of Budgeted Cash Position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2017/2018 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

### 10.1 Budgeted cash flow statement

	Ref	Forecast Actual 2016/17 \$'000	Budget 2017/18 \$'000	Variance (Fav)/Unfav \$'000
<b>Cash flows from operating activities</b>	10.1.1			
<i>Receipts</i>				
Rates and charges		71,852	74,087	(2,235)
User fees and fines		21,064	23,314	(2,250)
Grants - operating		28,717	16,871	11,846
Grants - capital		7,845	6,821	1,024
Interest		743	652	91
Other receipts		3,145	3,076	69
		<b>133,366</b>	<b>124,821</b>	<b>8,545</b>
<i>Payments</i>				
Employee costs		(47,445)	(48,601)	1,156
Other payments		(45,992)	(49,515)	3,523
		<b>(93,438)</b>	<b>(98,116)</b>	<b>4,678</b>
<b>Net cash provided by operating activities</b>		<b>39,928</b>	<b>26,703</b>	<b>13,225</b>
<b>Cash flows from investing activities</b>	10.1.2			
Payments for property, infrastructure, plant & equip.		(42,524)	(39,384)	(3,140)
Proceeds from sale of property, infrastructure, plant & equipment		2,047	1,551	496
Payments for investments		0	0	0
Proceeds from investments		5,000	8,817	(3,817)
Loans and advances made		0	0	0
Repayments of loans and advances		0	0	0
<b>Net cash used in investing activities</b>		<b>(35,477)</b>	<b>(29,016)</b>	<b>(6,461)</b>

<b>Cash flows from financing activities</b>	10.1.3			
Finance costs		(960)	(1,223)	263
Proceeds from borrowings		4,436	6,000	(1,564)
Repayment of borrowings		(3,269)	(1,017)	(2,252)
<b>Net cash used in financing activities</b>		<b>207</b>	<b>3,760</b>	<b>(3,553)</b>
<b>Net increase in cash and cash equivalents</b>		<b>4,658</b>	<b>1,447</b>	<b>3,211</b>
Cash and cash equivalents at the beginning of the year		13,276	17,934	(4,658)
<b>Cash and cash equivalents at end of the year</b>	10.1.4	<b>17,934</b>	<b>19,380</b>	<b>(1,446)</b>

#### 10.1.1 Operating activities (\$13.22 million decrease)

The decrease in cash inflows from operating activities is due mainly to an decrease in operating grants of \$11.85 million caused by receiving \$5.91 million of the 2017/2018 Federal Financial Assistance grant allocation from the Victorian Grants Commission in June 2017.

The net cash flows from operating activities does not equal the surplus (deficit) for the year in the Income Statement as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2016/17 \$'000	Budget 2017/18 \$'000	Variance (Fav)/Unfav \$'000
<b>Surplus (deficit) for the year</b>	<b>19,696</b>	<b>7,201</b>	<b>12,494</b>
Depreciation	22,420	22,486	(66)
Contributions - non-monetary - Capital	(2,000)	(2,000)	0
Loss (gain) on disposal of property, infrastructure, plant & equipment	(420)	539	(959)
Finance costs	(960)	(1,223)	263
Net movement in current assets and liabilities	1,192	(300)	1,492
<b>Cash flows available from operating activities</b>	<b>39,928</b>	<b>26,703</b>	<b>13,225</b>

#### 10.1.2 Investing activities (\$6.46 million decrease)

The decrease in cash outflows from investing activities represents decrease in capital works program.

#### 10.1.3 Financing activities (\$3.55 million increase)

In increase in cash flows from financing activities is due to an increase in the proposed borrowings for 2017/2018 compared to 2016/2017 along with Council's decision in 2016/2017 to pay down existing debt (principal repayment) of \$2 million.

#### 10.1.4 Cash and cash equivalents at end of the year (\$1.45 million increase)

Overall, total cash and investments is forecast to increase by \$1.45 million to \$19.38 million as at 30 June 2018, reflecting Council's strategy of using existing cash and investments to enhance existing and create new infrastructure. This is consistent with Council's Strategic Resource Plan.

## 10.2 Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement indicates that Council is estimating at 30 June 2018 it will have cash and investments of \$32.61 million, which has been restricted as shown in the following table.

	Ref	Forecast	Budget	Variance
		Actual 2017 \$'000	2018 \$'000	(Fav)/Unfav \$'000
<b>Total cash and investments</b>		<b>39,977</b>	<b>32,610</b>	7,367
Restricted cash and investments				
- Statutory reserves	10.2.1	(1,782)	(1,991)	209
- Cash held to carry forward capital works	10.2.2	(3,079)	0	(3,079)
- Trust funds and deposits		(3,093)	(3,094)	0
<b>Unrestricted cash and investments</b>	10.2.3	<b>32,023</b>	<b>27,525</b>	<b>4,498</b>
- Discretionary reserves	10.2.4	(17,632)	(15,316)	2,316
<b>Unrestricted cash adjusted for discretionary reserves</b>	10.2.5	<b>14,391</b>	<b>12,209</b>	<b>6,814</b>

### 10.2.1 Statutory reserves (\$1.99 million)

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenues for Council, the funds are not available for other purposes.

### 10.2.2 Cash held to fund carry forward capital works

There is no amount shown as cash held to fund carry forward works at 30 June 2018, as it is expected that the capital works budget in the 2017/2018 financial year will be fully completed. An amount of \$3.08 million is forecast to be held at 30 June 2017 to fund capital works budgeted but not completed in the 2016/2017 financial year. Section 6.2 contains further details on capital works funding.

### 10.2.3 Unrestricted cash and investments (\$27.53 million)

The amount shown is in accordance with the definition of unrestricted cash included in the Regulations. These funds are free of statutory reserve funds and cash to be used to fund capital works expenditure from the previous financial year.

### 10.2.4 Discretionary reserves (\$15.32 million)

These funds are shown as discretionary reserves, although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. During the 2017/2018 year \$2.32 million is budgeted to be transferred from Discretionary Reserves. The decisions about future use of the remaining funds has been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

### 10.2.5 Unrestricted cash adjusted for discretionary reserves (\$12.21 million)

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.



## 11. Analysis of Capital Budget

This section analyses the planned capital expenditure budget for the 2017/2018 year and the sources of funding for the capital budget.

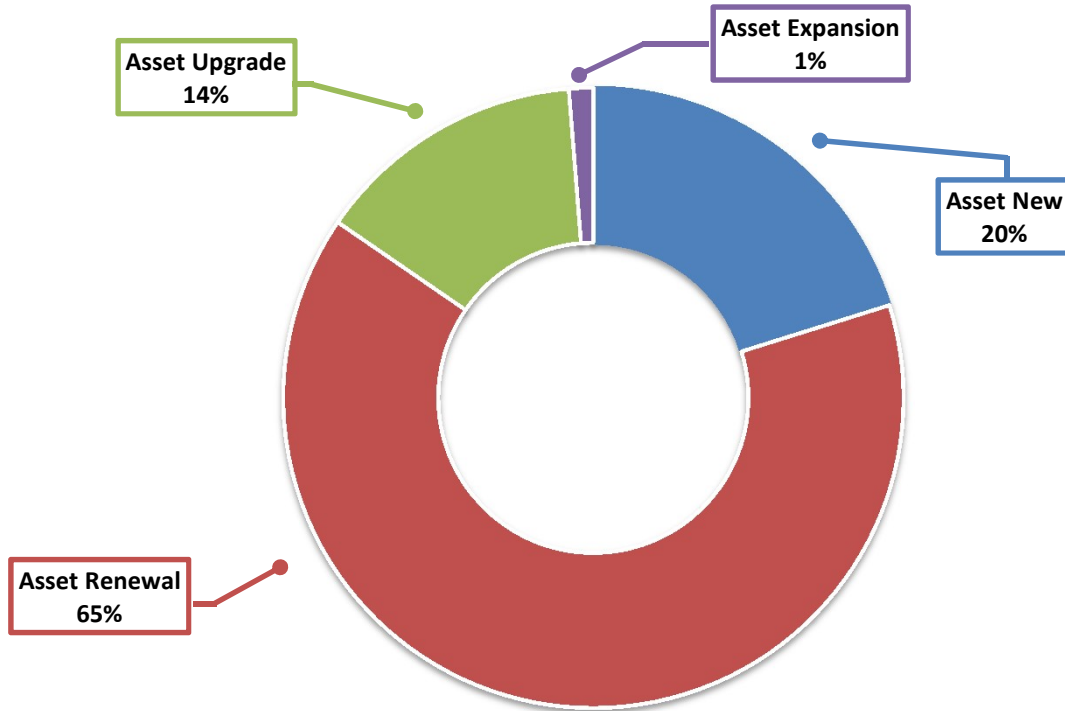
### 11.1 Capital works

Capital Works Areas	Ref	Forecast		Variance (Fav)/Unfav \$'000
		Actual 2016/17 \$'000	Budget 2017/18 \$'000	
<b>Works re-budgeted</b>	11.1.1			
<b>Property</b>				
Land		0	0	0
Land improvements		1,207	539	(668)
Buildings		601	170	(431)
Heritage buildings		0	0	0
Building improvements		0	0	0
Leasehold improvements		0	0	0
<b>Total Property</b>		<b>1,807</b>	<b>709</b>	<b>(1,098)</b>
<b>Plant and equipment</b>				
Heritage plant and equipment		0	0	0
Plant, machinery and equipment		0	0	0
Fixtures, fittings and furniture		0	0	0
Computers and telecommunications		515	0	(515)
Library books		0	0	0
<b>Total plant and equipment</b>		<b>515</b>	<b>0</b>	<b>(515)</b>
<b>Infrastructure</b>				
Roads		143	1,644	1,501
Kerb & Channel		0	0	0
Bridges		60	0	(60)
Footpaths and cycleways		0	47	47
Drainage		76	0	(76)
Recreational, leisure and community facilities		171	240	69
Waste management		0	0	0
Parks, open space and streetscapes		0	250	250
Aerodromes		38	189	151
Off street car parks		0	0	0
Other infrastructure		0	0	0
<b>Total infrastructure</b>		<b>488</b>	<b>2,370</b>	<b>1,882</b>
<b>Total works carried forward</b>		<b>2,810</b>	<b>3,079</b>	<b>269</b>

		Forecast Actual 2016/17 \$'000	Budget 2017/18 \$'000	Variance (Fav)/Unfav \$'000
<b>Capital Works Areas</b>				
<b>New works</b>				
<b>Property</b>	11.1.2			
Land		0	20	20
Land improvements		4,277	525	(3,752)
Buildings		1,995	5,874	3,879
Heritage buildings		0	0	0
Building improvements		0	0	0
Leasehold improvements		0	0	0
<b>Total Property</b>		<b>6,272</b>	<b>6,419</b>	<b>147</b>
<b>Plant and equipment</b>	11.1.3			
Heritage plant and equipment		0	0	0
Plant, machinery and equipment		2,359	2,256	(103)
Fixtures, fittings and furniture		604	159	(445)
Computers and telecommunications		366	260	(106)
Library books		0	0	0
<b>Total plant and equipment</b>		<b>3,329</b>	<b>2,675</b>	<b>(655)</b>
<b>Infrastructure</b>	11.1.4			
Roads		11,213	12,022	809
Kerb & Channel		0	1,145	1,145
Bridges		50	657	607
Footpaths and cycleways		397	532	135
Drainage		750	670	(80)
Recreational, leisure and community facilities		5,910	3,690	(2,221)
Waste management		10,683	6,500	(4,183)
Parks, open space and streetscapes		592	883	291
Aerodromes		0	111	111
Off street car parks		0	0	0
Other infrastructure		3	0	(3)
<b>Total infrastructure</b>		<b>29,598</b>	<b>26,211</b>	<b>(3,388)</b>
Project Management Office Expense		0	1,000	1,000
<b>Total new works</b>		<b>39,199</b>	<b>36,304</b>	<b>(2,895)</b>
<b>Total capital works expenditure</b>		<b>42,010</b>	<b>39,384</b>	<b>(2,626)</b>
<b>Represented by:</b>				
Asset new expenditure	11.1.5	15,133	7,946	(7,187)
Asset renewal expenditure	11.1.5	23,974	25,364	1,390
Asset upgrade expenditure	11.1.5	2,903	5,575	2,672
Asset expansion expenditure	11.1.5	0	498	498
<b>Total capital works expenditure</b>		<b>42,010</b>	<b>39,384</b>	<b>(2,626)</b>

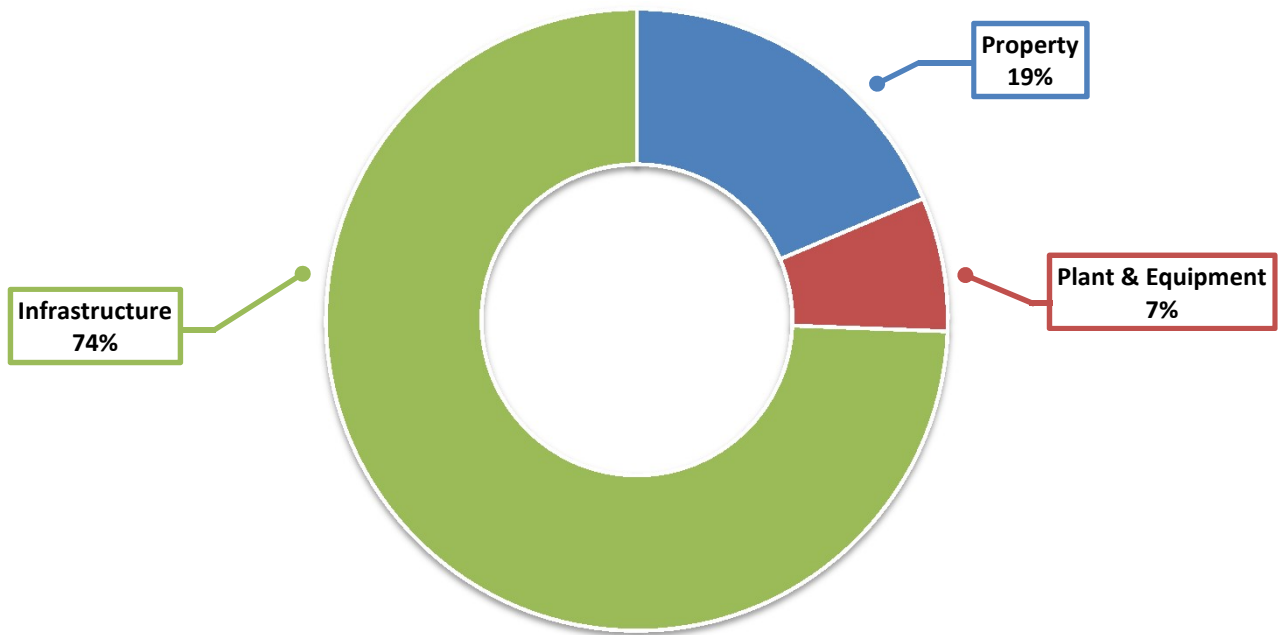


## Budgeted capital works 2017/2018



Source: Section 3. A more detailed listing of capital works is included in Section 6.

## Budgeted capital works 2017/2018



### **11.1.1 Carried forward works (\$3.08 million)**

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2016/2017 year it is forecast that \$3.08 million of capital works will be incomplete and be carried forward into the 2017/2018 year. This includes Verney Road Reconstruction (\$0.75 million), GSRSP Main Pavilion (\$0.54 million), Welsford Street Upgrade (\$0.53 million), Shepparton Alternate Route (\$0.11 million), Maude St Mall Activation (\$0.25 million), Fraser Street Mall Toilet (\$0.2 million), Aerodrome Renewal (\$0.19 million), Balaclava/Verney/Dookie Intersection (\$0.16 million), Senior Citizens Upgrade (\$0.13 million), Seven Creeks Estate (\$0.09 million), Kialla Park Building Works (\$0.04 million), Deakin Reserve Female Change Room (\$0.04 million).

### **11.1.2 Property (\$6.42 million)**

The property class comprises buildings and building improvements including community facilities, municipal offices, sports facilities and pavilions.

For the 2017/2018 year, \$6.42 million will be expended on building and building improvement projects. The more significant projects include New Shepparton Art Museum (SAM) (\$3 million), Building Renewals (\$1 million), Stage 1 Maude Street (Plaza/Bus Interchange) (\$1 million), Public Toilet Replacement Program (\$0.5 million), Shell Service Station Remediation (\$0.5 million), and Large Site Solar Powered Generation (\$0.22 million).

### **11.1.3 Plant and equipment (\$2.67 million)**

Plant and equipment includes plant, machinery and equipment, computers and telecommunications.

For the 2017/2018 year, \$2.67 million will be expended on plant, equipment and other projects. The more significant projects include Motor Vehicles and Plant (\$2.26 million), and Information Technology Replacement (\$0.2 million).

### **11.1.4 Infrastructure (\$26.21 million)**

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other structures.

For the 2017/2018 year, \$12.02 million will be expended on road projects. The more significant projects include Balaclava / Verney / New Dookie Road Intersection (\$2.33 million), Road Sealing Program (\$1.88 million), Gravel Resheeting (\$1.1 million), Roads for Renewal - MSTP Stabilisation (\$0.85 million), Roads for Renewal - MSTP Asphalt Works (\$0.7 million), and Welsford Street and Knight Street Upgrade - Stage 3 and Detailed Design for Stage 4 (\$0.48 million).

\$6.5 million will be expended on the construction of Cosgrove 3 Landfill waste management.

\$3.69 million will be expended on Recreational, Leisure and Community Facilities, including Victoria Park Lake Master Plan Implementation (\$0.37 million), Kialla Park Recreation Reserve Multi-Purpose Oval Lighting (\$0.34 million), St Georges Road Retail Precinct Streetscape and Amenity Improvements (\$0.32 million), BMX Track Lighting (\$0.31 million), and BMX 8 Start Hill and Track Upgrade (\$0.3 million).

Other infrastructure expenditure includes \$1.15 million on Kerb & Channel, \$0.88 million on Parks, open space and streetscapes, \$0.67 million on Drainage, \$0.66 million on Bridges, and \$0.53 million on Footpaths and cycleways.

### 11.1.5 Asset renewal (\$25.36 million), new (\$7.95 million), upgrade (\$5.57 million) and expansion (\$0.5 million)

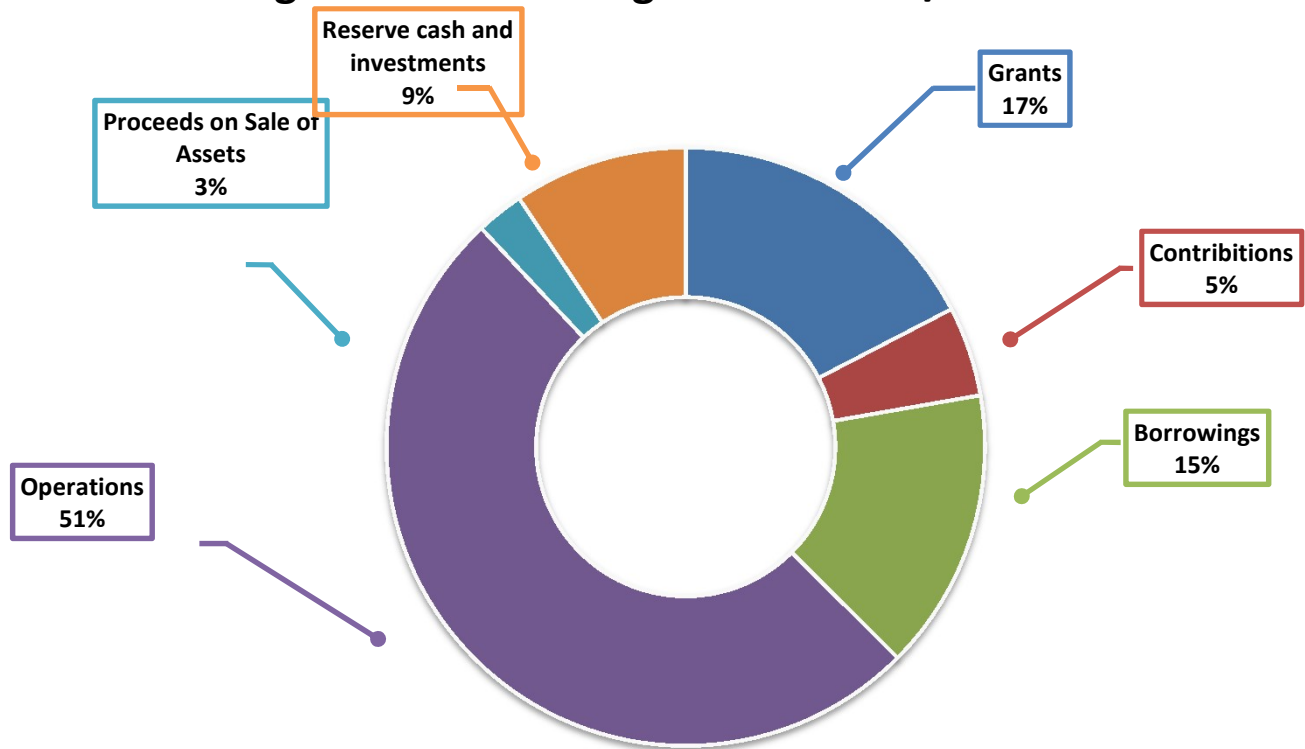
A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion of assets. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major expenditure on new assets include the construction of New Shepparton Art Museum (SAM) (\$3 million), Kialla Park Recreation Reserve Multi-Purpose Oval Lighting (\$0.34 million), St Georges Road Retail Precinct Streetscape and Amenity Improvements (\$0.32 million), and BMX Track Lighting (\$0.31 million).

### 11.2 Funding sources

Sources of funding	Ref	Forecast		Variance (Fav)/Unfav \$'000
		Actual 2016/17 \$'000	Budget 2017/18 \$'000	
<b>New works</b>				
<b>Current year funding</b>				
Grants	11.2.1	7,845	6,851	993
Contributions		1,563	1,911	(348)
Borrowings		4,436	6,000	(1,564)
Council cash				
- operations	11.2.2	13,648	19,905	(6,257)
- proceeds on sale of assets	11.2.3	2,120	1,013	1,107
- restricted investments	11.2.4	12,399	3,704	8,695
<b>Total new works</b>		<b>42,010</b>	<b>39,384</b>	<b>2,626</b>
<b>Total funding sources</b>		<b>42,010</b>	<b>39,384</b>	<b>2,626</b>

## Budgeted total funding sources 2017/2018



Source: Section 6

### 11.2.1 Grants - Capital (\$6.85 million)

Capital grants include all monies received from State and Federal sources for the purposes of funding the capital works program. Significant grants and contributions are budgeted to be received for Roads to Recovery projects (\$2.95 million), New Shepparton Art Museum (SAM) (\$2.0 million), and Balaclava/Verney/New Dookie Road (\$1.25 million). \$1.48 million of the Roads to Recovery grant income relates to 2018/2019 capital projects.

### 11.2.2 Council cash - operations (\$19.9 million)

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$19.9 million will be generated from operations to fund the 2017/2018 capital works program.

### 11.2.3 Council cash - proceeds from sale of assets (\$1.01 million)

Proceeds from sale of assets include motor vehicle sales in accordance with Council's fleet renewal policy of \$1.01 million.

### 11.2.4 Reserve cash - reserve cash and investments (\$3.7 million)

Council has cash reserves, which it is currently using to fund its annual capital works program. The reserves include monies set aside for specific purposes. For 2017/2018 \$3.08 million will be used to fund the re-budget items as found in Section 6 and \$500,000 for Cosgrove 2 & 3 Landfills."



## 12. Analysis of Budgeted Financial Position

This section analyses the movements in assets, liabilities and equity between 2016/2017 and 2017/2018. It also considers a number of key financial performance indicators.

### 12.1 Budgeted balance sheet

	Ref	Forecast Actual 2016/17 \$'000	Budget 2017/18 \$'000	Variance (Fav)/Unfav \$'000
<b>Current assets</b>	12.1.1			
Cash and cash equivalents		17,934	19,384	(1,450)
Trade and other receivables		5,966	6,377	(411)
Financial assets		22,043	13,226	8,817
Other assets		1,304	1,304	0
<b>Total current assets</b>		<b>47,247</b>	<b>40,291</b>	<b>6,956</b>
<b>Non-current assets</b>	12.1.1			
Trade and other receivables		0	0	0
Investments in associates and joint ventures		1,493	1,493	(0)
Property, infrastructure, plant and equipment		1,040,623	1,073,331	(32,708)
Intangible Assets		973	973	0
<b>Total non-current assets</b>		<b>1,043,089</b>	<b>1,075,797</b>	<b>(32,708)</b>
<b>Total assets</b>		<b>1,090,336</b>	<b>1,116,087</b>	<b>(25,751)</b>
<b>Current liabilities</b>	12.1.2			
Trade and other payables		10,040	8,786	(1,254)
Trust funds and deposits		3,093	3,094	1
Provisions		9,932	9,932	(0)
Interest-bearing loans and borrowings		953	1,291	338
<b>Total current liabilities</b>		<b>24,018</b>	<b>23,103</b>	<b>(915)</b>
<b>Non-current liabilities</b>	12.1.2			
Provisions		6,485	6,485	0
Interest-bearing loans and borrowings		18,605	23,250	4,645
<b>Total non-current liabilities</b>		<b>25,090</b>	<b>29,735</b>	<b>4,645</b>
<b>Total liabilities</b>		<b>49,108</b>	<b>52,838</b>	<b>3,730</b>
<b>Net assets</b>		<b>1,041,227</b>	<b>1,063,250</b>	<b>(22,023)</b>
<b>Equity</b>	12.1.4			
Accumulated surplus		343,613	350,814	(7,201)
Reserves		697,614	712,436	(14,822)
<b>Total equity</b>		<b>1,041,227</b>	<b>1,063,252</b>	<b>(22,024)</b>

Source: Section 3

### **12.1.1 Current Assets (\$6.96 million decrease) and Non-Current Assets (\$32.71 million increase)**

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. Investments with a maturity greater than 3 months are classified as Other Financial Assets. These balances are projected to decrease by \$8.82 million during the year and are used to fund operations and the capital works program.

Trade and other receivables are monies owed to Council. Short term debtors are not expected to change significantly in the budget. Council does not have any long term debtors.

Other assets includes items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services .

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The \$32.71 million increase in this balance is attributable to the net result of the capital works program new assets, depreciation of assets and the sale or disposal of assets.

### **12.1.2 Current Liabilities (\$0.92 million decrease) and Non Current Liabilities (\$4.65 million increase)**

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain within consistent levels.

Provisions include accrued long service leave, Cosgrove 2 Landfill rehabilitation, and annual leave and rostered days off owing to employees. The employee entitlements are expected to decrease marginally due to more active management of entitlements.

Interest-bearing loans and borrowings are borrowings of Council. The Council is budgeting to repay loan principal of \$1.02 million over the year. Council is also budgeting to borrow \$6 million in 2017/2018 for the construction of Cosgrove 3 Landfill.

### **12.1.3 Working Capital (\$6.04 million decrease)**

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Some of Council's cash assets are restricted in that they are required by legislation to be held in reserve for specific purposes or are held to fund carry forward capital works from the previous financial year.

\* This indicator is impacted by the early receipt of the Federal Financial Assistance Grant of \$5.91 million in June 2017.

	Forecast Actual 2016/17 \$'000	Budget 2017/18 \$'000	Variance (Fav)/Unfav \$'000
<b>Current assets</b>	47,247	40,291	6,956
<b>Current liabilities</b>	24,018	23,103	(915)
<b>Working capital</b>	23,228	17,188	6,040
Restricted cash and investment current assets			
- Statutory reserves	(1,782)	(1,991)	209
- Cash used to fund carry forward capital works	(3,079)	0	(3,079)
<b>Unrestricted working capital</b>	<b>18,367</b>	<b>15,197</b>	<b>3,170</b>

In addition to the restricted cash shown above, Council is also projected to hold \$15.32 million in discretionary reserves at 30 June 2018. Although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes.

#### 12.1.4 Equity (\$22.02 million increase)

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations
- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time. The increase in accumulated surplus of \$7.2 million results directly from the operating surplus for the year.

#### 12.2 Key assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2018 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- Trade creditors to be based on total capital and operating expenditure less written down value of assets sold, depreciation and employee costs. Payment cycle is 30 days
- Other debtors and creditors to remain consistent with 2016/2017 levels
- Employee entitlements to be increased by the Enterprise Bargaining Agreement outcome offset by the impact of more active management of leave entitlements of staff
- Repayment of loan principal to be \$1.02 million
- Total capital expenditure to be \$39.38 million



## 2017/2018 Fees and Charges Schedule

Fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2017/2018 year.

2016/2017 fees and charges that will no longer be charged in 2017/2018 have not been included below.

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
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### Discretionary Fees and Charges (Fees and Charges set by Council)

<b>AERODROME - Hangar Sites</b>			
Infrastructure Charge - (per square metre)	Y	\$ 0.80	\$ 0.90
Landing Fees - Ambulance	Y	\$ 7,264.95	\$ 7,480.00
Landing Fees - Stewart Aviation	Y	\$ 14,529.90	\$ 14,965.50
Landing Fees - MTOW (per tonne)	Y	\$ -	\$ 11.00
Special Event Fee (per event)	Y	\$ 2,856.00	\$ 2,941.40
Tie Down Fees	Y	\$ 344.40	\$ 354.20
Water Pump Token	Y	\$ -	\$ 9.90
<b>AGED AND DISABILITY SERVICES - Shepparton Senior Citizen's Centre Hire</b>			
Community - Full day	Y	\$ 107.30	\$ 124.15
Community - Half day	Y	\$ 70.65	\$ 81.60
Older person - Full day	Y	\$ 42.80	\$ 49.45
Older person - Half day	Y	\$ 29.85	\$ 34.50
<b>ANIMALS - Pound Fees - Fee Per Day</b>			
Large animal - per head (horse, cattle)	Y	\$ 34.00	\$ 35.00
Medium animal - per head (sheep, goat, pig)	Y	\$ 10.00	\$ 10.00
Registerable Animals	Y	\$ 23.10	\$ 23.80
<b>ANIMALS - Pound Fees - Release Fee</b>			
Cattle Release (per head)	Y	\$ 80.00	\$ 82.40
Horse Release (per head)	Y	\$ 200.00	\$ 206.00
Registerable Animals	Y	\$ 84.00	\$ 86.00
<b>ANIMALS - Other Fees</b>			
Droving of livestock - Bond (through municipality)	Y	\$ 770.00	\$ 793.10
Droving of livestock (through municipality)	Y	\$ 350.00	\$ 360.50
Euthanasia Fee	Y	\$ 50.00	\$ 50.00
Grazing Permit	N	\$ 63.00	\$ 65.00
Ranger Fee for Trapping Program - per week	Y	\$ 220.00	\$ 220.00
Rehouse Cat	Y	\$ -	\$ 100.00
Rehouse Dog 6 months to 7 years	Y	\$ 320.00	\$ 320.00
Rehouse Dog 7 years +	Y	\$ 250.00	\$ 100.00
Rehouse Dog under 6 months	Y	\$ 400.00	\$ 412.00
Replacement Tag	Y	\$ 5.00	\$ 5.00
Transfer of animal registration from another Council	Y	\$ 5.00	\$ 5.00



Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
<b>ANIMALS - Premise Registrations - Domestic (Feral and Nuisance ) Animal Act</b>			
Animal Boarding Establishments	Y	\$ 273.00	\$ 281.20
Animal Management Fines	N	\$ 557.00	\$ 315.00
Birds Livestock (Lifetime of Animal)	Y	\$ 69.30	\$ 65.00
Breeding Establishment (per 5 animals)	Y	\$ 275.00	\$ 281.20
Dog Training Establishments	Y	\$ 275.00	\$ 281.20
Extra Animal Permit (Lifetime of Animal)	Y	\$ 69.30	\$ 65.00
Greyhound Establishments	Y	\$ 275.00	\$ 281.20
Pet Shops	Y	\$ 275.00	\$ 281.20
<b>AQUATIC FACILITIES - Aquamoves Aquatic Entry</b>			
20 Visit Family Swim Pass	Y	\$ 238.50	\$ 247.50
20 Visit Sunday Family Swim Pass	Y	\$ 172.50	\$ 178.50
20 Visit Adult Swim Pass	Y	\$ 90.00	\$ 93.05
20 Visit Child Swim Pass	Y	\$ 58.50	\$ 60.00
20 Visit Hydro Swim Pass	Y	\$ 91.50	\$ 94.50
20 Visit Pension Adult Swim Pass	Y	\$ 58.50	\$ 60.00
20 Visit Pension Child Swim Pass	Y	\$ 37.50	\$ 39.00
20 Visit Pensioner Swim/Spa/Sauna Pass	Y	\$ 96.00	\$ 99.00
20 Visit Shower Pass	Y	\$ 58.50	\$ 60.00
20 Visit Swim Club Pass	Y	\$ 85.50	\$ 88.50
20 Visit Swim/Spa/Sauna Pass	Y	\$ 147.00	\$ 151.50
4 Week Full Centre School of Rural Health	Y	\$ 57.40	\$ 59.40
6 Week Full Centre School of Rural Health	Y	\$ 86.00	\$ 89.00
Admission Fee	Y	\$ 2.00	\$ 2.00
Adult Swim	Y	\$ 6.00	\$ 6.20
Adult Swim/Spa/Sauna	Y	\$ 9.80	\$ 10.10
Child Swim	Y	\$ 3.90	\$ 4.00
Community Group Adult Swim	Y	\$ 5.10	\$ 5.30
Community Group Child Swim	Y	\$ 3.30	\$ 3.40
Community Group Hydro Pool	Y	\$ 5.30	\$ 5.50
Community Group/Swim/Spa/Sauna	Y	\$ 8.40	\$ 8.70
Corporate - 20% 1 unit DD	Y	\$ 28.70	\$ 29.70
Corporate - 20% 2 unit DD	Y	\$ 34.80	\$ 34.80
Corporate - 20% 3 unit DD	Y	\$ 40.70	\$ 42.40
Corporate - 30% 1 unit DD	Y	\$ 25.10	\$ 26.00
Corporate - 30% 2 unit DD	Y	\$ 30.50	\$ 31.60
Corporate - 30% 3 unit DD	Y	\$ 35.90	\$ 37.10
Corporate - 40% 1 unit DD	Y	\$ 21.50	\$ 22.30
Corporate - 40% 2 unit DD	Y	\$ 26.20	\$ 27.10
Corporate - 40% 3 unit DD	Y	\$ 30.80	\$ 31.80
Corporate - 50% 1 unit DD	Y	\$ 17.90	\$ 18.60
Corporate - 50% 2 unit DD	Y	\$ 23.80	\$ 22.60
Corporate - 50% 3 unit DD	Y	\$ 29.70	\$ 26.50
Direct Debit Joining Fee	Y	\$ 50.00	\$ 50.00
Family Swim	Y	\$ 15.90	\$ 16.50
General - 1 unit DD	Y	\$ 35.80	\$ 37.10
General - 1 unit 3 months	Y	\$ 301.20	\$ 311.80
General - 1 unit 6 months	Y	\$ 559.40	\$ 579.00
General - 1 unit 12 months	Y	\$ 860.00	\$ 890.10

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
General - 2 units 3 months	Y	\$ 365.70	\$ 378.50
General - 2 units DD	Y	\$ 43.50	\$ 45.10
General - 2 units 6 months	Y	\$ 679.20	\$ 703.00
General - 2 units 12 months	Y	\$ 1,045.00	\$ 1,081.60
General - 3 units DD	Y	\$ 51.30	\$ 53.00
General - 3 units 3 months	Y	\$ 430.30	\$ 445.40
General - 3 units 6 months	Y	\$ 799.00	\$ 827.00
General - 3 units 12 months	Y	\$ 1,229.50	\$ 1,272.50
Group booking > 100 people - additional lifeguard	Y	\$ 40.00	\$ 38.60
Hydrotherapy Pool	Y	\$ 6.10	\$ 6.30
Inflatable Hire - per hour	Y	\$ 80.00	\$ 85.00
Lane Hire - per hour	Y	\$ 60.00	\$ 63.00
Motel Adult Swim	Y	\$ 4.80	\$ 5.00
Motel Child Swim	Y	\$ 3.10	\$ 3.20
Motel Family Swim	Y	\$ 12.70	\$ 13.10
Motel Hydro pool	Y	\$ 4.90	\$ 5.10
Motel Swim/Spa/Sauna	Y	\$ 7.80	\$ 8.10
Motel Swim/Spa/Sauna Upgrade	Y	\$ 3.00	\$ 3.10
Off Peak - 1 unit DD	Y	\$ 17.90	\$ 18.50
Off Peak - 1 unit 3 months	Y	\$ 150.60	\$ 155.90
Off Peak - 1 unit 6 months	Y	\$ 279.70	\$ 289.50
Off Peak - 1 unit 12 months	Y	\$ 430.00	\$ 445.00
Off Peak - 2 units DD	Y	\$ 21.80	\$ 22.50
Off Peak - 2 units 3 months	Y	\$ 182.80	\$ 189.20
Off Peak - 2 units 6 months	Y	\$ 339.60	\$ 351.50
Off Peak - 2 units 12 months	Y	\$ 522.50	\$ 540.70
Off Peak - 3 units DD	Y	\$ 25.60	\$ 26.50
Off Peak - 3 units 3 months	Y	\$ 215.20	\$ 222.70
Off Peak - 3 units 6 months	Y	\$ 399.50	\$ 413.50
Off peak - 3 units 12 months	Y	\$ 614.70	\$ 636.20
Outdoor Pool Membership 1/2 price Child Swim	Y	\$ 3.30	\$ 3.10
Outdoor Pool Membership 1/2 price Adult Swim	Y	\$ 2.00	\$ 3.40
Outdoor Pool Membership 1/2 price Family Swim	Y	\$ 8.00	\$ 8.30
Outdoor Pool Membership 1/2 price Hydro Pool Swim	Y	\$ 3.00	\$ 3.10
Outdoor Pool Membership 1/2 price Swim/Spa/Sauna	Y	\$ 4.90	\$ 5.10
Over 60s - 1 unit DD	Y	\$ 25.10	\$ 22.30
Over 60s - 1 unit 3 months	Y	\$ 210.90	\$ 187.10
Over 60s - 1 unit 6 months	Y	\$ 391.50	\$ 347.40
Over 60s - 1 unit 12 months	Y	\$ 602.00	\$ 534.10
Over 60s - 2 units DD	Y	\$ 30.50	\$ 27.10
Over 60s - 2 units 3 months	Y	\$ 256.00	\$ 227.10
Over 60s - 2 units 6 months	Y	\$ 475.50	\$ 421.80
Over 60s - 2 units 12 months	Y	\$ 731.50	\$ 648.90
Over 60s - 3 units DD	Y	\$ 35.90	\$ 31.80
Over 60s - 3 units 3 months	Y	\$ 301.00	\$ 267.00
Over 60s - 3 units 6 months	Y	\$ 560.00	\$ 496.20
Over 60s - 3 units 12 months	Y	\$ 860.50	\$ 763.50
Pensioner Child Swim	Y	\$ 2.50	\$ 2.60
Pensioner Swim/Spa/Sauna Upgrade	Y	\$ 2.50	\$ 2.60

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
Pensioner Adult Swim	Y	\$ 3.90	\$ 4.00
Pensioner Hydro Pool	Y	\$ 3.90	\$ 4.00
Pensioner/Swim/Spa/Sauna	Y	\$ 6.40	\$ 6.60
Pool Lifeguard - per hour	Y	\$ 38.10	\$ 38.60
Promotional Joining Fee	Y	\$ 10.00	\$ 10.00
Promotional Membership - DD	Y	\$ 30.00	\$ 30.00
Promotional Membership - Up Front	Y	\$ 50.00	\$ 50.00
Promotional Membership - Up Front	Y	\$ 100.00	\$ 100.00
Promotional Membership - Up Front	Y	\$ 69.70	\$ 69.70
Promotional Membership - Up Front	Y	\$ 30.00	\$ 30.00
Promotional Membership - Up Front	Y	\$ 40.00	\$ 40.00
Promotional Membership - Up Front	Y	\$ 60.00	\$ 60.00
Rumbalara - 20 Full Centre	Y	\$ 275.00	\$ 284.60
Rumbalara - 20 Swim/Spa/Sauna	Y	\$ 168.00	\$ 174.00
Rumbalara - 3 units 3 months	Y	\$ 387.00	\$ 400.90
Schools Recreation Swim	Y	\$ 3.30	\$ 3.40
Shower	Y	\$ 3.90	\$ 4.00
Student - 1 unit 3 months	Y	\$ 120.50	\$ 124.70
Student - 2 units 3 months	Y	\$ 146.30	\$ 151.40
Student- 3 units 3 months	Y	\$ 172.10	\$ 178.20
Summer Family Pool Membership	Y	\$ 220.00	\$ 250.00
Sunday Family Swim	Y	\$ 11.50	\$ 11.90
Swim Club - 1 unit DD	Y	\$ 18.65	\$ 19.30
Swim Club - 1 unit 12 months	Y	\$ 380.40	\$ 393.70
Swim Club - 1 unit 12 months Aquatic	Y	\$ 447.50	\$ 463.20
Swim Club - 2 unit DD	Y	\$ 26.60	\$ 27.50
Swim Club - 2 unit 12 months	Y	\$ 638.70	\$ 661.05
Swim Club - 3 unit DD	Y	\$ 30.90	\$ 32.00
Swim Club - 3 unit 12 months	Y	\$ 741.90	\$ 767.90
Swim/Spa/Sauna Upgrade	Y	\$ 3.80	\$ 4.00
<b>AQUATIC FACILITIES - Aquamoves Elite</b>			
20 Visit full Centre	Y	\$ 361.50	\$ 375.00
20 Visit Gym	Y	\$ 252.00	\$ 261.00
20 Visit Pensioner full Centre	Y	\$ 234.50	\$ 241.50
20 visit Pensioner Gym	Y	\$ 163.80	\$ 169.50
4 week Full Centre School of Rural Health	Y	\$ 57.40	\$ 59.40
6 week Full Centre School of Rural Health	Y	\$ 86.00	\$ 89.00
Community Group Full Centre	Y	\$ 20.50	\$ 21.20
Corporate - 20% 1 unit DD	Y	\$ 28.70	\$ 29.70
Corporate - 20% 2 unit DD	Y	\$ 34.80	\$ 34.80
Corporate - 20% 3 unit DD	Y	\$ 40.70	\$ 42.40
Corporate - 30% 1 unit DD	Y	\$ 25.10	\$ 26.00
Corporate - 30% 2 unit DD	Y	\$ 30.50	\$ 31.60
Corporate - 30% 3 unit DD	Y	\$ 35.90	\$ 37.10
Corporate - 40% 1 unit DD	Y	\$ 21.50	\$ 22.30
Corporate - 40% 2 unit DD	Y	\$ 26.20	\$ 27.10
Corporate - 40% 3 unit DD	Y	\$ 30.80	\$ 31.80
Corporate - 50% 1 unit DD	Y	\$ 17.90	\$ 18.60
Corporate - 50% 2 unit DD	Y	\$ 23.80	\$ 22.60

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
Corporate - 50% 3 unit DD	Y	\$ 29.70	\$ 26.50
Corporate Joining Fee	Y	\$ 10.00	\$ 10.00
Direct Debit Cancellation Fee	Y	\$ 100.00	\$ 100.00
Direct Debit Joining Fee	Y	\$ 50.00	\$ 50.00
Fitness Assessment	Y	\$ 51.50	\$ 53.30
Full Centre Pass	Y	\$ 24.10	\$ 25.00
General - 1 unit DD	Y	\$ 35.80	\$ 37.10
General - 1 unit 3 months	Y	\$ 301.20	\$ 311.80
General - 1 unit 6 months	Y	\$ 559.40	\$ 579.00
General - 1 unit 12 months	Y	\$ 860.00	\$ 890.10
General - 2 units DD	Y	\$ 43.55	\$ 45.10
General - 2 units 3 months	Y	\$ 365.70	\$ 378.50
General - 2 units 6 months	Y	\$ 675.95	\$ 703.00
General - 2 units 12 months	Y	\$ 1,044.90	\$ 1,081.60
General - 3 units DD	Y	\$ 51.30	\$ 53.00
General - 3 units 3 months	Y	\$ 430.30	\$ 445.40
General - 3 units 6 months	Y	\$ 799.00	\$ 827.00
General - 3 units 12 months	Y	\$ 1,229.50	\$ 1,272.50
Gym Pass	Y	\$ 16.80	\$ 17.40
Gym Pass (community rate)	Y	\$ 14.30	\$ 14.80
Lost Card	Y	\$ 7.00	\$ 8.00
Measure and Weigh	Y	\$ 25.60	\$ 26.50
Membership Upgrade Fee	Y	\$ 7.00	\$ 8.00
Motel Full Centre	Y	\$ 19.30	\$ 20.00
Motel Gym Pass	Y	\$ 13.50	\$ 14.00
Off Peak - 1 unit DD	Y	\$ 17.90	\$ 18.50
Off Peak - 1 unit 3 months	Y	\$ 150.60	\$ 155.90
Off Peak - 1 unit 6 months	Y	\$ 279.70	\$ 289.50
Off Peak - 1 unit 12 months	Y	\$ 430.00	\$ 445.00
Off Peak - 2 units DD	Y	\$ 21.80	\$ 22.50
Off Peak - 2 units 3 months	Y	\$ 182.80	\$ 189.20
Off Peak - 2 units 6 months	Y	\$ 339.60	\$ 351.50
Off Peak - 2 units 12 months	Y	\$ 522.50	\$ 540.70
Off Peak - 3 units DD	Y	\$ 25.60	\$ 26.50
Off Peak - 3 units 3 months	Y	\$ 215.20	\$ 222.70
Off Peak - 3 units 6 months	Y	\$ 399.50	\$ 413.50
Off Peak - 3 units 12 months	Y	\$ 614.70	\$ 636.20
Over 60s - 1 unit DD	Y	\$ 25.05	\$ 22.30
Over 60s - 1 unit 3 months	Y	\$ 210.85	\$ 187.10
Over 60s - 1 unit 6 months	Y	\$ 391.55	\$ 347.40
Over 60s - 1 unit 12 months	Y	\$ 601.95	\$ 534.10
Over 60s - 2 units DD	Y	\$ 30.45	\$ 27.10
Over 60s - 2 units 3 months	Y	\$ 256.00	\$ 227.10
Over 60s - 2 units 6 months	Y	\$ 475.45	\$ 421.80
Over 60s - 2 units 12 months	Y	\$ 731.40	\$ 648.90
Over 60s - 3 units DD	Y	\$ 35.85	\$ 31.80
Over 60s - 3 units 3 months	Y	\$ 301.20	\$ 267.00
Over 60s - 3 units 6 months	Y	\$ 559.25	\$ 496.20
Over 60s - 3 units 12 months	Y	\$ 860.50	\$ 763.50

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
Pensioner Full Centre	Y	\$ 15.60	\$ 16.10
Pensioner Gym	Y	\$ 10.90	\$ 11.30
Promotional joining fee	Y	\$ 10.00	\$ 10.00
Promotional Membership - DD	Y	\$ 30.00	\$ 30.00
Promotional Membership - up front	Y	\$ 460.00	\$ 460.00
Rumbalara - 20 Full Centre	Y	\$ 275.00	\$ 284.60
Rumbalara - 3 units 3 months	Y	\$ 387.00	\$ 400.90
Student - 1 unit 3 months	Y	\$ 120.50	\$ 124.70
Student - 2 units 3 months	Y	\$ 146.30	\$ 151.40
Student- 3 units 3 months	Y	\$ 172.10	\$ 178.20
Suspension Fee	Y	\$ 7.00	\$ 8.00
Swim Club - 2 unit DD	Y	\$ 26.60	\$ 27.50
Swim Club - 2 unit 12 month	Y	\$ 638.70	\$ 661.00
Swim Club - 3 unit DD	Y	\$ 30.90	\$ 32.00
Swim Club - 3 unit 12 month	Y	\$ 741.90	\$ 767.90
Transfer Fee	Y	\$ 40.00	\$ 45.00
<b>AQUATIC FACILITIES - Aquamoves Group Fitness</b>			
20 Visit full Centre	Y	\$ 361.50	\$ 375.00
20 Visit Group Fitness Pass	Y	\$ 223.50	\$ 231.00
20 Visit Pension full Centre	Y	\$ 235.45	\$ 241.50
4 week Full Centre School of Rural Health	Y	\$ 57.40	\$ 59.40
6 week Full Centre School of Rural Health	Y	\$ 86.00	\$ 89.00
Community Group Fitness Pass	Y	\$ 12.70	\$ 13.10
Community Group Full Centre	Y	\$ 20.50	\$ 21.20
Corporate - 20% 1 unit DD	Y	\$ 28.70	\$ 29.70
Corporate - 20% 2 unit DD	Y	\$ 34.80	\$ 34.80
Corporate - 20% 3 unit DD	Y	\$ 40.70	\$ 42.40
Corporate - 30% 1 unit DD	Y	\$ 25.10	\$ 26.00
Corporate - 30% 2 unit DD	Y	\$ 30.50	\$ 31.60
Corporate - 30% 3 unit DD	Y	\$ 35.90	\$ 37.10
Corporate - 40% 1 unit DD	Y	\$ 21.50	\$ 22.30
Corporate - 40% 2 unit DD	Y	\$ 26.20	\$ 27.10
Corporate - 40% 3 unit DD	Y	\$ 30.80	\$ 31.80
Corporate - 50% 1 unit DD	Y	\$ 17.90	\$ 18.60
Corporate - 50% 2 unit DD	Y	\$ 23.80	\$ 22.60
Corporate - 50% 3 unit DD	Y	\$ 29.70	\$ 26.50
Corporate Joining Fee	Y	\$ 11.00	\$ 10.00
Direct Debit Cancellation Fee	Y	\$ 100.00	\$ 100.00
Direct Debit Joining Fee	Y	\$ 50.00	\$ 50.00
Full Centre Pass	Y	\$ 24.10	\$ 25.00
General - 1 unit DD	Y	\$ 35.80	\$ 37.10
General - 1 unit 3 months	Y	\$ 301.20	\$ 311.80
General - 1 unit 6 months	Y	\$ 615.35	\$ 579.00
General - 1 unit 12 months	Y	\$ 946.00	\$ 890.10
General - 2 units DD	Y	\$ 43.50	\$ 45.10
General - 2 units 3 months	Y	\$ 402.25	\$ 378.50
General - 2 units 6 months	Y	\$ 742.10	\$ 703.00
General - 2 units 12 months	Y	\$ 1,045.00	\$ 1,081.60
General - 3 units DD	Y	\$ 51.30	\$ 53.00

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
General - 3 units 3 months	Y	\$ 430.30	\$ 445.40
General - 3 units 6 months	Y	\$ 798.95	\$ 827.00
General - 3 units 12 months	Y	\$ 1,229.50	\$ 1,272.50
Group Fitness Pass	Y	\$ 14.90	\$ 15.40
Lost Card	Y	\$ 7.00	\$ 8.00
Membership Upgrade Fee	Y	\$ 7.00	\$ 8.00
Motel Full Centre	Y	\$ 19.30	\$ 20.00
Motel Group Fitness Pass	Y	\$ 11.90	\$ 12.30
Off Peak - 1 unit DD	Y	\$ 39.10	\$ 18.50
Off Peak - 1 unit 3 months	Y	\$ 165.65	\$ 155.90
Off Peak - 1 unit 6 months	Y	\$ 279.70	\$ 289.50
Off Peak - 1 unit 12 months	Y	\$ 429.95	\$ 445.00
Off Peak - 2 units DD	Y	\$ 21.80	\$ 22.50
Off Peak - 2 units 3 months	Y	\$ 182.80	\$ 189.20
Off Peak - 2 units 6 months	Y	\$ 339.60	\$ 351.50
Off Peak - 2 units 12 months	Y	\$ 522.50	\$ 540.70
Off Peak - 3 units DD	Y	\$ 25.60	\$ 26.50
Off Peak - 3 units 3 months	Y	\$ 215.20	\$ 222.70
Off Peak - 3 units 6 months	Y	\$ 399.50	\$ 413.50
Off peak - 3 units 12 months	Y	\$ 614.70	\$ 636.20
Over 60s - 1 unit DD	Y	\$ 25.10	\$ 22.30
Over 60s - 1 unit 3 months	Y	\$ 231.95	\$ 232.00
Over 60s - 1 unit 6 months	Y	\$ 391.50	\$ 347.40
Over 60s - 1 unit 12 months	Y	\$ 662.15	\$ 662.20
Over 60s - 2 units DD	Y	\$ 30.50	\$ 27.10
Over 60s - 2 units 3 months	Y	\$ 256.00	\$ 227.10
Over 60s - 2 units 6 months	Y	\$ 475.45	\$ 523.05
Over 60s - 2 units 12 months	Y	\$ 731.50	\$ 648.90
Over 60s - 3 units DD	Y	\$ 35.90	\$ 31.80
Over 60s - 3 units 3 months	Y	\$ 301.00	\$ 267.00
Over 60s - 3 units 6 months	Y	\$ 560.00	\$ 496.20
Over 60s - 3 units 12 months	Y	\$ 860.50	\$ 763.50
Over 60s Group Fitness Pass	Y	\$ 9.70	\$ 10.00
Pensioner Full Centre	Y	\$ 15.70	\$ 16.10
Pensioner Group Fitness Pass	Y	\$ 9.50	\$ 10.00
Promotional joining fee	Y	\$ 10.00	\$ 10.00
Promotional Membership - DD	Y	\$ 30.00	\$ 30.00
Promotional Membership - Up Front	Y	\$ 30.00	\$ 30.00
Promotional Membership - Up Front	Y	\$ 40.00	\$ 40.00
Promotional Membership - Up Front	Y	\$ 50.00	\$ 50.00
Promotional Membership - Up Front	Y	\$ 60.00	\$ 60.00
Promotional Membership - Up Front	Y	\$ 70.00	\$ 70.00
Promotional Membership - Up Front	Y	\$ 100.00	\$ 100.00
Rumbalara - 20 Full Centre	Y	\$ 275.00	\$ 284.60
Rumbalara - 3 units 3 months	Y	\$ 387.00	\$ 400.90
Student - 1 unit 3 months	Y	\$ 120.50	\$ 124.70
Student - 2 units 3 months	Y	\$ 146.30	\$ 151.40
Student - 3 units 3 months	Y	\$ 172.10	\$ 178.20
Suspension Fee	Y	\$ 7.00	\$ 8.00

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
Swim Club - 2 unit DD	Y	\$ 26.60	\$ 27.50
Swim Club - 2 unit 12 months	Y	\$ 638.70	\$ 661.05
Swim Club - 3 unit DD	Y	\$ 30.90	\$ 32.00
Swim Club - 3 unit 12 months	Y	\$ 741.90	\$ 767.90
Transfer Fee	Y	\$ 40.00	\$ 45.00
<b>AQUATIC FACILITIES - Aquamoves LTS (per lesson)</b>			
Adult 1 hour lesson	N	\$ 21.00	\$ 22.00
Adult Swimming Lessons	N	\$ 17.00	\$ 18.00
Advanced Squad - 1.5hrs	N	\$ 18.40	\$ 19.50
Advanced Squad - DD	N	\$ 29.70	\$ 29.50
Holiday Splash Program	N	\$ 14.20	\$ 16.50
Junior Lifeguard Club	N	\$ 16.20	\$ 17.00
Junior Lifeguard Club - DD	N	\$ 25.00	\$ 26.00
Learn to Swim	N	\$ 14.20	\$ 15.00
Learn to Swim - DD	N	\$ 21.90	\$ 23.00
Learn to Swim Private Lessons 1:1	N	\$ 33.60	\$ 35.00
Learn to Swim Private Lessons 1:1	N	\$ 51.10	\$ 54.00
Learn to Swim Private Lessons 1:2	N	\$ 43.10	\$ 45.50
Learn to Swim Private Lessons 1:2	N	\$ 66.30	\$ 66.50
Learn to Swim Private lessons Special Needs	N	\$ 23.40	\$ 24.50
Learn to Swim Private lessons Special Needs	N	\$ 35.60	\$ 38.00
Squad 1hr	N	\$ 16.20	\$ 17.00
Squad DD	N	\$ 25.00	\$ 26.00
Transition Squad 0.5hr	N	\$ 14.20	\$ 15.00
Transition Squad DD	N	\$ 21.90	\$ 23.00
<b>AQUATIC FACILITIES - Aquamoves Program</b>			
Community Child Group Fitness	Y	\$ 7.50	\$ 7.90
Gecko Kids Fitness 1 session per week DD	Y	\$ 23.15	\$ 24.30
Gecko Kids Fitness 2 sessions per week DD	Y	\$ 30.15	\$ 31.70
Gecko Kids Holiday Program	Y	\$ 11.40	\$ 12.00
Happy Steps	Y	\$ 7.50	\$ 7.90
Health and Wellbeing Programs - Member 2 sessions per week	Y	\$ 60.00	\$ 65.00
Health and Wellbeing Programs - Member 3 sessions per week	Y	\$ 85.00	\$ 90.00
Health and Wellbeing Programs - Non- Member 3 sessions per week	Y	\$ 250.00	\$ 265.00
Health and Wellbeing Programs - Non-Member 2 sessions per week	Y	\$ 220.00	\$ 235.00
Huff n Puff Program	Y	\$ 7.50	\$ 7.90
Pay Phone	Y	\$ 0.50	\$ 0.50
Personal Training Weekly Facility Hire	Y	\$ 200.00	\$ 210.00
Purchase of Councils Public Liability Insurance	Y	\$ 26.50	\$ 30.00
Room Hire - Community Group - per hour	Y	\$ 32.50	\$ 34.20
Room Hire - per hour	Y	\$ 43.50	\$ 45.70
Room Hire - per day	Y	\$ 210.00	\$ 220.50
School Dry Area Program	Y	\$ 7.50	\$ 7.90
Senior Strength Training	Y	\$ 7.50	\$ 7.90

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
<b>AQUATIC FACILITIES - Aquamoves Schools Wet Area</b>			
50m Pool Hire - per day	Y	\$ 1,253.50	\$ 1,316.20
50m Pool Hire - half day	Y	\$ 920.00	\$ 966.00
Aquatic Education Child	N	\$ 3.50	\$ 3.50
Group booking > 100 people - additional lifeguard	Y	\$ 40.00	\$ 38.60
Inflatable Hire - per hour	Y	\$ 80.00	\$ 85.00
Lane Hire - per hour	Y	\$ 60.00	\$ 63.00
Purchase of Councils Public Liability Insurance	Y	\$ 27.50	\$ 30.00
Room Hire - per hour	Y	\$ 43.50	\$ 45.70
Room Hire - per day	Y	\$ 210.00	\$ 220.50
Swim Instructor Hire 0.5hr	N	\$ 22.30	\$ 23.50
Swim Instructor Hire 1hr	N	\$ 44.60	\$ 47.00
<b>AQUATIC FACILITIES - Aquamoves Schools Dry Area</b>			
Purchase of Councils Public Liability Insurance	Y	\$ 26.50	\$ 30.00
Room Hire - Community Group - per hour	Y	\$ 32.50	\$ 34.20
Room Hire - per hour	Y	\$ 43.50	\$ 45.70
Room Hire - per day	Y	\$ 210.00	\$ 220.50
School Group Fitness Pass	Y	\$ 7.50	\$ 7.90
School Gym Pass	Y	\$ 7.50	\$ 7.90
Schools Group Fitness - bulk booking	Y	\$ 6.00	\$ 6.30
<b>AQUATIC FACILITIES - Outdoor Pools</b>			
Adult Casual	Y	\$ 4.80	\$ 5.00
Child Casual	Y	\$ 3.50	\$ 3.60
Family Casual	Y	\$ 13.20	\$ 13.50
Schools Programs - per child	Y	\$ 1.75	\$ 1.90
15 Visit Multi Adult Swim Pass	Y	\$ 57.60	\$ 50.00
15 Visit Multi Child Swim Pass	Y	\$ 42.00	\$ 36.00
Membership - Adult	Y	\$ 84.00	\$ 87.00
Membership - Child	Y	\$ 70.00	\$ 72.50
Membership - Family	Y	\$ 169.00	\$ 176.00
<b>BICYCLE RACK BILLBOARD - Advertising</b>			
Installation and 3 Year Advertising Permit	Y	\$ -	\$ 495.00
1 Year Advertising Permit	Y	\$ -	\$ 90.00
<b>BUILDING</b>			
Building above or Below certain facilities	N	\$ 92.50	\$ 257.00
Building on designated land	N	\$ 92.50	\$ 257.00
Building over easement vested in Council	N	\$ 92.50	\$ 257.00
Construction of building in land liable to flooding	N	\$ 92.50	\$ 257.00
Demolition/Removal Permits	Y	\$ 409.20	\$ 421.50
Dependant Relative Unit - Removal/Re-erection	Y	\$ 409.20	\$ 421.50
Installation of Soil and Waste disposal reticulation system in unsewered area or construction of a building over an existing reticulation system in an unsewered area	N	\$ 92.50	\$ 257.00
Lodgement Fee	N	\$ 38.30	\$ 38.50
Precaution over Street (Hoarding)	N	\$ 92.50	\$ 257.00
Projections beyond Street alignment	N	\$ 92.50	\$ 257.00
Point of Discharge of Stormwater	N	\$ 64.10	\$ 66.00
Restump/Underpinning Permits	Y	\$ 409.20	\$ 421.50



Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
<b>BUILDING - All other Classes + Applicable Levies</b>			
Change of Use - 1 inspection	Y	\$ 377.30	\$ 388.60
Change of Use - 2 inspections	Y	\$ 471.90	\$ 486.05
Fee for all extra inspections other than those specified	Y	\$ 110.00	\$ 113.30
Fee for inspections associated with building works	Y	\$ 121.00	\$ 124.65
Inspections for other Municipalities	Y	\$ 187.00	\$ 192.60
Minimum fee to \$60,000	Y	\$ 765.60	\$ 788.55
Miscellaneous - 3 inspections	Y	\$ 592.90	\$ 610.70
Miscellaneous - 4 inspections	Y	\$ 645.70	\$ 665.05
<b>BUILDING - Class 1 Dwelling (Additions) + Applicable Levies</b>			
\$50,001 to \$100,000	Y	\$ 744.70	\$ 767.05
Greater than \$100,001	Y	\$ 913.00	\$ 940.40
Minimum fee up to \$50,000	Y	\$ 660.00	\$ 679.80
Minor Internal Alterations + Applicable Levies - minimum fee	Y	\$ 440.00	\$ 453.20
<b>BUILDING - Class 1 Dwelling (New) + Applicable Levies</b>			
\$100,001 to \$125,000	Y	\$ 1,075.80	\$ 1,108.05
\$125,001 to \$150,000	Y	\$ 1,291.40	\$ 1,330.15
\$150,001 to \$200,000	Y	\$ 1,464.10	\$ 1,508.00
\$200,001 to \$250,000	Y	\$ 1,590.60	\$ 1,638.30
\$250,001 to \$325,000	Y	\$ 1,721.50	\$ 1,773.15
\$325,001 to \$500,000	Y	\$ 1,978.90	\$ 2,038.25
\$500,001 +	Y	\$ 2,310.00	\$ 2,379.30
Building - Class 1 Dwellings - New + Applicable Levies - Multi-Unit Development - 2 Dwellings/Units	Y	\$ 1,128.60	\$ 1,162.45
Minimum fee up to \$100,000	Y	\$ 913.00	\$ 940.40
Re-erection of Dwelling - into municipality	Y	\$ 440.00	\$ 453.20
<b>BUILDING - Class 10a Out Buildings + Applicable Levies</b>			
Under \$5,000	Y	\$ 324.50	\$ 334.25
\$5,001 to \$10,000	Y	\$ 409.20	\$ 421.50
\$10,001 to \$40,000	Y	\$ 551.10	\$ 567.65
Over \$40,001	Y	\$ 697.40	\$ 718.30
<b>BUILDING - Front Fences on Corner Allotments</b>			
Under \$5,000	Y	\$ 288.20	\$ 296.85
Over \$5,001	Y	\$ 377.30	\$ 388.60
<b>BUILDING - Misc. Service Fees</b>			
Amendment / Variation to a Building Permit	Y	\$ 88.00	\$ 90.65
Application for Floor Level Relaxation	N	\$ 256.90	\$ 264.50
Assess the suitability of a relocated dwelling for transportation	Y	\$ 275.00	\$ 283.25
Building - Title Searches (as requested by Clients)	Y	\$ 52.50	\$ 54.10
Building - Title Searches (as requested by Clients) – Plan/Covenant Only	Y	\$ -	\$ 16.50
Copy of Building Permits/Occupancy Permits/CFI (photocopying and file retrieval)	Y	\$ 33.00	\$ 34.00
Council Report and Consent x 1 Report	N	\$ 250.00	\$ 266.00
Council Report and Consent x 2 Reports	N	\$ 320.00	\$ 329.60
Council Report and Consent x 3 Reports	N	\$ 370.00	\$ 381.00
Council Report and Consent x 4 Reports	N	\$ 420.00	\$ 432.50
Crossing Fee	Y	\$ 95.00	\$ 97.85
Demolition Report and Consent - Section 29A	N	\$ 62.60	\$ 66.00
Extension of Time for Building Permit	Y	\$ 110.00	\$ 113.30

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
Flooding/Floor Level, Planning/Siting Requirements, Bushfire Prone Area, Termites, Gust Speed, Land Drainage, (PBS requested)	N	\$ 49.90	\$ 51.00
HER (6 Star)	Y	\$ 275.00	\$ 283.25
Inspections on Lapsed Permits	Y	\$ 110.00	\$ 113.30
Legal point of discharge (PBS requested)	N	\$ 62.60	\$ 64.00
Liquor Licence Report (patron calculations)	Y	\$ 187.00	\$ 192.60
Non-Siting Council Consent and Report	N	\$ 250.00	\$ 257.50
Partial Compliance (Regulation 608)	Y	\$ 165.00	\$ 169.95
Performance Assessment/Combined Allotment/Change of Use	Y	\$ 154.00	\$ 158.60
Place of Public Entertainment (POPE)	Y	\$ 220.00	\$ 226.60
Prescribed Temporary Structure	Y	\$ 175.00	\$ 180.25
Project Housing Specification Booklets	Y	\$ 13.20	\$ 13.60
Retrieval of Commercial Plans (photocopying and file retrieval)	Y	\$ 55.00	\$ 99.00
Structure for Building Regulation Compliance Report from Council - Inspection to provide evidence for a Building Regulation compliance report	Y	\$ -	\$ 180.00
Structure for Building Regulation Compliance Report from Council - Administration costs to produce a Building Regulation report	Y	\$ -	\$ 220.00
Structure for Building Regulation Compliance Report from Council - Further inspections to confirm any rectification works required and conducted under a Building Order	Y	\$ -	\$ 180.00
Structure for Building Regulation Compliance Report from Council - Administrative cost to issue a letter stating illegal work can remain.	Y	\$ -	\$ 50.00
Retrieval of House Plans (photocopying and file retrieval)	Y	\$ 66.00	\$ 68.00
<b>BUILDING - Swimming Pools</b>			
Under \$5,000 (minimum fee)	Y	\$ 293.70	\$ 302.50
\$5,001 to 20,000	Y	\$ 524.70	\$ 540.45
Over \$20,000	Y	\$ 524.70	\$ 643.75
<b>BUSINESS CENTRE - Office Rental Per month - Anchor Rate</b>			
Shed 1	Y	\$ 597.00	\$ 615.00
Shed 2	Y	\$ 597.00	\$ 615.00
Shed 3	Y	\$ 597.00	\$ 615.00
Shed 4	Y	\$ 597.00	\$ 615.00
Shed 5	Y	\$ 957.00	\$ 985.00
Shed 6	Y	\$ 957.00	\$ 985.00
Suite 1	Y	\$ 702.00	\$ 723.00
Suite 2	Y	\$ 725.00	\$ 747.00
Suite 5	Y	\$ 525.00	\$ 540.00
Suite 6	Y	\$ 673.00	\$ 693.00
Suite 7	Y	\$ 596.00	\$ 614.00
Suite 8	Y	\$ 673.00	\$ 693.00
Suite 9	Y	\$ 596.00	\$ 614.00
Suite 10	Y	\$ 625.00	\$ 644.00
Suite 11	Y	\$ 435.00	\$ 448.00
Suite 12	Y	\$ 435.00	\$ 448.00
Suite 13	Y	\$ 525.00	\$ 540.00
Suite 14	Y	\$ 572.00	\$ 589.00
Suite 15	Y	\$ 572.00	\$ 589.00
Suite 16	Y	\$ 750.00	\$ 773.00
Suite 22	Y	\$ 1,140.00	\$ 1,174.00

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
<b>BUSINESS CENTRE - Office Rental Per month - Anchor Rate (New Contract)</b>			
Shed 1	Y	\$ 597.00	\$ 615.00
Shed 2	Y	\$ 597.00	\$ 615.00
Shed 3	Y	\$ 597.00	\$ 615.00
Shed 4	Y	\$ 597.00	\$ 615.00
Shed 5	Y	\$ 957.00	\$ 985.00
Shed 6	Y	\$ 957.00	\$ 985.00
Suite 1	Y	\$ 745.00	\$ 768.00
Suite 2	Y	\$ 779.00	\$ 803.00
Suite 5	Y	\$ 508.00	\$ 523.00
Suite 6	Y	\$ 711.00	\$ 733.00
Suite 7	Y	\$ 610.00	\$ 628.00
Suite 8	Y	\$ 711.00	\$ 733.00
Suite 9	Y	\$ 610.00	\$ 628.00
Suite 10	Y	\$ 610.00	\$ 628.00
Suite 11	Y	\$ 339.00	\$ 349.00
Suite 12	Y	\$ 339.00	\$ 349.00
Suite 13	Y	\$ 542.00	\$ 558.00
Suite 14	Y	\$ 576.00	\$ 593.00
Suite 15	Y	\$ 576.00	\$ 593.00
Suite 16	Y	\$ 813.00	\$ 838.00
Suite 22	Y	\$ 1,287.00	\$ 1,326.00
<b>BUSINESS CENTRE - Office Rental Per month - Incubator Rate</b>			
Shed 1	Y	\$ 567.00	\$ 567.00
Shed 2	Y	\$ 567.00	\$ 567.00
Shed 3	Y	\$ 567.00	\$ 567.00
Shed 4	Y	\$ 567.00	\$ 567.00
Shed 5	Y	\$ 908.00	\$ 908.00
Shed 6	Y	\$ 908.00	\$ 908.00
Suite 1	Y	\$ 636.00	\$ 636.00
Suite 2	Y	\$ 657.00	\$ 657.00
Suite 5	Y	\$ 476.00	\$ 476.00
Suite 6	Y	\$ 610.00	\$ 610.00
Suite 7	Y	\$ 540.00	\$ 540.00
Suite 8	Y	\$ 610.00	\$ 610.00
Suite 9	Y	\$ 540.00	\$ 540.00
Suite 10	Y	\$ 566.00	\$ 566.00
Suite 11	Y	\$ 394.00	\$ 394.00
Suite 12	Y	\$ 394.00	\$ 394.00
Suite 13	Y	\$ 476.00	\$ 476.00
Suite 14	Y	\$ 519.00	\$ 519.00
Suite 15	Y	\$ 519.00	\$ 519.00
Suite 16	Y	\$ 679.00	\$ 679.00
Suite 22	Y	\$ 1,033.00	\$ 1,033.00

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
<b>BUSINESS CENTRE - Office Rental Per month - Incubator Rate (New Contract)</b>			
Shed 1	Y	\$ 567.00	\$ 567.00
Shed 2	Y	\$ 567.00	\$ 567.00
Shed 3	Y	\$ 567.00	\$ 567.00
Shed 4	Y	\$ 567.00	\$ 567.00
Shed 5	Y	\$ 908.00	\$ 908.00
Shed 6	Y	\$ 908.00	\$ 908.00
Suite 1	Y	\$ 712.00	\$ 712.00
Suite 2	Y	\$ 744.00	\$ 744.00
Suite 5	Y	\$ 485.00	\$ 485.00
Suite 6	Y	\$ 679.00	\$ 679.00
Suite 7	Y	\$ 582.00	\$ 582.00
Suite 8	Y	\$ 679.00	\$ 679.00
Suite 9	Y	\$ 582.00	\$ 582.00
Suite 10	Y	\$ 582.00	\$ 582.00
Suite 11	Y	\$ 323.00	\$ 323.00
Suite 12	Y	\$ 323.00	\$ 323.00
Suite 13	Y	\$ 517.00	\$ 517.00
Suite 14	Y	\$ 550.00	\$ 550.00
Suite 15	Y	\$ 550.00	\$ 550.00
Suite 16	Y	\$ 776.00	\$ 776.00
Suite 22	Y	\$ 1,229.00	\$ 1,229.00
<b>BUSINESS CENTRE - Venue Hire</b>			
Board Room - Full Day	Y	\$ 143.00	\$ 147.00
Board Room - Half Day	Y	\$ 87.00	\$ 90.00
Board Room - Full Day (incubator tenant rate)	Y	\$ 71.00	\$ 73.00
Board Room - Half Day (incubator tenant rate)	Y	\$ 43.00	\$ 44.00
Catering - Tea and Coffee (per head)	N	\$ 3.50	\$ 3.60
Conference Phone Hire	Y	\$ 16.00	\$ 16.00
Currawong Room - Half Day	Y	\$ 87.00	\$ 90.00
Currawong Room - Full Day	Y	\$ 143.00	\$ 147.00
Currawong Room - Full Day (incubator tenant rate)	Y	\$ 71.00	\$ 73.00
Currawong Room - Half Day (incubator tenant rate)	Y	\$ 43.00	\$ 44.00
Kingfisher Room - Full Day	Y	\$ 108.00	\$ 111.00
Kingfisher Room - Half Day	Y	\$ 60.00	\$ 62.00
Meeting Room - Full Day	Y	\$ 108.00	\$ 111.00
Meeting Room - Half Day	Y	\$ 60.00	\$ 62.00
Office Space	Y	\$ 60.00	\$ 62.00
Projector Hire	Y	\$ 52.00	\$ 54.00
Training Room - Full Day	Y	\$ 203.00	\$ 209.00
Training Room - Half Day	Y	\$ 145.00	\$ 147.00
Training Room - Full Day (incubator tenant rate)	Y	\$ 101.00	\$ 104.00
Training Room - Half Day (incubator tenant rate)	Y	\$ 72.00	\$ 74.00
Virtual Tenancy (no phone service)	Y	\$ 142.00	\$ 146.00
Virtual Tenancy (with phone service)	Y	\$ 187.00	\$ 193.00
Phone Calls - Tenant	Y	Cost + GST	Cost + GST
ADSL (per month)	Y	\$ 44.00	\$ 45.00
Photocopying/Scanning	Y	Cost + GST	Cost + GST
Phone Calls - Tenant Line Rental	Y	\$ 29.00	\$ 30.00

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
<b>CHILDREN AND YOUTH SERVICES</b>			
ACE College	Y	As per lease agreement	As per lease agreement
Battle of the Bands	Y	\$ 5.50	\$ 5.00
Community Users	N	\$ 3,000.00	\$ 1,000.00
Nerdmaina	N	\$ 10.00	\$ 10.00
Carnevil	Y	\$ 5.50	\$ 11.00
<b>CHILDREN AND YOUTH SERVICES - (\$100 bond required upon collection of keys)</b>			
Youth Club Hall - half day	Y	\$ 78.65	\$ 81.40
Youth Club Hall - full day	Y	\$ 119.35	\$ 123.20
Riverside - half day	N	\$ 34.50	\$ 36.00
Riverside - full day	N	\$ 69.50	\$ 72.00
<b>CHILDREN'S SERVICES - Best Start Levies</b>			
Encouraging Language Development in Early Childhood Settings	N	\$ -	\$ 200.00
Integrated Practice training	N	\$ 260.00	\$ 270.00
<b>CHILDREN'S SERVICES - Family Day Care</b>			
Educator Levy	N	\$ 18.00	\$ 19.00
Parent levy	N	\$ 21.00	\$ 21.00
<b>CHILDREN'S SERVICES - Kindergarten</b>			
Pre-Kinder Term Fees (1 July 2017 to 31 December 2017)	N	\$ 145.00	\$ 155.00
Pre-Kinder Term Fees (1 January 2018 to 30 June 2018)	N	\$ 155.00	\$ 160.00
Kindergarten Fees (1 July 2017 to 31 December 2017)	N	\$ 345.00	\$ 358.00
Kindergarten Fees (1 January 2018 to 30 June 2018)	N	\$ 358.00	\$ 365.00
<b>CHILDREN'S SERVICES - Long Day Care Centres - Effective 1 July 2017</b>			
Daily (full day)	N	\$ 102.00	\$ 104.00
<b>CHILDREN'S SERVICES - Occasional Care - Effective 1 July 2017</b>			
Nancy Vibert Occasional Care - 1 Child (per day)	N	\$ 98.50	\$ 104.00
Nancy Vibert Occasional Care - 1 Child (per hour)	N	\$ 10.00	\$ 10.00
Rural Occasional Care - 3 hour session	N	\$ 19.50	\$ 21.00
Rural Occasional Care - 5 hour session	N	\$ 32.50	\$ 35.00
Rural Occasional Care - 6 hour session	N	\$ 39.00	\$ 42.00
Aquamoves Occasional Care - Member - 1 Child (per hour)	N	\$ 6.50	\$ 7.00
Aquamoves Occasional Care - Non Member - 1 Child (per hour)	N	\$ 7.00	\$ 8.00
Aquamoves Occasional Care - Genuine Occasional Care 1 Child (per hour)	N	\$ -	\$ 10.00
<b>CORPORATE SERVICES - Provision of Information</b>			
Copy of current rates notice - Mail out of invoice (pick up/email/electronic copy of current notice is free of charge)	Y	\$ 15.50	\$ 15.50
Copy of non-current rate notice (per non-current rating year - available for seven (7) years prior to the current rating year)	Y	\$ 42.00	\$ 42.00
Dishonoured Payment Administration Fee (per search per rates assessment)	N	\$ 15.00	\$ 15.00
Debt Collection legal fees passed on to ratepayers	Y	Cost inclusive of GST	Cost inclusive of GST
Land Information Certificate - Guaranteed 24 Hr. turnaround (per rates assessment includes standard application fee)	Y	\$ 80.00	\$ 85.00
Land Information Certificate (per rates assessment) (Statutory Fee)	N	\$ 25.40	\$ 25.50
Property Information Archive Search (per search per rates assessment)	Y	\$ 73.50	\$ 73.50
Property Sales Register (per two calendar months)	Y	\$ 84.00	\$ 84.00
Rates Accounts Reconciliation (per current rating year per property)	Y	\$ 11.50	\$ 11.50

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
<b>HEALTH - Registered Premises</b>			
Food Company Certificates	N	\$ 37.00	\$ 38.00
Food Sampling	Y	\$ 11.00	Cost + GST
Food Premises Class 1 - annual registration base fee. Class 1 food premises are those that predominately handle potentially hazardous food that is served to venerable groups, such as hospitals, child care centres providing long day care and aged care facilities such as nursing homes and hostels.			
Annual Registration - Class 1	N	\$ 600.00	\$ 620.00
Fee per employee > 5 - Class 1	N	\$ 22.00	\$ 23.00
Maximum Fee - Class 1	N	\$ 4,300.00	\$ 4,450.00
Food Premises Class 2 - annual registration base fee. Class 1 food premises are those whose main activity is handling unpackaged potentially hazardous foods which need correct temperatures control during the food handling process. This includes restaurants, fast food outlets, pubs, caterers, delicatessens, supermarkets with delicatessens, cafes and most manufacturers.			
Annual Registration - Class 2	N	\$ 600.00	\$ 620.00
Fee per employee > 5 - Class 2	N	\$ 22.00	\$ 23.00
Maximum Fee - Class 2	N	\$ 4,300.00	\$ 4,450.00
Food and Accommodation (B&Bs and accommodation establishments with breakfast only) - Class 2	N	\$ 325.00	\$ 335.00
Food Vehicle - Class 2	N	\$ 300.00	\$ 310.00
Food Premises Not for Profit Body/Community Group - Class 2	N	\$ 300.00	\$ 310.00
Food Premises Class 3 - annual registration base fee. Class 3 food premises are those whose activities involve the supply or handling of unpackaged low risk foods or the sale of pre-packaged potentially hazardous foods. This includes convenience stores selling this type of food only, wholesalers distributing pre-packaged foods, fruit and vegetable shops selling cut fruit/vegetables only.			
Annual Registration - Class 3	N	\$ 215.00	\$ 225.00
Fee per employee >5 - Class 3	N	\$ 21.00	\$ 22.00
Food and Accommodation (B&Bs and accommodation establishments with breakfast only) - Class 3	N	\$ 325.00	\$ 335.00
Food Vehicle - Class 3	N	\$ 215.00	\$ 225.00
Food Premises Not for Profit Body/Community Group - Class 3	N	\$ 115.00	\$ 120.00
<b>HEALTH - Transfers</b>			
Transfer Inspection Fee - Food premises Class 1 and 2	N	\$ 305.00	\$ 315.00
Transfer Inspection Fee - Food premises FSP exempt	N	\$ 107.00	\$ 110.00
Transfer Inspection Fee - Health premises	N	\$ 107.00	\$ 110.00
Transfer of Registration Certificate (Food and Health)	N	\$ 50.00	\$ 52.00
Transfer Inspection Fee - Caravan Park	N	\$ 420.00	\$ 430.00
Health - Transfer of registration Certificate - CP	N	\$ 68.00	5 Fee Units
<b>HEALTH - Food Act</b>			
Non-compliance inspections	N	\$ 221.00	\$ 227.00
<b>HEALTH - Health Act</b>			
Health Premises, Beauty Parlour, Tattooist	N	\$ 115.00	\$ 120.00
Prescribed Accommodation only - (more than 5 people accommodated)	N	\$ 215.00	\$ 225.00
Hairdresser - One-off registration	N	\$ -	\$ 150.00
<b>HEALTH - Head Lice Lotion</b>			
School Visits	Y	Cost + GST	Cost + GST

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
<b>HEALTH - Immunisations costs to visit businesses</b>			
Base fee - businesses up to 10 people	Y	\$ 105.00	\$ 110.00
Vaccinations - Flu	Y	Cost + GST	Cost + GST
Vaccinations - Hep A course	Y	Cost + GST	Cost + GST
Vaccinations - Hep A dose	Y	Cost + GST	Cost + GST
Vaccinations - Hep B course	Y	Cost + GST	Cost + GST
Vaccinations - Hep B dose	Y	Cost + GST	Cost + GST
Vaccinations - Hep A and Hep B course (3)	Y	Cost + GST	Cost + GST
Vaccinations - Hep A and Hep B dose	Y	Cost + GST	Cost + GST
Vaccinations - Boostrix	Y	Cost + GST	Cost + GST
Immunisation Record Retrievals (for children 18 years and over)	Y	\$ 28.00	\$ 29.00
<b>HEALTH - Syringe Containers (Businesses Only)</b>			
Syringe container	Y	\$ 8.80	\$ 9.00
Syringe container purchase 1 litre	Y	Cost + GST	Cost + GST
Syringe container purchase 2 litre	Y	Cost + GST	Cost + GST
Syringe container disposal 1 litre	Y	Cost + GST	Cost + GST
Syringe container disposal 2 litre	Y	Cost + GST	Cost + GST
<b>HEALTH - Septic Tank Permits</b>			
Installation	N	\$ 410.00	\$ 425.00
Septic Tank Alteration - Minor	N	\$ 137.00	\$ 142.00
Septic Tank Alteration - Major	N	\$ 273.00	\$ 283.00
Septic Tank Infringement - Corporate	N	5 Penalty Units	5 Penalty Units
Septic Tank Infringement - Individual	N	10 Penalty Units	10 Penalty Units
Septic Tank Plan Retrieval fee	Y	\$ 28.05	\$ 29.00
<b>KIDSTOWN</b>			
Area Booking (per hour)	Y	\$ 11.00	\$ 11.00
Casual Ride	Y	\$ 3.50	\$ 3.50
Casual Ride (special)	Y	\$ 2.20	\$ 2.30
Ride Multi Ride Pass (15)	Y	\$ 35.20	\$ 38.50
Train - After Hours (first hr)	Y	\$ -	\$ 160.00
Train - After Hours (additional hrs)	Y	\$ -	\$ 53.00
Event Booking - per event	Y	\$ 55.00	\$ 55.00
Clown - Face Painting/Balloons (first hr)	Y	\$ -	\$ 150.00
Clown - Face Painting/Balloons (additional hrs)	Y	\$ -	\$ 50.00
Clown - Face Painting/Balloons - Offsite (first hr)	Y	\$ -	\$ 210.00
Clown - Face Painting/Balloons - Offsite (additional hrs)	Y	\$ -	\$ 84.00
Inflatable Arch (per day)	Y	\$ -	\$ 160.00
School Booking (per student)	Y	\$ 1.40	\$ 1.45
School group - Work placement program (per hour/per student - max 6)	Y	\$ -	\$ 79.00
School group - Work placement program (additional Students per hr)	Y	\$ -	\$ 8.40
School group - Work placement program (Semester - 1.5hs session)	Y	\$ -	\$ 1,900.00
School group - Work placement program (Semester - 2hrs session)	Y	\$ -	\$ 2,530.00
Schools Talk (per hr)	Y	\$ -	\$ 52.50
Shop 1 and 2 Room Hire	Y	\$ 55.00	\$ 55.00
Events - Site Hire - Stales (per day) (Not for Profit)	Y	\$ -	\$ 55.00
Events - Site Hire - Stales (per day)	Y	\$ -	\$ 110.00
Events - Small Event Area	Y	\$ -	\$ 30.00

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
Jan Maude Lawns - Small Event (max 4 hrs)	Y	\$ -	\$ 60.00
Jan Maude Lawns - Small Event (additional hrs)	Y	\$ -	\$ 16.00
Jan Maude Lawns - Medium Event/Fundraisers (max 4 hrs)	Y	\$ -	\$ 160.00
Jan Maude Lawns - Medium Event/Fundraisers (additional hrs)	Y	\$ -	\$ 21.00
Jan Maude Lawns - Large Event (max 4 hrs)	Y	\$ -	\$ 525.00
Jan Maude Lawns - Large Event (additional hrs)	Y	\$ -	\$ 42.00
Wagon Domain - Small Event (per day)	Y	\$ -	\$ 60.00
Wagon Domain - Small Event (per hour)	Y	\$ -	\$ 16.00
Wagon Domain - Medium Event/Fundraiser (max 4 hrs)	Y	\$ -	\$ 150.00
Wagon Domain - Medium Event/Fundraiser (additional hrs)	Y	\$ -	\$ 20.00
Wagon Domain - Large Events (max 4 hrs)	Y	\$ -	\$ 420.00
Wagon Domain - Large Events (additional hrs)	Y	\$ -	\$ 37.00
Food hub - Large Event (per day)	Y	\$ -	\$ 525.00
Food Hub - Large Event (max 4 hrs)	Y	\$ -	\$ 740.00
Peppercorn gardens / Wagon domain/Junction shelter-packaged areas - Major Event/Wedding (max 4 hrs)	Y	\$ -	\$ 685.00
Peppercorn gardens / Wagon domain/Junction shelter-packaged areas - Major Event/Wedding (additional hrs)	Y	\$ -	\$ 105.00
Peppercorn gardens / Wagon domain/Junction shelter-packaged areas- Major Event/Wedding (per day)	Y	\$ -	\$ 1,000.00
Peppercorn gardens / Wagon domain -packaged areas - Large Event (max 4 hrs)	Y	\$ -	\$ 420.00
Peppercorn gardens / Wagon domain -packaged areas - Large Event (additional hrs)	Y	\$ -	\$ 95.00
Peppercorn gardens / Wagon domain -packaged areas -- Large Event (per day)	Y	\$ -	\$ 840.00
<b>LOCAL LAWS - Footpath/Pavement Board Advertising</b>			
Footpath Advertising (per year)	N	\$ 90.00	\$ 93.00
Goods on display - Street advertising (per year)	N	\$ 90.00	\$ 93.00
<b>LOCAL LAWS - Permits</b>			
Permits - Outdoor Dining Unlicensed	N	\$ 300.00	\$ 310.00
Permits - Outdoor Dining Licenced	N	\$ 580.00	\$ 600.00
Permits - Consumption of Liquor	N	\$ 63.00	\$ 65.00
Local Laws Events Permit - commercial	N	\$ 63.00	\$ 65.00
Parking Permits in the Mall - temporary	N	\$ 16.00	\$ 16.50
Parking Permits - Mall - delivery 12 months (single)	N	\$ 168.00	\$ 173.00
Parking Permits - Mall - delivery 12 months (multiple)	N	\$ 336.00	\$ 346.00
Temporary camping permit	N	\$ 494.00	\$ 510.00
Schedule 13 Permit to Burn	N	\$ 63.00	\$ 65.00
Busking Permit	N	\$ 63.00	\$ 65.00
Event Insurance	N	\$ 25.00	\$ 26.00
Itinerant Trader Application Fee	N	\$ 63.00	\$ 65.00
Itinerant Trader Full Year	N	\$ 630.00	\$ 650.00
Itinerant Trader Power Charge Per Day	N	\$ 6.00	\$ 6.50
Itinerant Trader Seasonal Permit (6 months)	N	\$ 420.00	\$ 435.00
Itinerant Trader Single Day	N	\$ 63.00	\$ 65.00
Itinerant Trader Weekend Trade (Fri-Sun Only)	N	\$ 525.00	\$ 542.00
<b>LOCAL LAWS - Impounded items</b>			
Impounded Items	N	\$ 88.00	\$ 90.00
Impounded vehicles - release	N	\$ 320.00	\$ 330.00
Impounded vehicles - towing	Y	\$ 137.00	\$ 143.00
Sale of impounded vehicles	Y	\$ 150.00	\$ 50.00



Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
<b>NEIGHBOURHOODS</b>			
Street Rider - User Charges	N	Gold Coin Donation	Gold Coin Donation
<b>PARKING - Meter Bag Permits - Builder (per bay)</b>			
Per Day	Y	\$ 26.00	\$ 26.00
Per Week	Y	\$ 105.00	\$ 105.00
<b>PARKING - Meter Bag Permits Promotional (per bay)</b>			
Per Day	Y	\$ 26.00	\$ 26.00
<b>PARKING - On Street Parking (per bay)</b>			
Meters (per hour)	Y	\$ 1.50	\$ 1.50
<b>PARKING - Off Street Car Parks - Outer CBD</b>			
Edward Street Car Park (per hour)	Y	\$ 1.50	\$ 1.50
Fryers Street Car Park (per hour)	Y	\$ 1.50	\$ 1.50
Fryers/Edward Street Car Park (per hour)	Y	\$ 1.50	\$ 1.50
Maude Street Car Park (per hour)	Y	\$ 1.50	\$ 1.50
<b>PARKING - Off Street Car Parks - Inner CBD</b>			
High Rowe Car Park (per hour)	Y	\$ 1.50	\$ 1.50
Stewart Street Car Park (per hour)	Y	\$ 1.50	\$ 1.50
West Walk Car Park (per hour)	Y	\$ 1.50	\$ 1.50
Wyndham Mall Car Park (per hour)	Y	\$ 1.50	\$ 1.50
<b>PARKING - Permits</b>			
Annual Parking Permit (designated car parks)	Y	\$ 1,340.00	\$ 1,340.00
<b>RIVERLINKS - Marketing and Administration</b>			
Poster distribution per 50	Y	\$ 99.00	\$ 99.00
Box Office - Outside venues Standard Ticket Build	Y	\$ 66.00	\$ 66.00
Box Office - Promoter Ticket	Y	\$ 0.75	\$ 0.75
Box Office - Ticket build surcharge - over standard	Y	\$ 35.00	\$ 33.00
Box Office - Ticket printing fee - min 100	Y	\$ 0.20	\$ 0.20
Commission on merchandise in conjunction with an event	Y	As per contract	As per contract
<b>RIVERLINKS - Riverlinks Membership</b>			
Riverlinks Membership - Gold	Y	\$ 60.00	\$ 60.00
Riverlinks Membership - Gold Concession	Y	\$ 50.00	\$ 50.00
Riverlinks Membership - Silver	Y	\$ 30.00	\$ 30.00
Riverlinks Membership - Silver Concession	Y	\$ 25.00	\$ 25.00
<b>RIVERLINKS - Eastbank: Commercial Hire</b>			
Entire Venue (Per Event)	Y	\$ 2,030.00	\$ 2,090.00
Rehearse/Set up (8 hours max)	Y	\$ 530.00	\$ 545.00
Venue Layover (lost hire opportunity)	Y	\$ 430.00	\$ 430.00
Per head rate	Y	By Negotiation	By Negotiation
<b>RIVERLINKS - Eastbank: Community Hire</b>			
Entire Venue (Per Event)	Y	\$ 1,510.00	\$ 1,490.00
Rehearse/Set up (8 hours max)	Y	\$ 450.00	\$ 410.00
Venue Layover (lost hire opportunity)	Y	\$ 340.00	\$ 300.00
<b>RIVERLINKS - Eastbank: School Hire</b>			
Speech Night/Graduation (NO ENTRY FEE TO BE CHARGED BY HIRER) (Schools and educational institutions only. One per year per institution. Rate not further reducible.)	Y	\$ 850.00	\$ 870.00

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
<b>RIVERLINKS - Large Function Space (Function Rooms 1 &amp; 2 combined): Commercial Hire</b>			
Per event - Large function space	Y	\$ 1,510.00	\$ 1,200.00
Performance Only - Large function space	Y	\$ -	\$ 1,555.00
Half Day Meeting (Bus hours up to max 4 hours)	Y	\$ 810.00	\$ 730.00
<b>RIVERLINKS - Large Function Space (Function Rooms 1 &amp; 2 combined): Community Hire</b>			
Per event - Large function space	Y	\$ 1,100.00	\$ 1,090.00
<b>RIVERLINKS - Eastbank Auditorium: Commercial Hire</b>			
Per Event/Performance/Concert	Y	\$ 1,890.00	\$ 1,600.00
Subsequent extra concerts in same day (fee per concert)	Y	\$ 905.00	\$ 930.00
<b>RIVERLINKS - Eastbank Auditorium: Community Hire</b>			
Subsequent extra concerts in same day (fee per concert)	Y	\$ 845.00	\$ 800.00
<b>RIVERLINKS - Small Function Space (Function Rooms 1 &amp; 2 alone): Commercial Hire</b>			
Half Day Meeting (Bus hours up to max 4 hours)	Y	\$ 420.00	\$ 430.00
Per event - Small function space	Y	\$ 890.00	\$ 900.00
<b>RIVERLINKS - Small Function Space (Function Rooms 1 &amp; 2 alone): Community Hire</b>			
Per event - Small function space	Y	\$ 660.00	\$ 640.00
<b>RIVERLINKS - Eastbank Alex Rigg Meeting Room: Commercial</b>			
Large Room (Per hour - min \$100; max \$300)	Y	\$ -	\$ 50.00
Small Room (Per hour - min \$50; max \$150)	Y	\$ -	\$ 25.00
<b>RIVERLINKS - Eastbank Alex Rigg Meeting Room: Community</b>			
Large Room (Per hour - min \$70; max \$210)	Y	\$ -	\$ 35.00
<b>RIVERLINKS - Eastbank Courtyard</b>			
Four Hours	Y	\$ -	\$ 250.00
Four Hours (With set up)	Y	\$ -	\$ 650.00
<b>RIVERLINKS - Westside Performing Arts Centre - The Theatre (Auditorium &amp; Foyer): Commercial Hire</b>			
Performance/Concert	Y	\$ 1,425.00	\$ 1,465.00
Rehearsal (up to 8 hours)	Y	\$ 530.00	\$ 545.00
Subsequent extra concerts in the same day (fee per concert)	Y	\$ 720.00	\$ 750.00
Venue layover (lost hire opportunity)	Y	\$ 430.00	\$ 430.00
<b>RIVERLINKS - Westside Performing Arts Centre - The Theatre (Auditorium &amp; Foyer): School Hire</b>			
Performance/Concert (Per Event)	Y	\$ 1,000.00	\$ 1,030.00
Rehearsal (up to 8 hours max)	Y	\$ 400.00	\$ 410.00
Subsequent extra concerts in same day (fee per concert)	Y	\$ 640.00	\$ 650.00
Venue layover (lost hire opportunity)	Y	\$ 300.00	\$ 300.00
<b>RIVERLINKS - Westside Performing Arts Centre - Rotary Rooms</b>			
Rotary Rooms (per hour - min \$150; max \$450)	Y	\$ -	\$ 75.00
<b>PLANNING</b>			
Extension of time to a permit 1st request	N	\$ -	\$ 188.00
Extension of time to a permit 2nd request	N	\$ -	\$ 376.50
Extension of time to a permit 3rd request or more	N	\$ -	\$ 564.50
Full Copy Title Searches for Clients	N	\$ 52.50	\$ 54.00
Secondary Consent for class 2,3,7, 8 & 9 applications	N	\$ -	\$ 188.00
Secondary Consent (other than class 2,3,7, 8 & 9 applications)	N	\$ -	\$ 620.50

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
Pre application written advice	N	\$ 105.00	\$ 108.00
Request for Copies of Planning Permit and Plans	N	\$ 52.50	\$ 54.00
Individual Person Infringement Fee	Y	\$ 833.80	\$ 854.70
Company Infringement Fee	Y	\$ 1,623.60	\$ 1,710.50
Notice in Newspaper	Y	Cost + GST	Cost + GST
Sign on Site	Y	\$ 23.10	\$ 23.80
Mail Out	Y	\$ 3.45	\$ 3.60
<b>PARKS, SPORT &amp; RECREATION - Sports Fields - Deakin Reserve</b>			
GVFL Extra Event Fee	Y	\$ 731.50	\$ 731.50
GVFL Prelim & Grand Final	Y	\$ 5,852.00	\$ 5,852.00
Winter Wicket Covering	Y	\$ 662.20	\$ 682.00
Major Event Irregular Use	Y	\$ 880.00	\$ 1,650.00
<b>PARKS, SPORT &amp; RECREATION - Sports Fields - Regular Use</b>			
5 Star Facility Hourly Rate:			
- Deakin Reserve	Y	\$ 59.40	\$ 61.60
- Sports Precinct Main Soccer Pitch			
4 Star Facility Hourly Rate:			
- John Riordan Oval			
- Mooroopna Recreation Reserve Main Oval			
- Rumbalara Sports Field	Y	\$ 39.60	\$ 41.80
- Sports Precinct Athletics Track			
- Sports Precinct Main Soccer Pitch #2			
- Tatura Park Western Oval			
3 Star Facility Hourly Rate:			
- Frank Howley Oval			
- Kialla Park Main Oval			
- McGuire Oval			
- Sports Precinct Multipurpose Field 1			
- Sports Precinct Multipurpose Field 2			
- Sports Precinct Multipurpose Field 3	Y	\$ 28.60	\$ 30.80
- Sports Precinct Multipurpose Field 4			
- Sports Precinct Multipurpose Field 5			
- Sports Precinct Multipurpose Field 6			
- Sports Precinct Multipurpose Field 7			
- Vibert Reserve Eastern Sports Field			
- Vibert Reserve Western Sports Field			
2 Star Facility Hourly Rate:			
- Howley Oval II			
- Kialla Park Recreation Reserve Oval 2			
- John Gray Oval			
- Jim McGregor Oval	Y	\$ 21.45	\$ 22.00
- Leon Heath Oval			
- Mooroopna Park Recreation Reserve No 4			
- Victory Park Oval			
- Wilmot Road PS Oval			
- Chas Johnson Reserve			
<b>PARKS, SPORT &amp; RECREATION - Sports Fields - Major Events or Finals</b>			
5 Star Facility % of Gate	Y	11% of Gate	11% of Gate
2, 3 or 4 Star Facility % of Gate	Y	5% of Gate	5% of Gate

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
<b>PARKS, SPORT &amp; RECREATION - Outdoor Hard Courts</b>			
4 Star Facility Hourly Rate:			
- Deakin Reserve	Y	\$ 31.35	\$ 33.00
- Mooroopna Recreation Reserve			
- Princess Park			
<b>PARKS, SPORT &amp; RECREATION - Outdoor Sports Facilities Concessions (apply to Sports Fields and Hard courts only)</b>			
High Volume/Low Participation (per cent of rate)	Y	30% of Rate	30% of Rate
Junior Sport (per cent of rate)	Y	40% of Rate	40% of Rate
Sports Development (per cent of rate)	Y	80% of Rate	80% of Rate
Commercial Use (per cent of rate)	Y	As Per Agreement	As Per Agreement
<b>PARKS, SPORT &amp; RECREATION - Sports Pavilions (Seasonal Fees)</b>			
Catering/Social area - Large	Y	\$ 1,017.50	\$ 1,047.20
Catering/Social area - Medium	Y	\$ 542.30	\$ 555.50
Catering/Social area - Small	Y	\$ 237.60	\$ 244.20
Change Rooms - Large	Y	\$ 814.00	\$ 838.20
Change Rooms - Medium	Y	\$ 475.20	\$ 488.40
Change Rooms - Small	Y	\$ 203.50	\$ 209.00
Daily Rate	Y	\$ 16.50	\$ 17.60
Infrequent Use (3-6 Uses)	Y	\$ 16.50	\$ 55.00
Junior Training Rate	Y	\$ 11.00	\$ 11.00
Sports Precinct Main Pavilion Function Space and Kitchen - Daily Hire (External Users)	Y	\$ -	\$ 500.00
<b>PARKS, SPORT &amp; RECREATION - Sports Fields and Outdoor Courts Flood Lights Hourly Rate</b>			
Cost Per Lux Used (All Locations)	Y	\$ 0.15	\$ 0.15
<b>PARKS, SPORT &amp; RECREATION - Sports Fields - Line Marking, Scoring Apparatus and Additional Mowing</b>			
Sports Field Set Out and Initial Line Paint	Y	\$ 253.00	\$ 264.00
Sports Finals Logo Line marking	Y	\$ 880.00	\$ 935.00
Standard Line Painting with Existing Set Out - Per Sports Field	Y	\$ 126.50	\$ 132.00
<b>PARKS, SPORT &amp; RECREATION - Deposits and Insurance</b>			
Key Deposit (per key)	N	\$ 27.50	\$ 30.00
Major Event in Park Security Deposit High Risk	Y	\$ 5,500.00	\$ 5,500.00
Sports Fields, POS and Pavilions Security Deposit Casual Use	N	\$ 200.00	\$ 200.00
Sports Fields, POS and Pavilions Security Deposit High Risk	N	\$ 1,000.00	\$ 1,000.00
Sports Fields, POS and Pavilions Security Deposit Low Risk	N	\$ 500.00	\$ 500.00
Sports Fields, POS and Pavilions Security Deposits Circus	N	\$ 2,000.00	\$ 2,000.00
<b>PARKS, SPORT &amp; RECREATION - Parks and Public Open Space</b>			
4 Star Facility - Monthly Market Booking	Y	\$ 275.00	\$ 286.00
4 Star Facility - Seasonal Market Booking	Y	\$ 3,300.00	\$ 3,399.00
5 Star Facility - Monthly Market Booking	Y	\$ 550.00	\$ 566.50
5 Star Facility - Seasonal Market Booking	Y	\$ 6,600.00	\$ 6,798.00
Minor Community Event in Council Park (under 50 people)	Y	\$ 55.00	\$ 60.50
Weddings in Council Parks	Y	\$ 220.00	\$ 226.60
Community Not for Profit Organisation - Market Fee	Y	\$ 100.00	\$ 100.00
<b>PARKS, SPORT &amp; RECREATION - Victoria Park Lake</b>			
VPL User (seasonal fee)	Y	\$ 550.00	\$ 566.50
VPL Water Body Hourly Hire - Exclusive Use	Y	\$ 158.40	\$ 163.90
<b>PARKS, SPORT &amp; RECREATION - Indoor Sports Facilities - All</b>			
Events Daily Cleaning Fee	Y	\$ 239.10	\$ 246.30

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
<b>PARKS, SPORT &amp; RECREATION - Indoor Sports Facilities - Programs</b>			
Group Fitness (10 visit multi pass)	Y	\$ 55.45	\$ 50.25
Group Fitness (20 visit multi pass)	Y	\$ 94.50	\$ 100.50
Indoor Sports - Group Fitness	Y	\$ 6.30	\$ 6.70
Indoor Sports - Netball - Per Team	Y	\$ 60.00	\$ 62.00
Keen-Agers Table Tennis	Y	\$ 4.50	\$ 4.60
Social Badminton	Y	\$ 4.50	\$ 4.60
<b>PARKS, SPORT &amp; RECREATION - Main Sports Courts and Multi-Purpose Room</b>			
4 Court Daily Rate - Weekend Foundation User Group	Y	\$ 674.10	\$ 665.10
4 Court Daily Rate - Weekend Non Foundation User Group	Y	\$ 938.30	\$ 966.45
Junior Development/Training	Y	\$ 26.80	\$ 27.55
Off Peak Rate (12:00am to 5:00pm)	Y	\$ 26.80	\$ 27.55
Peak Rate (5:00pm to 12:00am)	Y	\$ 49.90	\$ 51.40
<b>PARKS, SPORT &amp; RECREATION - Shepparton Sports Stadium - Commercial Use</b>			
Commercial Exclusive Daily Rate	Y	\$ 2,103.80	\$ 2,166.90
<b>PARKS, SPORT &amp; RECREATION - Shepparton Sports Stadium - Personal Casual Use</b>			
Badminton Court Hourly Rate	Y	\$ 4.00	\$ 3.60
Basketball Half Court Hourly Rate	Y	\$ 3.50	\$ 3.60
Table Tennis Hourly Rate	Y	\$ 4.00	\$ 3.60
<b>PARKS, SPORT &amp; RECREATION - Sports Fields - School Use</b>			
Athletics Track and Field Daily Hire (primary schools)	Y	\$ 108.90	\$ 112.20
Athletics Track and Field Daily Hire (secondary schools)	Y	\$ 183.70	\$ 189.20
Sports Field Daily Hire	Y	\$ 59.95	\$ 62.70
Sports Field Hourly Hire	Y	\$ 20.90	\$ 21.45
<b>PARKS, SPORT &amp; RECREATION - Tatura Community Activity Centre - Change Rooms</b>			
Change Rooms Daily Cleaning Fee	Y	\$ 40.55	\$ 41.80
<b>PARKS, SPORT &amp; RECREATION - Tatura Community Activity Centre - Main Court</b>			
Off Peak Rate (12:00am to 5:00pm)	Y	\$ 25.80	\$ 26.60
Peak Rate (5:00pm to 12:00am)	Y	\$ 40.45	\$ 41.65
<b>PARKS, SPORT &amp; RECREATION - Tatura Community Activity Centre - Meeting Room</b>			
Programs and Functions Hourly Hire	Y	\$ 35.20	\$ 36.60
<b>PRINTING - Municipality Plans</b>			
A0	Y	\$ -	\$ 10.00
A1	Y	\$ -	\$ 6.00
A3	Y	\$ -	\$ 2.00
A2	Y	\$ -	\$ 4.00
<b>SALEYARDS - (Effective 1 January 2017) - Yard Dues</b>			
Bulls (per head)	Y	\$ 21.25	\$ 21.85
Sheep (per head)	Y	\$ 1.00	\$ 1.00
Calves sold on cattle sale day (per head)	Y	\$ 4.25	\$ 4.40
Calves Ordinary Monday Sale (per head)	Y	\$ 3.10	\$ 3.20
Cattle Unweighed (per head - Sale Day Only)	Y	\$ 13.05	\$ 13.40
Cattle Unweighed (per head - Special/Store Sale)	Y	\$ 11.80	\$ 12.15
Cattle Weighed: Single (per head)	Y	\$ 14.85	\$ 15.30
Cattle Weighed: 2-5 head (per head)	Y	\$ 12.55	\$ 12.95
Cattle Weighed: 6+ head (per head)	Y	\$ 10.10	\$ 10.45

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
<b>SALEYARDS - (Effective 1 January 2018) - Misc. Charges</b>			
Private Use of Yards for holding stock non-sale days (per head per day)	Y	\$ 2.30	\$ 2.35
Private Use of Yards for holding stock sale days (per head per day)	Y	\$ 6.50	\$ 6.70
Private weighing of Cattle including scanning (per head)	Y	\$ 8.70	\$ 8.95
Truck Wash user charges - 1 July 2017 - 31 December 2017 (per minute)	Y	\$ 1.00	\$ 1.10
Truck Wash user charges - 1 January 2018 - 30 June 2018 (per minute)	Y	\$ 1.10	\$ 1.15
Ordinary Sales (each) plus per head fees below	Y	\$ 148.50	\$ 154.00
Special Sales (each) plus per head fees below	Y	\$ 236.50	\$ 243.60
<b>SALEYARDS - (Effective 1 January 2018) - Selling Fees</b>			
Plus Bulls (per head)	Y	\$ 2.25	\$ 2.35
Plus Calves (per head)	Y	\$ 0.45	\$ 0.45
Plus Cattle (per head)	Y	\$ 1.15	\$ 1.20
Plus Sheep (per head)	Y	\$ 0.15	\$ 0.20
Horses and Camels (per head)	Y	\$ 14.85	\$ 15.30
<b>SHEPPARTON ART MUSEUM</b>			
Education Programs	Y	\$ 11.00	\$ 11.00
<b>SHEPPARTON SHOWGROUNDS **May be varied subject to commercial agreements</b>			
Shepparton Showgrounds - Chair Hire (Each)	Y	\$ 3.00	\$ 3.00
Shepparton Showgrounds - Open Space Full Arena (COMMERCIAL)	Y	\$ 1,200.00	\$ 1,200.00
Shepparton Showgrounds - Open Space Full Arena (COMMUNITY)	Y	\$ 600.00	\$ 800.00
Shepparton Showgrounds - Open Space Half Arena (COMMERCIAL)	Y	\$ -	\$ 700.00
Shepparton Showgrounds - Open Space Half Arena (COMMUNITY)	Y	\$ 401.10	\$ 500.00
Shepparton Showgrounds - Sporting Groups Open Space (per hour)	Y	\$ -	\$ 41.80
Shepparton Showgrounds - Sporting Groups Light Tower (per hour)	Y	\$ -	\$ 15.00
Shepparton Showgrounds - Acoustic Curtain hire	Y	\$ 300.00	\$ 300.00
Shepparton Showgrounds - Bump in/out days (COMMERCIAL)	Y	\$ 300.00	\$ 300.00
Shepparton Showgrounds - Bump in/out days (COMMUNITY)	Y	\$ 200.00	\$ 200.00
Shepparton Showgrounds - Circus Bookings (EVENT DAY)	Y	\$ 500.00	\$ 650.00
Shepparton Showgrounds - Circus Bookings (NON-EVENT DAY)	Y	\$ -	\$ 500.00
Shepparton Showgrounds - Full venue (COMMERCIAL)	Y	\$ 4,000.00	\$ 4,500.00
Shepparton Showgrounds - Full venue (COMMUNITY)	Y	\$ 3,000.00	\$ 3,100.00
Shepparton Showgrounds - Full Venue excluding MPP (COMMERCIAL)	Y	\$ 3,000.00	\$ 3,000.00
Shepparton Showgrounds - Full Venue excluding MPP (COMMUNITY)	Y	\$ 1,800.00	\$ 1,850.00
Shepparton Showgrounds - Grandstand Ceremony	Y	\$ 200.00	\$ 200.00
Shepparton Showgrounds - Grandstand Photos	Y	\$ 80.00	\$ 80.00
Shepparton Showgrounds - Grandstand Function Room	Y	\$ 275.00	\$ 275.00
Shepparton Showgrounds - Hard Stand Static Use (COMMUNITY)	Y	\$ 275.00	\$ 275.00
Shepparton Showgrounds - Hard Stand Static Use (COMMERCIAL)	Y	\$ 500.00	\$ 500.00
Shepparton Showgrounds - Hard Stand Driving Events (COMMUNITY)	Y	\$ 450.00	\$ 450.00
Shepparton Showgrounds - Hard Stand Driving Events (COMMERCIAL)	Y	\$ -	\$ 500.00
Shepparton Showgrounds - Portable grandstand, per unit per event	Y	\$ -	\$ 50.00

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
Shepparton Showgrounds - High Street grassed area	Y	\$ 200.00	\$ 200.00
Shepparton Showgrounds - Portable stage hire	Y	\$ 80.00	\$ 80.00
Shepparton Showgrounds - Light tower, per unit per night	Y	\$ 50.00	\$ 50.00
Shepparton Showgrounds - McIntosh Centre Foyer Only (COMMUNITY)	Y	\$ 380.00	\$ 380.00
Shepparton Showgrounds - McIntosh Centre Kitchen Only (COMMUNITY)	Y	\$ 230.00	\$ 230.00
Shepparton Showgrounds - McIntosh Centre Full Facility (COMMUNITY)	Y	\$ 830.00	\$ 820.00
Shepparton Showgrounds - McIntosh Centre Main Room & Foyer (COMMUNITY)	Y	\$ 665.00	\$ 665.00
Shepparton Showgrounds - McIntosh Foyer Only (COMMERCIAL)	Y	\$ -	\$ 600.00
Shepparton Showgrounds - McIntosh Full Facility (COMMERCIAL)	Y	\$ -	\$ 1,200.00
Shepparton Showgrounds - McIntosh Kitchen Only (COMMERCIAL)	Y	\$ -	\$ 300.00
Shepparton Showgrounds - McIntosh Main Room & Foyer (COMMERCIAL)	Y	\$ -	\$ 1,000.00
Shepparton Showgrounds - Multi Purpose Pavilion Full Space (COMMUNITY)	Y	\$ 1,800.00	\$ 1,800.00
Shepparton Showgrounds - Multi Purpose Pavilion Full Space (COMMERCIAL)	Y	\$ -	\$ 2,500.00
Shepparton Showgrounds - Multi Purpose Pavilion Half Space (COMMERCIAL)	Y	\$ -	\$ 1,500.00
Shepparton Showgrounds - Multi Purpose Pavilion Half Space (COMMUNITY)	Y	\$ -	\$ 1,000.00
Shepparton Showgrounds - Multi Purpose Pavilion Third Space (COMMUNITY)	Y	\$ -	\$ 700.00
Shepparton Showgrounds - Promenades with power	Y	\$ 200.00	\$ 200.00
Shepparton Showgrounds - Trestle Table Hire (each)	Y	\$ 6.00	\$ 6.00
<b>TATURA PARK - Indoor Arena</b>			
Tatura Park - Indoor Arena per half day	Y	\$ 250.00	\$ 250.00
Tatura Park - Indoor Arena per day	Y	\$ 460.00	\$ 465.00
Tatura Park - Indoor Arena per night warm up	Y	\$ 150.00	\$ 150.00
Tatura Park - Per Hour Casual Hire	Y	\$ 75.00	\$ 75.00
<b>TATURA PARK - Camping</b>			
Tatura Park - Camping - Powered Site (per day)	Y	\$ 20.00	\$ 21.00
Tatura Park - Camping - Unpowered Site (per day)	Y	\$ 15.00	\$ 16.00
<b>TATURA PARK - Measuring stand per day</b>			
Tatura Park - Measuring stand (per day)	Y	\$ 150.00	\$ 150.00
<b>TATURA PARK - Outdoor Eastern Oval</b>			
Tatura Park - Grandstand Seating (Per Seat, Per day)	Y	\$ 80.00	\$ 80.00
Tatura Park - Eastern Oval (Per Day)	Y	\$ 350.00	\$ 360.00
Tatura Park - Eastern Oval (Per Day in conjunction with Indoor/Outdoor Arena)	Y	\$ 280.00	\$ 250.00
<b>TATURA PARK - Outdoor Sand Arena</b>			
Tatura Park - Outdoor Sand Arena (Per Day)	Y	\$ 360.00	\$ 375.00
Tatura Park - Outdoor Sand Arena (Per Hour - Casual Hire)	Y	\$ 60.00	\$ 60.00
Tatura Park - Outdoor Sand Arena (Per Day if used in conjunction with Indoor Arena/Eastern Oval)	Y	\$ 230.00	\$ 230.00
<b>TATURA PARK - Stables</b>			
Tatura Park - Stables (Per stable, per day)	Y	\$ 21.00	\$ 22.00
Tatura Park - Stables five nights or more	Y	POA	POA
Tatura Park - Stables - Stable Cleaning (per hour)	Y	\$ 40.00	\$ 40.00
Tatura Park - Stables - Whole of Facility Hire (IDW only)	Y	\$ 15,000.00	\$ 15,000.00

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
<b>TATURA PARK - Wilson Hall</b>			
Tatura Park - Eastern Oval Meeting Room (Per day)	Y	\$ 250.00	\$ 250.00
Tatura Park - Wilson Hall Casual Rental (Per day)	Y	\$ 105.00	\$ 105.00
<b>TOURISM - MooovingArt</b>			
MooovingArt - "Sponsor a Cow" annual sponsorship	Y	\$ 550.00	\$ 566.50
MooovingArt - Six Monthly Hire rate	Y	\$ 275.00	\$ 283.25
MooovingArt Hire Cost - community rate (per day)	Y	\$ 50.00	\$ 51.70
MooovingArt Hire Cost - community rate (per week)	Y	\$ 120.00	\$ 132.00
MooovingArt Hire Cost - commercial rate (per day)	Y	\$ 75.00	\$ 77.55
MooovingArt Hire Cost - commercial rate (per week)	Y	\$ 200.00	\$ 206.25
<b>VICTORIA PARK LAKE HOLIDAY PARK *BASED ON 1-2 PEOPLE</b>			
Deluxe Cabin - Off Peak	Y	\$ 115.00	\$ 115.00
Deluxe Cabin - Peak	Y	\$ 130.00	\$ 130.00
En-suite Powered Site - Off Peak	Y	\$ 42.00	\$ 42.00
En-suite Powered Site - Peak	Y	\$ 52.00	\$ 52.00
Extra Adult	Y	\$ 15.00	\$ 15.00
Extra Child	Y	\$ 10.00	\$ 10.00
Family Deluxe Cabin - Off Peak	Y	\$ 130.00	\$ 130.00
Family Deluxe Cabin - Peak	Y	\$ 140.00	\$ 140.00
Luxury Lakeview Cabin - Off Peak	Y	\$ 140.00	\$ 140.00
Luxury Lakeview Cabin - Peak	Y	\$ 160.00	\$ 160.00
Non Waterfront Powered Site - Off Peak	Y	\$ 32.00	\$ 32.00
Unpowered Site - Off Peak	Y	\$ 27.00	\$ 27.00
Unpowered Site - Peak	Y	\$ 30.00	\$ 30.00
Waterfront Powered Site - Off Peak	Y	\$ 32.00	\$ 32.00
Waterfront Powered Site - Peak	Y	\$ 37.00	\$ 37.00
Non Waterfront Powered Site - Peak	Y	\$ 37.00	\$ 37.00
Stay 4 nights pay for 3	Y	\$ -	\$ -
Stay 7 nights pay for 5	Y	\$ -	\$ -
Top Tourist members special rates - 10% off applicable rates	Y	\$ -	\$ -
Group booking of 10 or more - 10% off applicable rates	Y	\$ -	\$ -
Bedding - per pack	Y	\$ 10.00	\$ 10.00
Cancellation Fees - within 14 days of arrival date	Y	\$ 30.00	\$ 30.00
<b>WASTE MANAGEMENT - Cosgrove Landfill (per tonne)</b>			
Industrial/Commercial Waste	Y	\$ 170.00	\$ 170.00
Municipal Waste	Y	\$ 144.65	\$ 149.00
Prescribed Waste	Y	\$ 278.60	\$ 280.00
<b>WASTE MANAGEMENT - General</b>			
Cardboard commercial (per cubic metre)	Y	\$ 7.50	\$ 7.70
Red Bin - Upsize	Y	\$ 31.00	\$ 55.00



Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
<b>WASTE MANAGEMENT - Transfer Stations</b>			
Air conditioners	Y	\$ 10.00	\$ 11.00
Tyre - All other	Y	\$ 55.00	\$ 56.50
Tyre - Car/motorbike (clean)	Y	\$ 4.50	\$ 4.50
Tyre - Car/motorbike (dirty)	Y	\$ 11.00	\$ 11.50
Tyre - Car/motorbike (with rim)	Y	\$ 6.60	\$ 6.50
Cardboard commercial (per cubic metre)	Y	\$ 7.50	\$ 7.50
Commercial wood waste (per skip)	Y	\$ 176.00	\$ 181.50
Concrete Waste	Y	\$ 26.50	\$ 28.00
Earthmoving	Y	\$ 22.00	\$ 22.50
e-waste disposal (Transfer Stations)	Y	\$ 5.50	\$ 5.50
Tyre - Forklift (large 0.45m to 0.6m)	Y	\$ 73.15	\$ 76.00
Tyre - Forklift (small to medium )	Y	\$ 21.00	\$ 21.50
Tyre - Four wheel motorbike tyre	Y	\$ 6.50	\$ 7.00
Fridge	Y	\$ 20.00	\$ 20.50
Gas Bottle	Y	\$ 10.00	\$ 10.50
Tyre - Go-cart	Y	\$ 3.50	\$ 13.50
Handling Charge (per hour)	Y	\$ 88.00	\$ 90.50
Industrial/Commercial Waste (per cubic metre)	Y	\$ 66.50	\$ 72.00
Tyre - Light truck (17" rim)	Y	\$ 12.65	\$ 13.50
Mattress disposal (Transfer Stations)	Y	\$ 28.05	\$ 27.00
Mulch sales (Transfer Stations)	Y	\$ 6.50	\$ 6.50
Municipal Waste (per cubic metre)	Y	\$ 45.50	\$ 50.00
Municipal Waste (per 0.25 cubic metre)	Y	\$ 11.50	\$ 12.50
Organics Waste	Y	\$ 39.05	\$ 39.00
Plaster Waste	Y	\$ 23.50	\$ 24.50
Polystyrene commercial (per cubic metre)	Y	\$ 7.50	\$ 8.00
Recycled brick sales (Transfer Stations)	Y	\$ 21.00	\$ 21.50
Recycled concrete sales (Transfer Stations)	Y	\$ 19.00	\$ 21.50
Rubber Excavation tracks/conveyor belts	Y	\$ 12.00	\$ 219.50
Tyre - Tractor (large over 1m)	Y	\$ 144.10	\$ 149.50
Tyre - Tractor (small up to 1m)	Y	\$ 86.90	\$ 89.50
Tyre - Truck (clean)	Y	\$ 15.00	\$ 16.50
Tyre - Truck (dirty)	Y	\$ 46.40	\$ 48.50
Tyre - Truck (with rim)	Y	\$ 18.00	\$ 18.50

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
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### Statutory Fees and Charges (Fees and Charges set by a statute)

<b>AGED AND DISABILITY SERVICES - Aged Services Programs</b>			
Community Meals	N	\$ -	\$ 9.50
Home Care Package - client contribution fee	N	\$ 15.50	\$ 16.50
Meals on Wheels	N	\$ -	\$ 9.50
Meals on Wheels - Frozen	N	\$ -	\$ 9.50
Meals on Wheels - Full Cost Recovery	N	\$ 21.75	\$ 23.00
Meals on Wheels - Lighter Option	N	\$ -	\$ 7.50
Planned Activity Group - Full Cost Recovery	N	\$ 75.20	\$ 79.00
Planned Activity Group - Program Only	N	\$ -	\$ 7.50
Planned Activity Group - Program with Meal	N	\$ -	\$ 13.00
<b>AGED AND DISABILITY SERVICES - Low Income Range</b>			
Home Maintenance (per hour)	N	\$ 12.05	\$ 12.50
Domestic Assistance (per hour)	N	\$ 6.00	\$ 6.50
Personal Care (per hour)	N	\$ 4.50	\$ 5.00
Respite Care (per hour)	N	\$ 3.00	\$ 3.00
<b>AGED AND DISABILITY SERVICES - Medium Income Range</b>			
Home Maintenance (per hour)	N	\$ 18.10	\$ 19.00
Domestic Assistance (per hour)	N	\$ 15.10	\$ 16.00
Personal Care (per hour)	N	\$ 8.80	\$ 9.50
Respite Care (per hour)	N	\$ 4.60	\$ 5.00
<b>AGED AND DISABILITY SERVICES - High Income Range</b>			
Home Maintenance (per hour)	N	\$ 47.60	\$ 50.00
Domestic Assistance (per hour)	N	\$ 32.80	\$ 34.00
Personal Care (per hour)	N	\$ 36.70	\$ 38.50
Respite Care (per hour)	N	\$ 33.80	\$ 35.50
<b>ANIMALS - Cat Registration Fees - Effective 10 April 2017</b>			
Standard Fee - Normal	N	\$ 130.00	\$ 130.00
Standard Fee - Pensioner	N	\$ 65.00	\$ 65.00
Transfer Fee	N	\$ 5.00	\$ 5.00
Reduced Fee if one of the following apply			
* Desexed			
* 10 years of age or over			
	N	\$ 40.00	\$ 40.00
* Permanently identified in the prescribed manner (e.g. microchip)			
* Registered with the Feline Control Council			
* Kept for breeding by the proprietor of a domestic animal business			
Reduced Fee - Pensioner	N	\$ 20.00	\$ 20.00

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
<b>ANIMALS - Dog Registration Fees - Effective 10 April 2017</b>			
Standard Fee - Normal	N	\$ 130.00	\$ 130.00
Standard Fee - Pensioner	N	\$ 65.00	\$ 65.00
Transfer Fee	N	\$ 5.00	\$ 5.00
Reduced Fee if one of the following apply			
* Desexed			
* 10 years of age or over			
* Permanently identified in the prescribed manner (e.g. microchip)	N	\$ 40.00	\$ 40.00
* Kept for working stock (rural)			
* Registered with the Victorian Canine Association			
* Kept for breeding by the proprietor of a domestic animal business			
Reduced Fee - Pensioner	N	\$ 20.00	\$ 20.00
<b>BUILDING - Lodging of documents - S30 of the Act (Reg. 2.16)</b>			
Beyond 10 Years	N	\$ 49.90	\$ 51.00
Preceding 10 Years	N	\$ 49.90	\$ 51.00
<b>CORPORATE SERVICES</b>			
Freedom of Information Requests - Application Fee	N	\$ 27.90	\$ 27.90
<b>HEALTH - Registered Premises (fee units)</b>			
0-25 total ST & LT sites - Fee Units	N	17 Fee Units	17 Fee Units
26-50 total ST & LT sites - Fee Units	N	34 Fee Units	34 Fee Units
51-75 total ST & LT sites - Fee Units	N	51 Fee Units	51 Fee Units
76-100 total ST & LT sites - Fee Units	N	68 Fee Units	68 Fee Units
101-125 total ST & LT sites - Fee Units	N	85 Fee Units	85 Fee Units
126-150 total ST & LT sites - Fee Units	N	103 Fee Units	103 Fee Units
151-175 total ST & LT sites - Fee Units	N	120 Fee Units	120 Fee Units
176-200 total ST & LT sites - Fee Units	N	137 Fee Units	137 Fee Units
201-225 total ST & LT sites - Fee Units	N	154 Fee Units	154 Fee Units
226-250 total ST & LT sites - Fee Units	N	171 Fee Units	171 Fee Units
251-275 total ST & LT sites - Fee Units	N	188 Fee Units	188 Fee Units
276-300 total ST & LT sites - Fee Units	N	205 Fee Units	205 Fee Units
<b>PARKING - Fines</b>			
620 - Stopped in a slip lane	N	\$ 155.00	\$ 159.00
621 - Stopped contrary to a no parking sign	N	\$ 78.00	\$ 80.00
622 - Parallel parking in a road related area	N	\$ 93.00	\$ 95.00
623 - Stopped on a printed island	N	\$ 93.00	\$ 95.00
625 - Less than 3 meters from dividing line/strip	N	\$ 93.00	\$ 95.00
626 - Stopped on/across driveway or other way of access	N	\$ 93.00	\$ 95.00
627 - Stopped on a road 10m before/after safety zone	N	\$ 93.00	\$ 93.00
701 - Parked for period longer than indicated	N	\$ 78.00	\$ 80.00
702 - Fail to pay fee & obey instructions on sign/meter/ ticket	N	\$ 78.00	\$ 80.00
704 - Stopped on a bicycle parking area	N	\$ 78.00	\$ 80.00
705 - Stopped on a motorbike parking area	N	\$ 78.00	\$ 80.00
706 - Parked contrary to requirement of parking area	N	\$ 78.00	\$ 80.00
707 - Parked not at an angle of 45 degree	N	\$ 78.00	\$ 80.00
708 - Parked not at an angle of 90 degree	N	\$ 78.00	\$ 80.00
711 - Parked Not completely within a parking bay	N	\$ 78.00	\$ 80.00
712 - Parked Long Vehicle exceeding minimum number of bays	N	\$ 78.00	\$ 80.00
713 - Parked Wide vehicle exceeding minimum number of bays	N	\$ 78.00	\$ 80.00
715 - Stopped On a marked foot crossing	N	\$ 93.00	\$ 95.00

Description of Fees and Charges	GST Y/N	2016/2017		2017/2018	
		Fee Inc GST	Fee Inc GST	Fee Inc GST	Fee Inc GST
716 - Stopped Within 10m before marked foot crossing	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
717 - Stopped Within 3m after marked foot crossing	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
718 - Stopped Within 10m before bicycle crossing lights	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
719 - Stopped Within 3m after bicycle crossing lights	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
720 - Stopped In a loading zone	N	\$ 155.00	\$ 159.00	\$ 155.00	\$ 159.00
721 - Stopped In a loading zone longer than 30 minutes	N	\$ 155.00	\$ 159.00	\$ 155.00	\$ 159.00
722 - Stopped In a loading zone longer than indicated time	N	\$ 155.00	\$ 159.00	\$ 155.00	\$ 159.00
723 - Stopped In a truck zone	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
724 - Stopped In a mail zone	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
725 - Stopped In a works zone	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
726 - Stopped In a taxi zone	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
727 - Stopped In a bus zone	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
728 - Stopped In a permit zone	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
729 - Stopped Double parked	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
730 - Stopped Within 1m of fire hydrant	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
731 - Stopped Within 1m of fire hydrant indicator	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
732 - Stopped Within 1m of fire plug indicator	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
733 - Stopped On a bus stop	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
734 - Stopped Within 20m before a bus stop	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
735 - Stopped Within 10m after a bus stop	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
736 - Stopped On a bicycle path	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
737 - Stopped On a footpath	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
738 - Stopped On a shared path	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
739 - Stopped On a dividing strip	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
740 - Stopped On a nature strip	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
741 - Stopped Within 3m public post-box	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
742 - Stopped Within 20m of intersection with traffic lights	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
745 - Parked Not facing direction of travel	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
747 - Parked Not as near as practicable to far left side of 2-way road	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
748 - Parked Not parallel to far left side of one way road	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
749 - Parked Not parallel to far right side of one way road	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
750 - Parked Not as near as practicable to far left side of one way road	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
751 - Parked Not as near as practicable to far right side of one way road	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
752 - Parked Less than 1m from other vehicle	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
754 - Parked Fail to leave 3m of road for other vehicle to pass	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
755 - Parked Unreasonably obstructing the path of vehicles	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
756 - Parked Unreasonably obstructing the path of pedestrians	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
758 - Parked Next to a yellow edge line	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
759 - Stopped On a level crossing	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
760 - Stopped Within 20m before level crossing	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
761 - Stopped Within 20m after level crossing	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
762 - Stopped On a freeway	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
764 - Stopped In a bus lane	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
765 - Stopped In a transit lane	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
766 - Stopped In a truck lane	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
769 - Stopped In a shared zone	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
770 - Stopped In a safety zone	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
771 - Stopped Within 10m before a safety zone	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00
772 - Stopped Within 10m after a safety zone	N	\$ 93.00	\$ 95.00	\$ 93.00	\$ 95.00

Description of Fees and Charges	GST Y/N	2016/2017		2017/2018	
		Fee Inc GST	Fee Inc GST	Fee Inc GST	Fee Inc GST
773 - Stopped Near an obstruction	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
774 - Stopped On bridge or similar structure - width less than approach road	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
775 - Stopped In a tunnel with width less than approach road	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
776 - Stopped In an underpass with width less than approach road	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
777 - Stopped On a crest not in a built up area	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
778 - Stopped Near a crest not in a built up area	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
779 - Stopped On a curve not in a built up area	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
780 - Stopped Near a curve not in a built up area	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
781 - Stopped Obstruct access to a footpath	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
782 - Stopped Obstruct access to a bicycle path	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
783 - Stopped Obstruct access to passageway	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
784 - Stopped Obstruct access from a footpath	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
785 - Stopped Obstruct access from a bicycle path	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
786 - Stopped Obstruct access from a passageway	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
787 - Stopped Heavy vehicle not on shoulder of road	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
788 - Stopped Long vehicle not on shoulder of road	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
789 - Stopped Heavy vehicle in built up area longer than 1 hour	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
790 - Stopped Long vehicle in built up area longer than 1 hour	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
791 - Stopped Clearance & side marker lights not effective & visible	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
793 - Stopped in a no stopping area	N	\$ 155.00	\$ 155.00	\$ 159.00	\$ 159.00
794 - Stopped On a childrens crossing	N	\$ 155.00	\$ 155.00	\$ 159.00	\$ 159.00
795 - Stopped Within 20m before childrens crossing	N	\$ 155.00	\$ 155.00	\$ 159.00	\$ 159.00
796 - Stopped Within 10m after childrens crossing	N	\$ 155.00	\$ 155.00	\$ 159.00	\$ 159.00
797 - Stopped On a pedestrians crossing	N	\$ 155.00	\$ 155.00	\$ 159.00	\$ 159.00
798 - Stopped Within 20m before pedestrians crossing	N	\$ 155.00	\$ 155.00	\$ 159.00	\$ 159.00
799 - Stopped Within 10m after pedestrians crossing	N	\$ 155.00	\$ 155.00	\$ 159.00	\$ 159.00
800 - Stopped On a Clearway	N	\$ 155.00	\$ 155.00	\$ 159.00	\$ 159.00
803 - Stopped in a parking area for people with disabilities	N	\$ 155.00	\$ 155.00	\$ 159.00	\$ 159.00
804 - Stopped Within 10m of intersection	N	\$ 155.00	\$ 155.00	\$ 159.00	\$ 159.00
805 - Stopped Within an intersection	N	\$ 155.00	\$ 155.00	\$ 159.00	\$ 159.00
806 - Stopped In an emergency stopping lane	N	\$ 93.00	\$ 93.00	\$ 95.00	\$ 95.00
807 - Disobey direction to move vehicle from disable parking	N	\$ 155.00	\$ 155.00	\$ 159.00	\$ 159.00
<b>PLANNING - Planning Permit Applications</b>					
Class 1 - Use Only	N	\$ 1,240.70	\$ 1,240.70	\$ 1,240.70	\$ 1,240.70
Class 2 - Single dwelling development \$10,000 or less	N	\$ 188.20	\$ 188.20	\$ 188.20	\$ 188.20
Class 3 - Single dwelling development \$10,000 - \$100,000	N	\$ 592.50	\$ 592.50	\$ 592.50	\$ 592.50
Class 4 - Single dwelling development \$100,000 - \$500,000	N	\$ 1,212.80	\$ 1,212.80	\$ 1,212.80	\$ 1,212.80
Class 5 - Single dwelling development \$500,000 - \$1million	N	\$ 1,310.40	\$ 1,310.40	\$ 1,310.40	\$ 1,310.40
Class 6 - Single dwelling development \$1million - \$2million	N	\$ 1,407.90	\$ 1,407.90	\$ 1,407.90	\$ 1,407.90
Class 7 - VicSmart less than \$10,000	N	\$ 188.20	\$ 188.20	\$ 188.20	\$ 188.20
Class 8 - VicSmart more than \$10,000	N	\$ 404.30	\$ 404.30	\$ 404.30	\$ 404.30
Class 9 - VicSmart subdivision application	N	\$ 188.20	\$ 188.20	\$ 188.20	\$ 188.20
Class 10 - Development less than \$100,000	N	\$ 1,080.40	\$ 1,080.40	\$ 1,080.40	\$ 1,080.40
Class 11 - Development more than \$100,000 - \$1million	N	\$ 1,456.70	\$ 1,456.70	\$ 1,456.70	\$ 1,456.70
Class 12 - Development more than \$1million - \$5million	N	\$ 3,213.20	\$ 3,213.20	\$ 3,213.20	\$ 3,213.20
Class 13 - Development more than \$5million - \$15million	N	\$ 8,189.80	\$ 8,189.80	\$ 8,189.80	\$ 8,189.80

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
Class 14 - Development more than \$15million - \$50million	N	\$ 24,151.10	\$ 24,151.10
Class 15 - Development more than \$50million	N	\$ 27,142.10	\$ 27,142.10
Class 16 - Subdivide an existing building (non VicSmart)	N	\$ 1,240.70	\$ 1,240.70
Class 17 - Subdivide land into 2 lots (non VicSmart)	N	\$ 1,240.70	\$ 1,240.70
Class 18 - Boundary re-alignment	N	\$ 1,240.70	\$ 1,240.70
Class 19 - Other Subdivisions per 100 lots	N	\$ 1,240.70	\$ 1,240.70
Class 20 - Create, vary and remove restrictions and easements	N	\$ 1,240.70	\$ 1,240.70
Class 21 - An Application not otherwise provided for above	N	\$ 1,240.70	\$ 1,240.70
<b>PLANNING - Application to amend Planning Permit Applications</b>			
Class 1 - Change the use allowed by permit or allow new use	N	\$ 1,240.70	\$ 1,240.70
Class 2 - General amendment other than specified below	N	\$ 1,240.70	\$ 1,240.70
Class 3 - Amendment to a class 2 permit	N	\$ 188.20	\$ 188.20
Class 4 - Amendment to a class 3 permit	N	\$ 592.50	\$ 592.50
Class 5 - Amendment to a class 4 permit	N	\$ 1,212.80	\$ 1,212.80
Class 6 - Amendment to a class 5 or class 6 permit	N	\$ 1,310.40	\$ 1,310.40
Class 7 - Amendment to a class 7 permit	N	\$ 188.20	\$ 188.20
Class 8 - Amendment to a class 8 permit	N	\$ 404.30	\$ 404.30
Class 9 - Amendment to a class 9 permit	N	\$ 188.20	\$ 188.20
Class 10 - Amendment to a class 10 permit	N	\$ 1,080.40	\$ 1,080.40
Class 11 - Amendment to a class 11 permit	N	\$ 1,456.70	\$ 1,456.70
Class 12 - Amendment to a class 12, 13, 14, or 15 permit	N	\$ 3,213.20	\$ 3,213.20
Class 13 - Amendment to a class 16 permit	N	\$ 1,240.70	\$ 1,240.70
Class 14 - Amendment to a class 17 permit	N	\$ 1,240.70	\$ 1,240.70
Class 15 - Amendment to a class 18 permit	N	\$ 1,240.70	\$ 1,240.70
Class 16 - Amendment to a class 19 permit - per 100 lots created	N	\$ 1,240.70	\$ 1,240.70
Class 17 - Amendment to a class 20 permit	N	\$ 1,240.70	\$ 1,240.70
Class 18 - Amendment to a class 21 permit	N	\$ 1,240.70	\$ 1,240.70
<b>PLANNING - Subdivision Act</b>			
Applications made under the Subdivision Act 1988	N	\$ 164.50	\$ 164.50
Alteration to a plan under section 10(2) of the Act	N	\$ 104.60	\$ 104.60
Amendment to a certified plan under section 11(1) of the Act	N	\$ 132.40	\$ 132.40
Checking of engineering plan	N	% Specified in Regulation	% Specified in Regulation
Supervision of works	N	% Specified in Regulation	% Specified in Regulation
<b>PLANNING - Other Fees</b>			
To end or amend a Section 173 Agreement	N	\$ 620.30	\$ 620.30
Satisfaction matter	N	\$ 306.70	\$ 306.70
Combined permit application	N	% Specified in Regulation	% Specified in Regulation
Combined permit and planning scheme amendment	N	% Specified in Regulation	% Specified in Regulation
Combined application to amend permit	N	% Specified in Regulation	% Specified in Regulation
Amend application prior to or after notice	N	% Specified in Regulation	% Specified in Regulation

Description of Fees and Charges	GST Y/N	2016/2017 Fee Inc GST	2017/2018 Fee Inc GST
<b>WORKS - Works within Road Reserve Permits</b>			
Major Works - Works conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is more than 50kph where works exceeds 8.5 square metres	N	45 Fee Units	45 Fee Units
Major Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is more than 50kph where work exceeds 8.5 square metres. Works conducted on Nature Strip.	N	25 Fee Units	25 Fee Units
Major Works - Works conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is not more than 50kph where works exceeds 8.5 square metres	N	20 Fee Units	20 Fee Units
Major Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is not more than 50kph where works exceeds 8.5 square metres	N	5 Fee Units	5 Fee Units
Minor Works - Works conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is more than 50kph where work is less than 8.5 square metres	N	11.5 Fee Units	11.5 Fee Units
Minor Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is more than 50kph where works is less than 8.5 square metres	N	5 Fee Units	5 Fee Units
Minor Works - Works conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is not more than 50kph where work is less than 8.5 square metres	N	11.5 Fee Units	11.5 Fee Units
Minor Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is not more than 50kph where works is less than 8.5 square metres	N	11.5 Fee units	11.5 Fee units



## Appendix B: Budget Processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 1989* (the Act) and *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2017/2018 budget, which is included in this report, is for the year 1 July 2017 to 30 June 2018 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ended 30 June 2018 in accordance with the Act and Regulations, and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards. The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

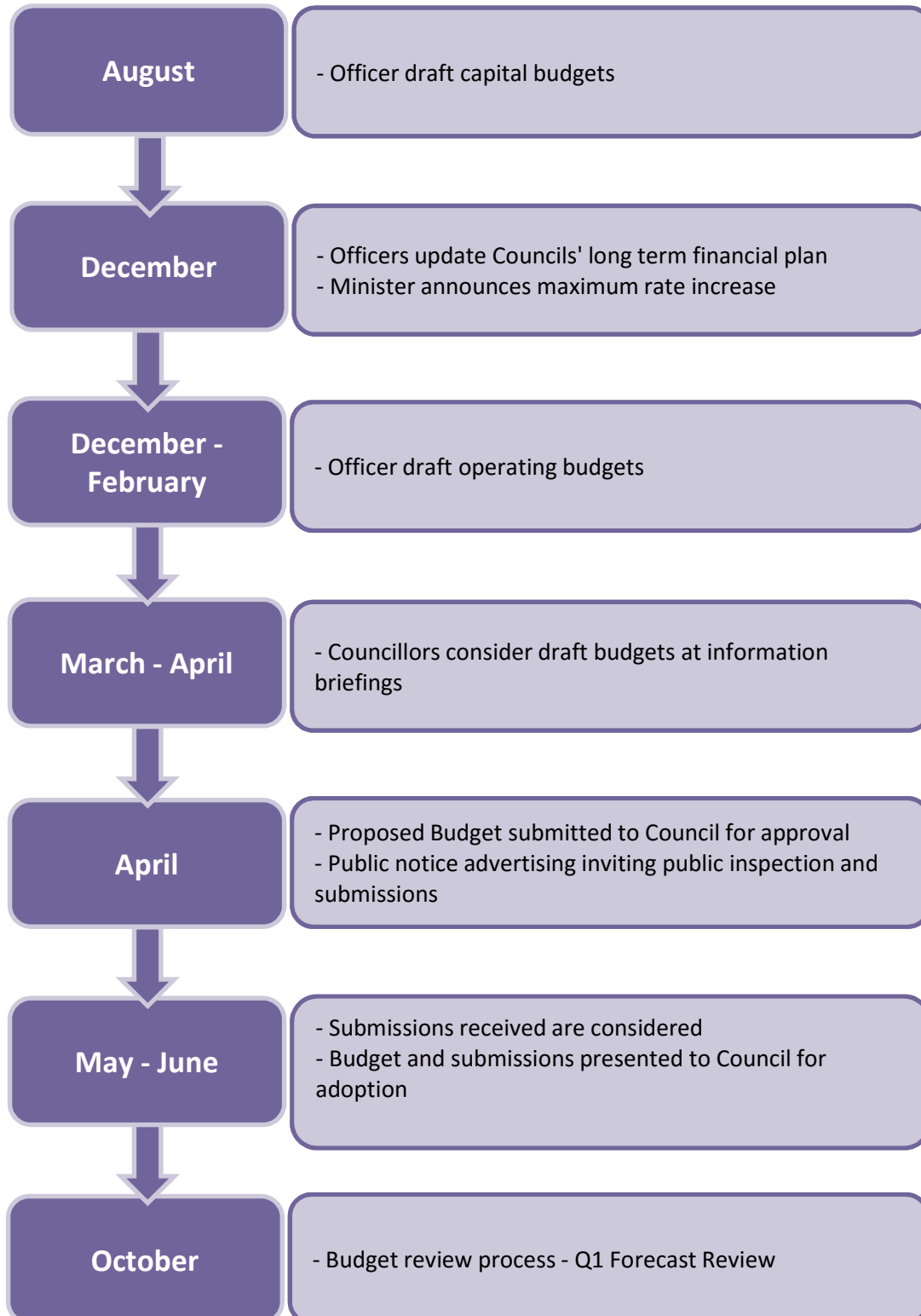
In advance of preparing the budget, Officers firstly review and update Council's long term financial projections. Financial projections for at least four years are ultimately included in Council's Strategic Resource Plan, which is the key medium-term financial plan produced by Council on a rolling basis. The preparation of the budget, within this broader context, begins with Officers preparing the capital components of the annual budget during August and the operating components during January & February. A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings during March and April. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in May for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

To assist interested persons to understand the budget and make a submission if they wish, Council officers can answer questions submitted via the council website. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June and a copy submitted to the Minister within 28 days after adoption.



## Budget Process

The key dates for the budget process are summarised below:





## Appendix C: Amendments to the 2017/2018 Budget

This appendix identifies the changes made to the 2017/2018 Budget document following the public display period for the Draft 2017/2018 Budget.

### Schedule of Fees and Charges

- Page 85 - As a result of an internal review of the fees and charges, the following fees have been added, amended or removed during the submission period:
  - Added Bicycle Rack Billboard Advertising - Installation and 3 Year Advertising Permit \$495 including GST
  - Added Bicycle Rack Billboard Advertising - 1 Year Advertising Permit \$90 including GST
  - Removed Planned Activity Group - HACC Rate \$10.50 excluding GST
  - Added Planned Activity Group - Program Only \$7.50 excluding GST
  - Added Planned Activity Group - Program with Meal \$13.00 excluding GST
  - Fun Group Term Fees (1 July 2017 to 31 December 2017) renamed to Pre-Kinder Term Fees (1 July 2017 to 31 December 2017). 2017/2018 fee changed from \$145 to \$155 excluding GST.
  - Fun Group Term Fees (1 January 2018 to 30 June 2018) renamed to Pre-Kinder Term Fees (1 January 2018 to 30 June 2018). 2017/2018 fee changed from \$155 to \$160 excluding GST. 2016/2017 fee changed from \$160 to \$155 excluding GST.
  - Kindergarten Term Fees (1 July 2017 to 31 December 2017) 2017/2018 fee changed from \$345 to \$358 excluding GST. 2016/2017 fee changed from \$328 to \$345 excluding GST.
  - Kindergarten Term Fees (1 January 2018 to 30 June 2018) changed from \$358 to \$365 excluding GST. 2016/2017 fee changed from \$345 to \$358 excluding GST.
  - Registerable Animals 2017/2018 fee changed from \$23.80 to \$86 including GST. 2016/2017 fee changed from \$23.10 to \$84 including GST
  - Breeding Establishments (per 5 animals) 2017/2018 fee changed from \$283 to \$281.20 including GST.
  - Removed Industrial/Commercial Waste (per cubic meter) \$72.00 including GST

### Capital Works Amendments

- Page 29, 37 & 76 - The following 2016/2017 re-budget items identified as part of the Q3 Forecast Review, adopted by Council 18 April 2017, have been included:
  - GSRSP Main Pavilion \$538,453;
  - Welsford St Upgrade \$266,100
  - Fraser Street Mall Toilet \$200,000
  - Balaclava/Verney/Dookie Intersection \$163,000
  - Seven Creeks Estate \$90,000
  - Kialla Park Building Works \$40,000
  - Deakin Reserve Female Change Room \$40,000

• Page 29, 37 & 76 - As a result of an internal review of the capital works during the submission period the following 2016/2017 re-budget items identified as part of the Q2 Forecast Review, adopted by Council 21 February 2017, have been removed:

- New Shepparton Art Museum (SAM) \$250,000
- Saleyards Truck Wash \$172,000
- Timekeeper Installation \$36,000
- Mooving Art Replacement \$20,000
- Cosgrove 3 Subgrade Construction \$1,000,000
- Small Town Recreation Space \$25,000
- Lake Bartlett Circuit \$111,000 (\$47,000 to remain in re-budgets)

• Page 29, 37 & 76 - As a result of an internal review of the capital works during the submission period the following items were amended:

- Tallygaroopna Men's Shed changed from 'New' to 'Renewal'
- Tallygaroopna Men's Shed grant income reduced from \$60,000 to \$9,000. \$51,000 was received during the 2016/2017 financial year
- Maude St Mall Activation 2016/2017 re-budget item was reduced from \$300,000 to \$250,000 and reclassified from 'Property' to 'Infrastructure'
- Shepparton Art Museum - Acquisitions reclassified from 'Buildings' to 'Fixtures, Fittings & Furniture'
- Drainage Replacement reclassified from renewal to upgrade
- Maude St Mall Options Design reclassified from Recreational, Leisure and Community Facilities or Parks, Open Space and Street Scapes
- Small Town Signs reclassified from Upgrade to New
- St Georges Road Retail Precinct Streetscape and Amenity Improvements reclassified from Upgrade to New
- Vibert Reserve Sports Field Lighting \$180,000 removed. Replaced with Kialla Park Recreation Reserve Multi-Purpose Oval Lighting \$338,000 (\$100,000 grant income)
- New Shepparton Art Museum was reduced from \$3,200,000 to \$3,000,000
- Bicycle Strategy Works was reduced from \$250,000 to \$120,000
- North Growth Corridor - Drainage Design and Landscape Plan was increased from \$165,000 to \$250,000
- Victoria Park Lake Master Plan Implementation was reduced from \$600,000 to \$370,000
- Our Sporting Future was reduced from \$80,000 to \$60,000
- Merrigum Splash Park has been increased from \$84,000 to \$325,000, including additional grant income of \$200,000 and contribution income of \$10,000
- Toolamba Bridge increased from \$350,902 to \$436,150
- Locky's Bridge increased from \$191,620 to \$221,210

• Page 29, 37 & 76 - As a result of an internal review of the capital works during the submission period the following items were added:

- Shade Structures \$50,000
- Purchase 287 Doyles Rd Orrvale \$20,000
- Welsford Street Upgrade \$1,160,800
- Shepparton Alternate Route \$886,160
- Seven Creeks Estate - Intersection with GV Highway \$470,000
- Marlboro Drive - Shared Drainage \$250,000
- Community Football Complex Security Lighting \$150,000
- Aerodrome Renewal \$111,000

- Page 29, 37 & 76 - As a result of an internal review of the capital works during the submission period the following items were removed:
  - Cussen Park Water Structures \$55,000
  - Katandra West Basin Construction \$150,000
  - Kidston - Fruit Bin Maze Stage 2 - Planed and Accessible Elements \$47,800

#### **Amendments as a result of Public Submissions**

- \$20,000 contribution towards Shepparton Food Share.
- Additional \$20,000 budgeted for Shepparton Show Me.
- \$10,000 allocation towards Tatura Museum Extension for detailed design.

#### **Other Amendments**

- The 2017/2018 Budget provides comparisons with the 2016/2017 financial year. Due to timings the Q2 Forecast Review forecasts adopted 21 February 2017 was used for the Draft 2017/2018 Budget document that was submitted to the Council on 18 April 2017 and made available during the public submission. Post submissions closing 19 May 2017, all 2016/2017 financial year forecasts have been updated with Q3 Forecast Review forecasts in the final document submitted for adoption. Comparative notes, balance sheet and statements of cash flows have also been updated accordingly for 2017/2018 and forecast for subsequent periods.
- Page 25 & 66 - Operating Grants  
Half of the 2017/2018 Victorian Grants Commission funding (\$5,911,630) will be received in June 2017 resulting in a reduction in operating grant income for the 2017/2018 financial year.
- Page 47 - The estimated total amount to be raised by each type of service rate or charge table has been amended. The total percentage change has decreased from 5.3% to 2.0%.
- Minor amendments have been made where such changes do not alter the substance of the 2017/2018 budget.